



Ministry of Foreign Affairs



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Foreword

Peru is one of the most important countries in Latin America. Its diverse characteristics include a variety of climates, a vast territorial expanse, significant natural resources, people with great skills and high academic standards, and a solid economic and industrial background. Today, Peru is considered one of the world's leading emerging markets, with a solid recent history of economic stability based on an uninterrupted average annual growth over this millennium until December 2021 of 4.4% of its Gross Domestic Product (GDP).

In response to the impact of the COVID-19 pandemic, Peru was one of the countries in the Latin American region, and indeed, in the world, to implement such a forceful response through economic stimulus packages equivalent to 20% of the GDP. The growth in 2021 totaled 13.3% with an expected average continuous growth of 3.3% from 2022 to 2025.

This Business and Investment Guide is a tool for foreign and national investors, providing key information on the country's current economic situation and the principal tax, legal, and labor issues, as well as on how to incorporate businesses in Peru, and general information on how to invest and do business in the country. It also contains a complete directory of Peruvian embassies and consulates abroad, as well as contacts of interest to investors.

EY Peru: Challenges to achieve sustained growth



Paulo Pantigoso Velloso da Silveira Country Managing Partner of EY Perú Editor



Peru is one of the countries in Latin America that stands out for its macroeconomic stability, which is one of the nation's most important pillars of competitiveness. Uninterrupted economic growth over the past 20 years until 2019 has consistently contributed to the improvement of infrastructure, development of human capital, the adoption of new technologies and the standard of living of all Peruvian citizens. Additionally, a policy of being open to the international market through multiple commercial agreements complements legislation that is favorable to private domestic and foreign investment.

The recognition of Peru's solid economy is based on low inflation (at the close of 2022, it is 25 consecutive years of single digit inflation), international reserves equivalent to 30.5% of GDP, a controlled fiscal deficit (an average of 3.7% of GDP over the past five years, and an estimated 1.9% at the close of 2022), and public debt that is estimated to not exceed 35% of GDP at the close of 2022, well below the average of the rest of emerging countries in the world (65.0%) and in the region (72.0%). Additionally, 2022 closes with an estimated trade surplus of more than USD13.4 billion.

Thanks to Peru's macroeconomic solidity, it was able to mount the most robust response to COVID-19 in the region, with fiscal measures equivalent to 20% of its GDP. These steps allowed it to achieve a rapid GDP recovery of 13.3% in 2021, and an estimated growth of 3.1% in 2022, according to forecasts by the Central Reserve Bank of Peru (BCRP) and the Ministry of Economy and Finance. These forecasts are way above the average for the region (2.5%). EY Peru: Challenges to achieve sustained growth



We firmly believe that Peru offers great opportunities for favorable investment, as well as an ideal business climate for investment.

This new edition of the Peru's Business and Investment Guide provides the investor with current key information on Peru's economic, legal, tax, labor and financial issues, as well as other information that can be used as a consultation tool for developing activities and making business decisions.

Through this guide, we commit to supporting Peru in its growth by helping businesses get started, grow, and thrive. If you are a foreign investor interested in investing in Peru, you are also welcome to approach the Peruvian diplomatic or consular mission nearest you, listed at the end of this Guide.

At EY we reaffirm our commitment to the development of Peru, as well as to the building of a better world for business. We invite you to read this Guide in the hope that it will be of use to discover new initiatives, and we are at your disposal for any assistance you may require.

Words from the Peruvian Minister of Foreign Affairs

Peruvian Ministry of Foreign Affairs



César Landa Minister of Foreign Affairs



The Ministry of Foreign Affairs is pleased to present "Peru's Business and Investment Guide 2022," prepared as part of the Inter-institutional Cooperation Agreement between the Ministry and EY Perú.

In response to the negative impact caused by the COVID-19 pandemic and external shocks, the Peruvian government is making the greatest possible effort to achieve a rapid economic reactivation, placing priority on capturing investments and improving living conditions for all Peruvians. This effort is being carried out with full respect for the law, standards of democratic coexistence, and the rational use of the public budget.

Our solid macroeconomic fundamentals are proof of Peru's commitment to maintaining economic growth and openness to new investments, accompanied by a criterion of social profitability, i.e., the search for palpable benefits for those who live in the areas of influence of such investments, as well as respect for the environment. Above and beyond the current conjuncture, investors value our country's fiscal solvency and significant international reserves, its integration in the international market, and the prudent economic and regulatory management that has been implemented by a series of democratic governments, despite the current adverse global context. Words from the Peruvian Minister of Foreign Affairs



Peru has the second highest credit rating in Latin America, giving it access to international financial markets under favorable conditions for the public and private sectors. The three most important credit rating agencies in the world continue to rate our country above investment grade, with a stable outlook.

Against this backdrop, the Multiannual Macroeconomic Framework 2022-2025 prepared by the Ministry of Economy and Finance predicts a progressive consolidation of the fiscal deficit from 4% of GDP in 2021 to 1% in 2025. This indicator–which reached its highest-level last year–will thus remain at a sustainable level in the coming years. According to the Inflation Report for March 2022, prepared by the Peruvian Central Reserve Bank, Peru's public debt in 2021 was equivalent to 35.9% of its GDP, with a forecast of 34.3% and 33.2% for 2022 and 2023, respectively, remaining below the maximum of 38% of GDP established by macro fiscal debt rules for this year.

The Peruvian government reiterates its commitment to fiscal discipline and prudent macroeconomic policies that contribute to the country's economic and financial stability, set forth in the Multiannual Macroeconomic Framework 2022-2025, whose main guidelines are aimed at promoting a rapid economic recovery, closing structural gaps, fostering competitiveness and productivity, and improving the population's wellbeing. Words from the Peruvian Minister of Foreign Affairs



The Ministry of Foreign Affairs is part of this effort. Through its extensive network of diplomatic missions around the world and its twelve decentralized offices in different regions of the country, it is committed to boosting Peru's competitiveness and image, and capturing investments across the world.

The Ministry is thus focused on developing strategic alliances with relevant public and private entities for the reactivation of our economy and the attraction of socially responsible investments. This publication is the result of just such an alliance, with the Peruvian government, the private sector, and the academic sphere working together, creating synergies for the preparation of this Guide as a useful tool for providing information on the legal framework for doing business and making productive investments in our country.

Words from the Director General of Economic Promotion

Peruvian Ministry of Foreign Affairs



Jaime Cacho-Sousa Director General of Economic Promotion



The Ministry of Foreign Affairs, through the General Directorate of Economic Promotion, its extensive network of diplomatic missions around the world, and its decentralized offices across Peru, has a series of strategic objectives, which include contributing to the reactivation of the national economy after two tough years spent addressing the effects of the COVID-19 pandemic.

It is essential that the priorities of this economic reactivation include the capture of responsible investments in key sectors, with concrete benefits for the public and respect for the environment, while helping to reduce the infrastructure gap in our country.

In this respect, it should be noted that this ministry has a significant network of missions around the world. Among other things, these missions seek to identify interest among potential investors in the portfolio of projects on offer in our country and evaluate new geographic areas that may prove to be a source of capital for Peru.

In this process, the Ministry of Foreign Affairs is a transversal actor in the investment capture process, thanks to its in-depth knowledge of different countries and its contact with the highest officials in each one of them. In fulfilling its role, it acts with a strategic approach, in synergy with the various levels of public and private entities in Peru. Words from the Director General of Economic Promotion



The presentation of the Peru Business and Investment Guide 2022 is a sign of the ministry's efforts to boost the country's image abroad and collaborate on the reactivation of our economy. This initiative is the result of the relationship between the Ministry of Foreign Affairs and EY Peru, as set forth in the Inter-institutional Cooperation Agreement between the parties that has been in force for almost ten years now. We are grateful to EY Peru for its invaluable help in disseminating and promoting the strengths and opportunities our country has to offer.

I invite you to continue taking part in Peru's development.

Words from the Executive Director of ProInversión



Rafael Ugaz Executive Director, Agency for the Promotion of Private Investment - Peru



Peru has maintained a solid and notable economic performance over the past two decades thanks to the stability of its macroeconomic policies, which have allowed the promotion of investment and to drive the growth of the internal market, developing at the same time a clear policy of integration with international markets.

In the past year, Peru recorded the greatest growth rate in South America and the forecast for this year and 2023 is that expansion will remain above the regional average. Peru's main macroeconomic strengths in the regional context – low debt levels, inflation and fiscal deficit below the regional average and high levels of international reserves – are fundamental in countering the economic impact of COVID-19 and the conflict between Russia and Ukraine. Such strengths create space to implement economic reactivation and policy plans that allow us to face the increase in international prices of food and fuels.

The growth forecasts for the Peruvian economy for 2022 and 2023 are based mainly on the construction industry and associated activities, which sustain a positive investment dynamic thanks to the development and launching of large infrastructure projects awarded in concession in recent years, as well as projects that are being promoted and several of which have been prioritized through the National Infrastructure Plan for Competitiveness.

Currently, ProInversion is promoting a portfolio made up of 45 projects that represent investments of USD9 billion. These include a package of 13 water and sanitation projects (for an estimated USD1.376 billion) which will contribute to improving



percentages of wastewater treatment as well as potable water, and 12 electricity projects (USD1.123 billion) which will expand electricity transmission of 500 and 220 Kv and solve the problems of reliability and prevent electrical overloads.

There are also six projects in the health sector being developed (USD757 million) and six projects in the education sector (USD658 million), which will help close the social infrastructure gap through the construction of new schools and specialized hospitals that will provide citizens with high quality services through public-private cooperation.

The transport and communications sector has four projects (USD4.118 billion) that include a project of urban roads to facilitate heavy transport to the Port of Callao (Peripheral Ring Road), a highways project in the central area of the country (Section 4 of the Longitudinal de la Sierra highway), a port (Port Terminal of San Juan de Marcona), and a telecommunications project that aims to expand the development nationwide of broadband mobile systems (4G). There are also two cable-car projects in the tourism sector (USD206 million), one project in the production system that consists of an Industrial Park (USD760 million), and in the hydrocarbons sector, a project for the Integrated Transport System for Natural Gas, which is currently in the study stage.

It is worth noting that 24 of the 45 projects are considered mature –they are in the structuring or transaction phase– because of allocation goals (in the case of State initiative projects) or declarations of interest (private initiative projects) in the 2022-2023 period.

International bids will be called for all these projects, to generate competition and attract the best global operators in order to secure the provision of high-quality standards in services throughout the concession period.

It is important to underscore that private investment in Peru can be developed freely under the same conditions as national investment and is not subject to compliance with performance



requirements. Additionally, Peruvian laws include special regimes that guarantee invariability of aspects that are relevant to the development of investments, such as free circulation of capitals, free competition and the guarantee of private property.

This policy, implemented decades ago, is sustained by the conviction that private investment must be the engine for growth, and to achieve this we require both domestic and foreign capitals to foster the development of the huge opportunities that the country offers. This has been recognized worldwide, such that Peru has been invited to begin the process to join the Organization for Economic Cooperation and Development (OECD). Since 2009, Proinversion has been the national point of contact for the OECD, to promote the OECD directives for multinational companies, which include recommendations for responsible business conduct, aligned with the state interest to attract quality investments by responsible companies that will contribute positively to Peru's economic, environmental and social progress.

Since Proinversion's creation 20 years ago as the State agency in charge of promoting and facilitating private investment in Peru, we assist the investor from the stages of prospecting to establishment and post-establishment. We also promote private investment through the access to mechanisms such as the Special Early VAT Recovery System, Tax Refund and Legal Stability Agreements. The Proinversion portfolio contains projects that will make an important contribution to improving the country's connectivity and competitiveness and, at the same time, begin to meet the needs of social infrastructure that will help cover the gap and increasingly strengthen the foundations for sustained growth.

We invite investors to explore the investment possibilities in Peru and share the benefits of its promising development.

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Background Information



Government

Peru is a constitutional democratic republic with a multi-party system. Under the current Constitution of 1993, the President is the Head of State and Government, elected for a fiveyear period, without the possibility of running for immediate re-election. The President designates the Prime Minister and the rest of the Cabinet. There is a 130-member unicameral Congress elected for a five-year term. Bills may be proposed either by the Executive or by the Legislative Branches, and they become law after being passed through Congress and enacted by the President of the Republic of Peru. The Judiciary and the National Electoral Board are independent institutions.

The Peruvian Government is directly elected and voting is compulsory for all citizens between the ages of 18 and 70. **Country Overview**

Type of Government

Constitutional Republic

Legal System

Constitutional State of Law based on laws and codes

Executive Branch

- President of the Republic: Pedro Castillo Terrones (since July 2021), Head of State and Government
- Elections: Every five years by popular vote (consecutive re-election is not permitted).
- Cabinet: The Cabinet of Ministers is appointed by the President of the Republic

Legislative Branch

- Unicameral Congress
- ▶ 130 seats
- Members are elected by popular vote for a period of five years

Judiciary Branch

Judges are appointed by the National Judge Selection and Evaluation Board

Main Autonomous Entities

- Constitutional Court
- National Electoral Board
- Controller General's Office
- Central Reserve Bank of Peru (BCRP)
- Superintendency of Banking and Insurance and Private Pension Fund Management Companies (SBS)

Regional Governments

25 Gobiernos Regionales (incluyendo a la Provincia Constitucional del Callao)

Gobiernos Locales

- 196 Provincial Municipalities
- 1,678 District Municipalities

International Relations

- Member of the United Nations since 1945 and a member of the Security Council in 2006 and 2007.
- Member of the World Trade Organization (WTO) since 1995.
- Member of the Pacific Alliance since its creation in 2011.
- In 1998, it became a member of the Asia Pacific Economic Cooperation (APEC)
- Peru hosted the APEC and EU-LAC summits in 2008 and the Arab-South American Summit (ASPA) in 2012. In 2013, Peru hosted the World Economic Forum on Latin America. Furthermore, it was the site of the COP 20 (Climate Summit organized by the UN) in 2014. It hosted the World Bank (WB) and International Monetary Fund (IMF) Annual Assembly in 2015. It also hosted the Asia Pacific Economic Cooperation (APEC) Summit in 2016. Likewise, it hosted the Summit of the Americas in 2018.
- Peru has entered into several economic cooperation and Free Trade Agreements (FTAs) with many countries.

Source: Peruvian Constitution, National Institute of Statistics and Information (INEI), United Nations (UN), Ministry of Foreign Affairs (MRE)

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Geography

Peru is located on the west central coast of South America. It is bordered by the Pacific Ocean to the west, by Chile to the south, by Brazil and Bolivia to the east, and by Colombia and Ecuador to the north. With a total land area of 1,285,215.60 km2, Peru is the third largest country in South America after Argentina and Brazil, and can be divided geographically into three natural regions:

- The Coast, a narrow strip measuring approximately 3,080 km long. Although it accounts for only 11.7% of Peru's territory, it is home to approximately 19.4 million inhabitants. Lima, the political and financial capital of the country, is located in this Region.
- The Highlands, or Sierra, is the site of the Andean Mountain Range, covering 27.9% of the national territory and serving as home to approximately 8.9 million inhabitants. This Region contains the country's major mineral deposits.
- The Amazon Rainforest or Selva is the largest region and occupies 60.4% of the country's territory, rich in petroleum and forest resources. There are approximately 4.7 million inhabitants in this area.

Overview

Population

33.0 million (2021)

- ▶ Urban: 81.5%
- ▶ Rural: 18.5%

Area

1,285,215.60 km²

Main Languages

Spanish, Quechua and Aymara.

Climate

Ranges from tropical in the Amazon Region to dry along the Coast, and temperate to very cold in the Highlands.

Religion

Freedom of Religion, Principal Roman Catholic.

Time Zone

(Greenwich Mean Time minus five hours). There is no daylight saving time, and there is only one time zone throughout the entire country.

Natural Resources

Gold, copper, silver, zinc, lead, hydrocarbons, fisheries, phosphates and agricultural products such as grapes, avocado, coffee, potato, rice, cotton, asparagus, cocoa and organic banana, artichokes, sugar, quinoa, blueberries and corn.

Source: Central Reserve Bank of Peru (BCRP), National Institute of Statistics and Information (INEI)

Currency and Exchange Rate

The official currency of Peru is the Sol (PEN -S/). The country has a free-floating exchange rate regime, with the government occasionally intervening for purposes of stabilization. As at December 31, 2021, banks were buying US Dollars at PEN3.979 and selling them at PEN3.991. The gray market has very similar exchange rates.

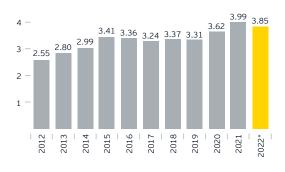
The Sol is one of the least volatile currencies in the world, exhibiting firmness in the face of international market and currency fluctuations. The Central Reserve Bank of Peru (BCRP) implements fiscal stimulus and liquidity control measures. There are no restrictions or limitations on the number of bank accounts in foreign currency or the remittance of funds abroad that an individual or legal entity may make.

Appreciation / Depreciation and Inflation

As of the end of 2021, the inflation rate in Peru was 6.4%. The annual depreciation rate of the Sol against the US Dollar for 2021 was 10.2%.

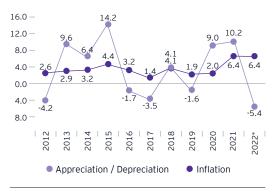
It is estimated that, for the second half of 2023, inflation rate will be 2.5%, which will be below the target range proposed by the Central Reserve Bank of Peru (BCRP). Likewise, it is estimated that appreciation will be 5.4% at the end of the year.

Exchange rate evolution: Soles per USD1 (end of each year)



*Projection. June 2022 Inflation Report Source: Central Reserve Bank of Peru (BCRP)

Appreciation / Depreciation and Inflation



^{*}Projection. June 2022 Inflation Report Source: Central Reserve Bank of Peru (BCRP)

Population, occupation and human development

The estimated population of Peru for 2021 is approximately 33.0 million of which approximately 11.9 million reside in Lima (including the population of the Constitutional Province of Callao). The national workforce (total Economically Active Population - EAP) is estimated at around 18.1 million people (2021).

The main religion is Roman Catholicism, and the principal official languages are Spanish and Quechua. The Aymara language is also spoken, mostly in the Southern Highland Region, along with various other native languages, particularly in the Amazon Jungle Region. The literacy rate is 94.5% in the population over 15 years of age. Population summary (estimate for 2021)

Population

- ► 33.0 million
- ▶ 81.5% live in urban areas

Age Range

- 0 14 years old: 24.5%
- ▶ 15 59 years old: 62.5%
- ▶ 60 years or older: 13.0%

Growth Rate

▶ 1.01%

Birth Rate

▶ 17.6 births / 1,000 people

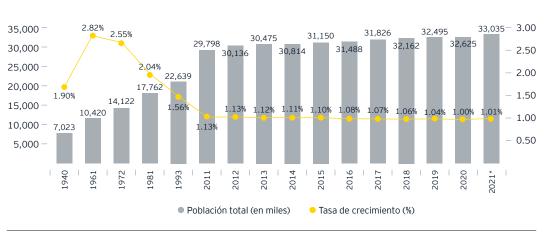
Mortality Rate

▶ 5.8 deaths / 1,000 people

Gender Ratio ► 1.02 female / male



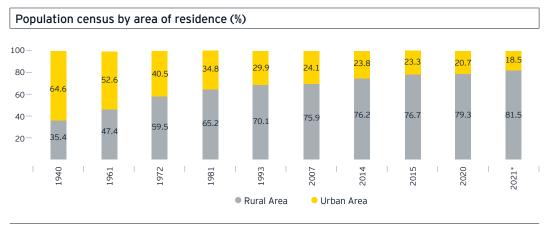
Source: National Institute of Statistics and Information (INEI)



Total population and average annual growth rate

*Estimate

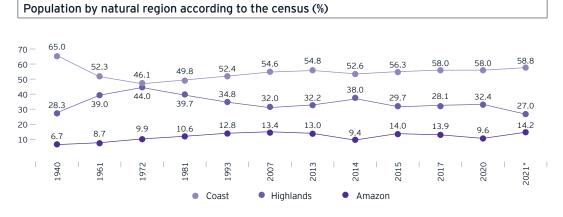
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*Estimate

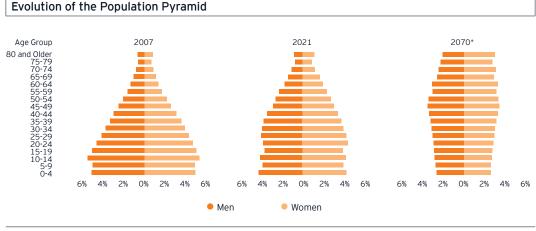
Source: National Institute of Statistics and Information (INEI)

In 2021, the female population was greater than the male population by 2%. The population on the Coast accounted for 58.8% of the total population, while the population of the Highlands was 27.0%, and that of the Jungle was 14.2%.



*Estimate

Source: National Institute of Statistics and Information (INEI)



*Estimate

Source: National Institute of Statistics and Information (INEI)

Of the total Peruvian population, 62.5% is between the ages of 15-59, while the Economically Active Population (EAP) as of 2021 was 55.0% of the total, giving Peru a "demographic bonus" effect, which may be simply explained as the structural benefit of its population being of an age to produce and consume. It is estimated that this high

percentage of workforce will extend its maximum registration period for up to two and a half more decades, and the power of this "demographic bonus" is that of fostering greater production, consumption, savings, and investment. Perhaps the most important issue of this demographic overview is that Peru has the advantage of practically just having

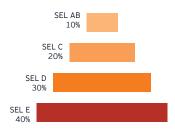
> begun its "demographic bonus" period, which will provide it with the conditions to make the necessary public and private investments in order to cover the demands and opportunities that arise from the consumption of its "demographic bonus" period.

According to the information provided by the National Institute of Statistics and Information (INEI) and the Peruvian Association of Market Research Companies (APEIM) the distribution by levels of social structure of urban Peru has undergone significant changes, if its behavior in recent years is taken into account.

In 2021, there was an increase in socioeconomic levels (SELs) C and D, which account for 55% of the country's urban and rural population. In Metropolitan Lima, the diamond-type social structure shows a stronger middle class with a higher purchasing power and equal conditions.

Transformation of the social structure in Peru

Socioeconomic Level - Urban Peru (2000)



Socioeconomic Level - Urban Peru (2021) (2021)



Socioeconomic Level - Urban and Rural Peru (2021)



Source: National Institute of Statistics and Information (INEI) / Peruvian Association of Market Research Companies (APEIM)

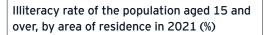
Projected population by regions in thousands (2021)

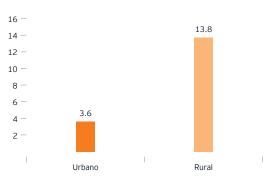
 Lima					10,	314
	2,	077				
La Libertad						
Arequipa						
Cajamarca						
Junín	1,37	70				
Cusco	1,36	9				
Lambayeque	1,32	6				
Puno	1,23	3				
Áncash	1,18	8				
Prov. Const. del Callao	1,15	1				
Loreto	1,037	7				
lca	998					
San Martín	913					
Huánuco	758					
Ayacucho	670					
Ucayali	602					
Apurímac	431					
Amazonas	429					
Tacna	378					
Huancavelica	358					
Pasco	271					
Tumbes	256					
Moquegua	195					
Madre de Dios	180					
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Source: National Institute of Statistics and Information (INEI)

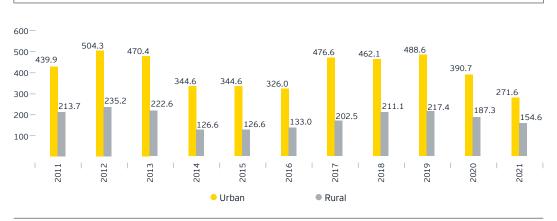
Coinciding with the population percentages by Region, the three most populous regions of Peru belong to the Coast Region: Lima, Piura, and La Libertad, followed by Arequipa, Cajamarca, Cusco, and Junín.

In 2021, the national illiteracy rate totaled 5.5% of the population aged 15 and over. Thus, considering the total national population aged 15 and over, the illiterate rural population represented 13.8%, while the percentage in urban areas came to 3.6%. These percentages keep decreasing year by year.





Source: National Institute of Statistics and Information (INEI)

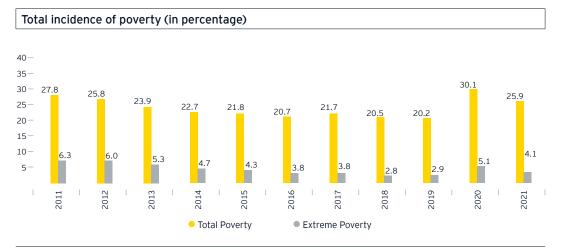


Real monthly income per capita according to geographic regions (in USD)

Decrease explained mainly through the devaluation of the Sol against the US Dollar Source: National Institute of Statistics and Information (INEI)

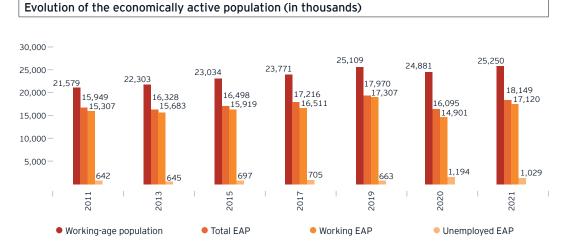
Poverty and Employment

The boost of economic growth together with the development of social programs have contributed to the relief and reduction of poverty. In this regard, Peru has shown over the past few years a sustained a reduction in poverty as a whole and in extreme poverty. In 2021, the poverty rate was 25.9% of the population, with 4.1% living in extreme poverty.



Source: National Institute of Statistics and Information (INEI), United Nations International Children's Emergency Fund (UNICEF)

In 2021, the country's Economically Active Population (EAP) increased to 18.1 million persons, and the employed EAP totaled 17.1 million.



Source: National Institute of Statistics and Information (INEI)

Working-age population by activity							
Activity	2011	2013	2015	2017	2019	2020	2021
Working-Age Population (WAP)	100.0	100.0	100.0	100.0	100.0	100.0	100.0
In Thousands	21,579.4	23,303.4	23,034.2	23,771.7	25,109.4	24,881.2	25,250.7
Economically Active Population (EAP) (as % of the WAP)	73.9	73.2	71.6	72.4	71.6	63.3	71.8
- Employed EAP (as % of the EAP)	96.0	96.0	96.5	96.3	96.3	90.4	94.3
- Unemployed EAP (as % of the EAP)	4.0	4.0	4.2	3.7	3.7	9.6	5.7
Economically Inactive Population (EIP) (as % of the WAP)	26.1	26.8	28.6	27.6	28.4	36.7	28.2

Source: National Institute of Statistics and Information (INEI)

Gini Index

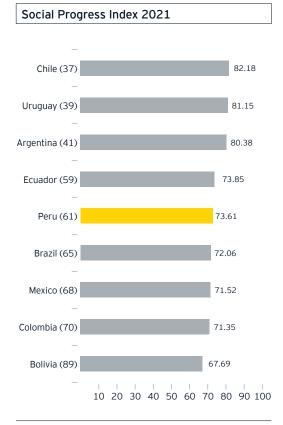
The Gini Index measures income inequality. This indicator is a number ranging from zero to one, where zero implies perfect equality in the distribution of income and one implies perfect inequality (in other words, as if only one person or home that concentrates all the income exists). This coefficient is calculated for several countries of Latin America as follows:

Latin America / Gini Index 2020	
Argentina	0.400
Bolivia	0.449
Brazil	0.519
Chile	0.475
Colombia	0.552
Costa Rica	0.490
Ecuador	0.466
El Salvador	0.421
Guatemala (2014)	0.535
Honduras (2019)	0.494
Mexico	0.452
Nicaragua (2014)	0.495
Panama (2019)	0.506
Paraguay	0.452
Peru	0.464
Dominican Republic	0.405
Uruguay	0.397
Venezuela (2014)	0.378

Source: Social Panorama of Latin America 2021. Economic Commission for Latin America and the Caribbean (ECLAC)

Social Progress Index

The Social Progress Index, developed by Social Progress Imperative, integrates social and environmental indicators into three large groups: Basic Human Needs, Wellbeing and Opportunity. Peru is considered to be in the Upper Middle Social Progress tier, with a score of 73.61 points, ranking 61 out of the 168 countries analyzed.



Source: Social Progress Imperative

Social Progress Index - 2021

	Score	Rank		Score	Rank
Basic Human Needs	81.32	89 🔵	Basic Human Needs	81.32	89 🜒
Nutrition & Basic Medical Care	90.28	91	Shelter	84.23	99 😐
Malnutrition (% of population)	6.70	83 •	Usage of clean fuels and technology for cooking (% of population)		84 •
Deaths from infectious Diseases (deaths/100,000)	76.09	101 •	Access to electricity (% of population)	98.35	100 •
Delayed growth in children (% of children)	10.01	93 •	Deaths attributable to unsafe water, sanitation and hygiene (deaths/100,000)		78 •
Maternal mortality rate (deaths/100,000 live births)	68.07	95 🌒	Dissatisfaction with housing affordability (0=low; 1=high)	0.60	141 •
Child mortality rate (deaths/1,000 live births)	13.22	71 •			

Water & Sanitation	83.18	92 🔹
Deaths attributable to unsafe water, sanitation and hygiene (per 100,000 people)	7.31	96 •
Access to improved water sources (proportion of the population)	0.89	116 •
Access to improved sanitation (% of population)	1.00	21 •

Personal Safety	67.58	82 •
Motor vehicle fatalities (deaths/100,000)	15.16	81 •
Perceived criminality (1=low, 5=high)	4.00	88 ●
Political killings and torture (O=low freedom, 1=high freedom)	0.87	64 🔵
Homicide rate (deaths/100,000)	3.24	82 🔹

• Overperformance by 1 or more pts.

• Underperformance by less than 1pt.

Overperforming by less than 1 pt.
 Underperforming by 1 or more pts.

Performing within the expected range ots.No data available

	Score	Rank		Score	Rank
Foundations of Wellbeing	76.20	55 ●	Foundations of Wellbeing	76.20	55 鱼
Access to Basic Knowledge	77.00	94 🔹	Salud y bienestar	72.45	46 鱼
Access to quality education (0=unequal, 4=equal)	1.21	118 •	Life expectancy at 60 (years)	25.02	17 •
Women with no schooling (% of women)	0.07	76 •	Premature deaths from non-communicable diseases (deaths/100,000)	175.08	8 ●
Gender parity in secondary attainment (distance from parity)	0.15	101 •	Access to essential services (0=none, 100=full coverage)	70.94	76 •
Primary school enrollment (% of children)	98.21	65 •	Access to quality healthcare (0=unequal, 4=equal)	1.30	115 鱼
Secondary school attainment (% of pop.)	64.10	81 •			

Access to Information & Communications	80.85	53 🔹	Environmental Quality	74.50	55 •
Mobile telephone subscriptions (subscriptions/100 people)	131.78	1 •	Outdoor air pollution attributable deaths (deaths /1000,000)	27.38	59 •
Access to online government (0=low, 1=high)	0.76	55 •	Deaths from lead poisoning (deaths/1000,000)	3.97	37 •
Media censorship (O=frequent, 4=rare)	3.55	27 •	Particulate matter pollution (average annual exposure, ug/m3)	24.43	93 •
Internet users (% of pop.)	59.95	86 🔍	Species protection (0=low;100=high)	67.87	103 🔵

• Overperformance by 1 or more pts.

• Underperformance by less than 1pt.

Overperforming by less than 1 pt.
 Underperforming by 1 or more pts.

 Performing within the expected range pts.
 No data available

Social Progress Index - 2021

Social Progress mack					
	Score	Rank		Score	Rank
Opportunity	63.31	57 🔵	Opportunity	63.31	57
Personal rights	82.11	60	Inclusiveness	46.98	87
Political rights (0=no rights, 40=full rights)	29.00	63 •	Acceptance of gays and lesbians (O=low, 100=high)	0.45	47
Freedom of expression (0=no freedom, 1=full freedom)	0.92	34 •	Discrimination and violence against minorities (0=low, 10=high)	8.60	145
Freedom of religion (0=no freedom, 4=full freedom)	3.87	17 •	Equality of political power by gender (O= unequal power, 4= equal power)	2.25	53
Access to justice (0=non-existent, 1=observed)	0.60	108 •	Equality of political power by socioeconomic position (0=unequal power, 4=equal power)	2.45	54
Property rights for women (0=no rights, 5=full rights)	4.33	76 •	Equality of political power by social group (O=unequal power, 4=equal power)	1.78	116
Personal Freedom & Choice	60.78	96 🔹	Access to Advanced Education	63.37	54
Vulnerable employment (% of employees)	51.56	117 •	Years of tertiary education	3.54	24
Early marriage (% women)	11.06	104 🔸	Women with advanced education (%)	0.30	96
Satisfied demand for contraception (% of women)	69.10	80 •	Quality weighted universities (points)	21.40	53
Perceived corruption (0=high, 100=low)	38.00	84 •	Citable documents (documents/1,000)	0.17	94
Youth without education, job, or training	17.04	70 🔹	Academic freedom (O=low.1=high)	0.95	13

(% of young people)

• Overperformance by 1 or more pts.

Overperforming by less than 1 pt.
 Underperforming by 1 or more pts.

(0=low,1=high)

Performing within the expected range
 No data available

• Underperformance by less than 1pt.

Source: Social Progress Imperative

Human Development

The Human Development Index (HDI) is a compound index that measures the average advances in three basic groups of human development: a long and healthy life; knowledge; decent standards of living, via the combination of indicators for life expectancy, educational achievements, and income. The HDI defines a minimum and maximum value for each group (called "objectives") and then shows the position of each country with regard to these objective values, expressed in the form of a value between 0 and 1. According to the 2020 Human Development Report issued by the United Nations Development Program (UNDP) the ranking and evolution of the six principal countries in Latin America are as follows:

Ranking	Classification Country	2000	2011	2015	2019	2020	Growth Rate 2020/2000
	World Total	0.639	0.692	0.717	0.731	0.737	15%
	Latin America and The Caribbean	0.683	0.739	0.751	0.759	0.766	12%
	Very High Human Developn	nent					
43	► Chile	0.759	0.817	0.847	0.847	0.851	12%
46	► Argentina	0.755	0.810	0.827	0.830	0.845	12%
	High Human Development						
74	► Mexico	0.723	0.773	0.762	0.767	0.779	8%
79	▶ Peru	0.679	0.738	0.740	0.759	0.777	14%
83	► Colombia	0.658	0.717	0.727	0.761	0.767	17%
84	► Brazil	0.669	0.728	0.754	0.761	0.765	14%

Note: The ranking refers to each country's position in the world classification for 2020. Source: United Nations Development Program (UNDP)



Economy

Gross Domestic Product (GDP)

USD226 billion (2021¹)

GDP per Capita

▶ USD6,643 (2021¹)

GDP per Capita

(Purchasing Power Parity / PPP)

▶ USD13,879 (2021¹)

Net International Reserves

USD78.5 billion
 (as at December 31, 2021)

Foreign Debt

USD45.5 billion
 (as at December 31, 2021)

Total Public Debt

▶ 35.9% of the GDP (2021²)

Fixed Gross Investment

▶ 25.3% of the GDP (2021²)

Unemployment Rate

▶ 5.7% (as of December 31, 2021)

Principal Destinations of Peruvian Exports

► China, United States, Canada, Switzerland, South Korea, Japan, India, Brazil, The Netherlands, Chile

Principal Exports

 Gold, copper, silver, zinc, lead, crude oil and byproducts, coffee, potatoes, asparagus, paprika, organic bananas, quinoa, artichoke, berries, mango, cacao, textiles, fishmeal, and urea

Principal Countries of Origin of Imports to Peru

 China, United States, Brazil, Mexico, Argentina, Chile, Colombia, Ecuador, Germany, Japan

Principal Imports

 Petroleum and byproducts, electronic items, plastics, machinery, vehicles, iron and steel, wheat and paper

¹World Economic Outlook for April 2022. International Monetary Fund (IMF).

²June 2021 Inflation Report. Central Reserve Bank of Peru (BCRP)

Sources: Central Reserve Bank of Peru (BCRP) / Ministry of Economy and Finance (MEF) / National Institute of Statistics and Information (INEI) / International Monetary Fund (IMF)

> Peru has rich deposits of copper, silver, gold, lead, zinc, natural gas, and petroleum. Due to climate variations in its regions, as well as its natural and cultural resources, it is internationally classified as a mega-diverse country.

Peru's economy reflects its varied geography. The abundance of resources is found mainly in mineral deposits in the mountainous regions, while its extensive maritime territory has always traditionally yielded excellent fishing resources. Despite the fluctuations of the world economy, the administration has used the savings generated by the high prices of commodities between 2006 and 2008 and 2011 and 2012 to invest in infrastructure and in social aid programs.

The Peruvian economy has strong macroeconomic indicators thanks to the implementation of a countercyclical macroeconomic policy and a favorable external environment. Accordingly, following an estimated drop in GDP of 11.0% in 2020, Peruvian economy had a rapid recovery of 13.3% in 2021. Additionally, the Peruvian economy would grow 3.3% annually on average between 2023 and 2025, according to estimates by the Ministry of Economy and Finance.

Peru also stands out for its controlled inflation, with anchored expectations with the target range set by the Peruvian Central Reserve Bank (BCRP) (between 1% and 3%), thus reporting the lowest rates out of all the countries that follow this same system in Latin America. In fact, 2022 will mark 25 years of single-digit annual inflation rates. The Peruvian economy is likewise notable for its gross public debt ratio, which is expected to increase to 35.9% of the GDP in 2021, significantly lower than that of emerging economies (65.0% of GDP) and Latin America (72.0% of GDP).

Peru is estimated to maintain a comfortable level of international reserves. As of December 31, 2021, these reserves total USD78.5 billion, equivalent to 35% of the GDP.

As a result of the estimated evolution over the coming years of its public finances and its economy in general, Peruvian public debt has maintained its credit rating (S&P: BBB / Fitch: BBB / Moodys: Baa1), with a stable outlook.

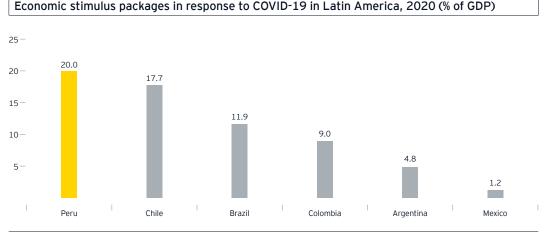
It should be noted that Peru is a member country of the Pacific Alliance, an entity that seeks to free up the commercial exchange of goods and services, the free circulation of people and capital, and promote cooperation mechanisms between the member countries, i.e. Chile, Mexico, and Colombia. Peru is also following a Country Program executed with the Organization for Economic Cooperation and Development (OECD) to strengthen its public policies.

Peru's response to the economic impact of COVID-19 has been one of the most notable in the world, especially in its efforts to counteract the effects of the economic emergency. The macroeconomic soundness achieved through years of tax prudence and a well thought out monetary policy have allowed Peru to maintain stability and provided it with sufficient resources to tackle the crisis.

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> The government's forceful response has included tax measures totaling approximately 20% of its GDP in 2020, even exceeding the average for more developed economies (19.8% of GDP). The range of public spending instruments, tax measures, and other steps cover both the private sector and the general public.

In 2021, public spending remained focused on attending to the emergency and bolstering economic recovery, while tax revenue experienced notable growth due to the local and international context. In general, public spending enabled the implementation of an effective vaccination strategy, the injection of liquidity in the most vulnerable population segments, and historic highs in public investment. The general government revenue was equal 21.0% of GDP, higher than that registered before the pandemic (2019: 19.8% of the GDP) and the highest reported since 2014, due to the economic recovery, better international conditions, and the absence of the tax relief measures adopted in 2020 due to the pandemic.



Sources: International Monetary Fund (IMF), Economic Commission for Latin America and the Caribbean (CEPAL), Ministry of Economy and Finance (MEF)

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Peru's economic plan in response to COVID-19					
Public Spending	Tax Measures	Other Instruments			
Emergency response	Tax relief for families (liquidity)	Exemption from contributions and extraordinary withdrawal from pension funds			
Economic support for families	Tax relief for companies (liquidity)	Release of social benefit funds (severance packages - CTS)			
Economic support for companies	Administrative aid	Guarantee program to ensure the chain of payments			
Promotion of investment and current expenditures	Tax measures	Economic support measures			
	• Focused on containment				

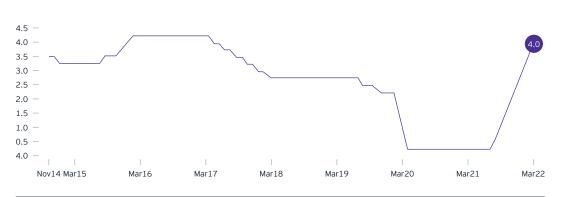
Source: Ministry of Economy and Finance (MEF), National Superintendency of Customs and Tax Administration (SUNAT)

Economic public spending measures to mitigate the impact of COVID-19					
Measures	USD E	Billions	% of GDP		
Medsures	2020	2021	2020	2021	
Immediate emergency response (vaccines, improved health care, bonuses for health care works, etc.)	3	3	1.1	1.5	
Support for vulnerable families (stimulus payments to vulnerable families, support for workers, etc.)	4	3	2.2	1.1	
Job creation (economic reactivation programs such as Arranca Perú, TrabajaPerú, etc.)	1	1	0.7	0.6	
Total spending measures approved	8	7	4.0	3.2	

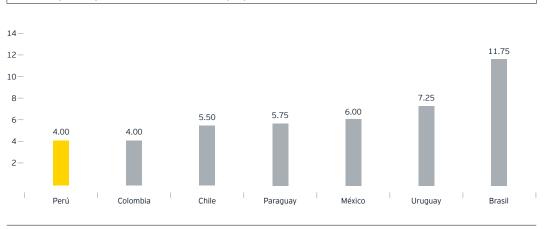
Update Report on Macroeconomic Projections 2022-2025 Source: Ministry of Economy and Finance (MEF)

> Monetary policy has been expansive, with an interbank interest rate among the lowest in the region with a view to ensuring the liquidity of the economy.

Monetary Policy Interest Rate (%)



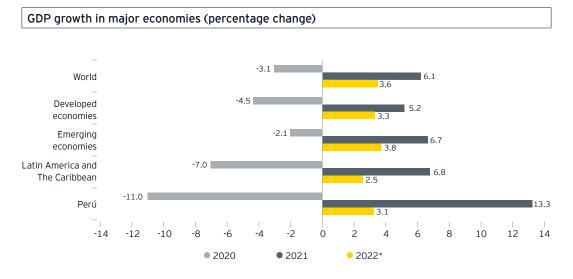
Source: Central Reserve Bank of Peru (BCRP)



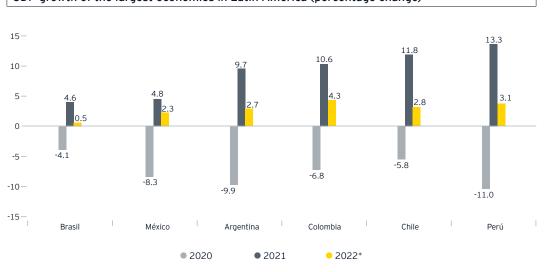
Monetary Policy Interest Rates in Emerging Economies - March 2022 (%)

Source: Central Banks of each country

With the referred measures Peru will attain one of the highest growth and recovery rates in 2021 (13.3%) well above those of the emerging economies (6.7%) and the remaining countries of Latin America and the Caribbean (6.8%) according to the latest figures for 2021 of the International Monetary Fund (IMF).



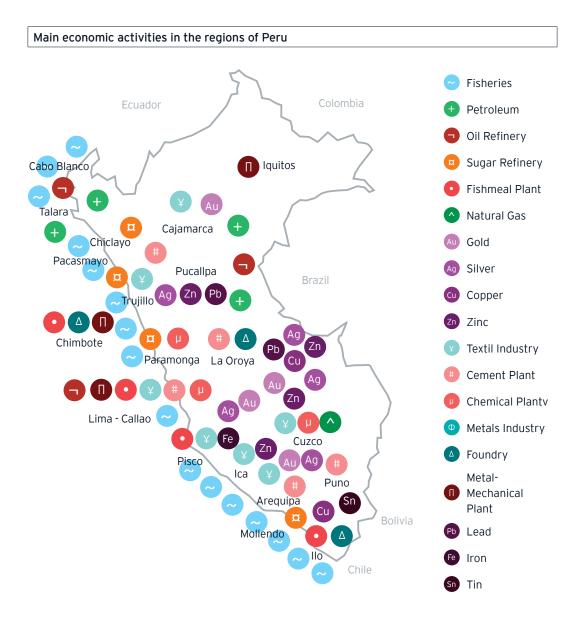
*World Economic Outlook forecasts as of April 2022. For Peru, forecasts are based on the June 2022 Inflation Report. Source: Central Reserve Bank of Peru (BCRP), International Monetary Fund (IMF)



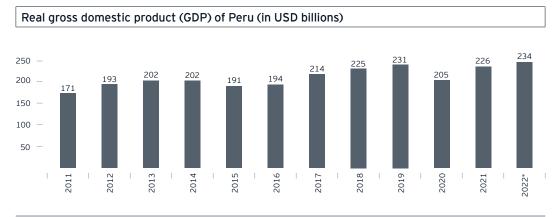
GDP growth of the largest economies in Latin America (percentage change)

*Executed data for 2021 from Peru, Colombia, Brazil, and Mexico. For all other countries, the most recent forecast by Consensus Forecast is used.

Sources: Central Reserve Bank of Peru (BCRP), Consensus Forecast (February 2022)

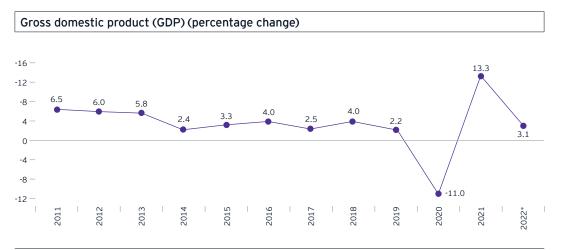


Source: University of Texas - Perry Castaneda Library Map Collection



*Projection. June 2022 Inflation Report

Source: International Monetary Fund (IMF), Central Reserve Bank of Peru (BCRP)



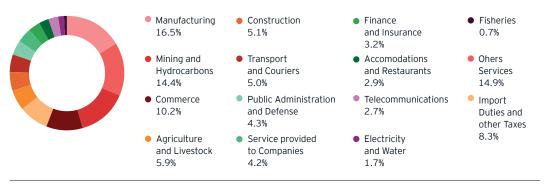
*Projection. June 2022 Inflation Report Source: Central Reserve Bank of Peru (BCRP)

Gross domestic product (GDP) by industry (percentage change)											
Industry	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022*
Agriculture and Livestock	5.9	2.7	1.6	3.5	2.7	2.8	7.8	3.4	1.4	3.8	2.4
Fisheries	-32.2	24.8	-27.9	15.9	-10.1	4.7	47.7	-25.9	4.2	2.8	3.1
Mining	2.5	4.3	-2.2	15.7	21.2	4.5	-1.7	-0.8	-13.8	9.7	2.9
Hydrocarbons	1.0	7.2	4.0	-11.5	-5.1	-2.4	0.0	4.6	-11.0	-4.6	12.5
Manufacturing	2.5	4.9	-3.6	-1.5	-1.4	-0.2	5.9	-1.7	-13.2	17.8	2.4
Electricity and Water	5.8	5.4	4.9	5.9	7.3	1.1	4.4	3.9	-6.1	8.6	2.3
Construction	15.8	0.0	1.9	-5.8	-3.2	2.1	5.3	1.5	-13.9	34.9	0.5
Commerce	7.2	5.9	4.4	3.9	1.8	1.0	2.6	3.0	-16.0	17.8	2.6
Services	7.0	6.1	5.1	4.1	4.1	3.3	4.4	3.8	-10.3	11.8	3.7
GDP	6.0	5.8	2.4	3.3	4.0	2.5	4.0	2.2	-11.0	13.3	3.1

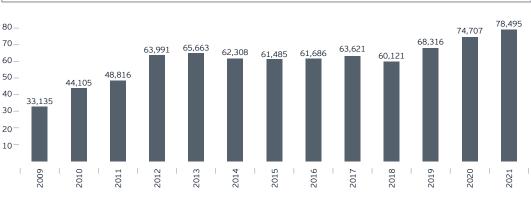
*Projection. June 2022 Inflation Report

Source: Central Reserve Bank of Peru (BCRP), National Institute of Statistics and Information (INEI)

Peru's gross domestic product (GDP) by economic sector in percentages, based on the economic structure of the year 2007



Source: National Institute of Statistics and Information (INEI)

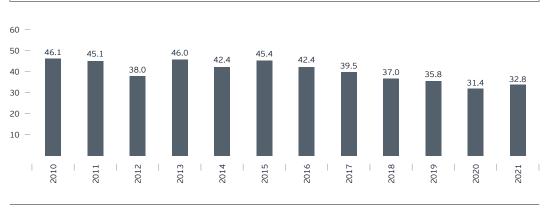


Net international reserves (in USD millions)

Source: Central Reserve Bank of Peru (BCRP)



Source: Central Reserve Bank of Peru (BCRP)



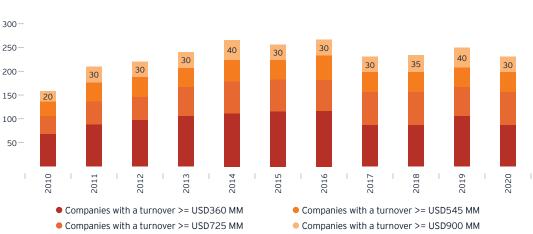
Dollarization rate of bank deposits (%)

Source: Central Reserve Bank of Peru (BCRP)

Gross domesti	Gross domestic product (GDP) by type of expenditure										
Variables	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022*
Domestic Demand	7.3	7.2	2.2	2.9	1.1	1.4	4.2	2.3	-9.5	14.4	2.8
a. Private Consumption	5.8	5.3	4.1	3.4	3.5	3.8	3.8	3.0	-9.8	11.7	4.1
b. Public Consumption	9.4	6.7	10.1	9.5	5.7	3.0	0.1	2.1	7.6	10.7	1.5
c. Private Investment	13.5	6.4	-2.1	-4.5	-4.3	5.0	4.5	4.0	-16.5	37.6	0.0
d. Public Investments	20.8	12.1	-2.0	-7.5	10.3	4.5	5.6	-1.4	-15.5	23.7	2.1
Exports	5.4	-0.9	-0.8	3.3	6.9	5.5	2.4	0.8	-20.8	14.0	6.1
Imports	10.4	3.6	-1.4	2.4	-1.7	3.6	3.2	1.2	-15.6	18.8	4.5
GDP	6.0	5.8	2.4	3.3	4.0	2.5	4.0	2.2	-11.0	13.3	3.1

* Projection. June 2022 Inflation Report

Source: Central Reserve Bank of Peru (BCRP)





Source: Peru Top Publications / Top 10,000 Companies in Peru 2021

At the end of 2021, total exports amounted to USD63.1 billion, while imports totaled USD48.4 billion. The main exports stemmed from the mining, hydrocarbons, agricultural and livestock, and fisheries industries.

According to the estimates, Peruvian exports would reach USD71.1 billion in 2022, while imports would account for an approximate amount of USD57.7 billion.

In 2021, traditional exports totaled USD46.5 billion, 74% of total exports abroad, as a result of delayed shipments in the mining and the oil and petroleum byproducts sectors, which jointly accounted for 65.5% of total exports and 92.2% of traditional exports.

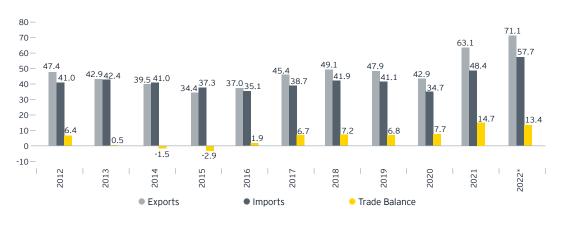
Similarly, mining exports (USD36.8 billion), rose by 35.3% over 2021, which account for 83.1% of traditional exports. This result is due mainly to the higher copper shipments (USD18.1 billion; 39.4%), iron (USD1.8 billion; 60.3%), and tin (USD872 million; 135.8%).

Exports of the oil and petroleum byproducts sector (USD3.6 billion) grew by 169.8%. Both natural gas and oil byproducts increased by 225.5% and 144.9%, respectively.

In addition, traditional agricultural exports increased by 16.7% in 2021, while fisheries by 51.6%.

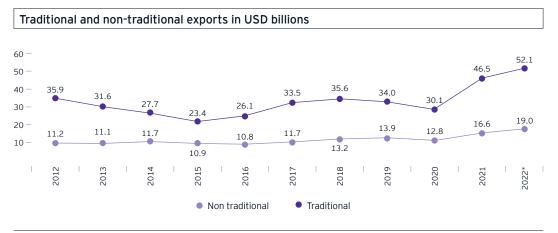
In 2021, nontraditional exports reached their peak in over ten years, after maintaining sustained growth since 2016. These results are due to the stable performance of agricultural exports (18%), the textile sector (62.3%), the fisheries (15.9%), and chemicals industry (30.6%).

Three of the most important export products of the agriculture and livestock sector, which accounted for 52.8% of all nontraditional exports, were fresh grapes (USD1.2 billion; 21.1%), blueberries (USD1.2 billion; 20.9%), and avocados (USD1.0 billion; 48.4%). For its part, the fisheries sector continued to grow thanks to increased shipments of mussels (USD426 million; 2.8%), frozen mollusks (USD96 million; 18.8%); and frozen fillets (USD79 million, 69.6%).



Trade balance (in USD billions)

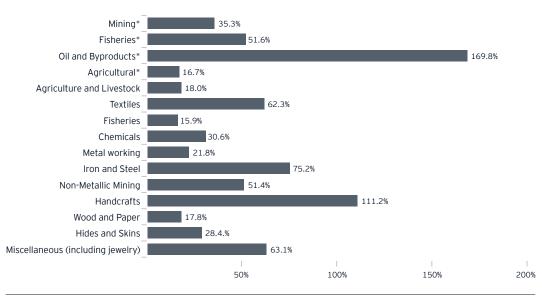
*Projection. June 2022 Inflation Report Source: Central Reserve Bank of Peru (BCRP)



*Projection. June 2022 Inflation Report

Source: Central Reserve Bank of Peru (BCRP)

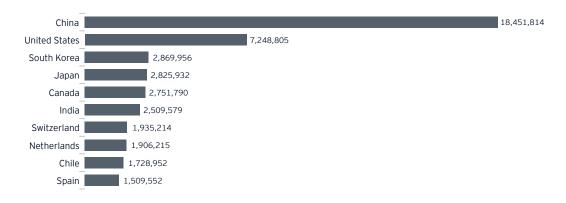




*Traditional

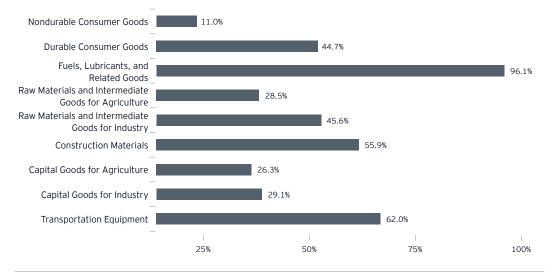
Source: National Superintendency of Customs and Tax Administration (SUNAT)

Exports by trading partner, top ten partners 2021 (in USD thousands)



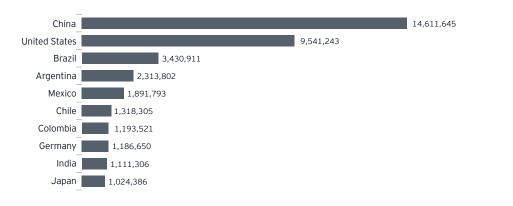
Source: National Superintendency of Customs and Tax Administration (SUNAT)

Imports of consumer goods according to CUODE 2021 (inter-annual variation %)



Source: National Superintendency of Customs and Tax Administration (SUNAT)

Imports by trading partner, top ten partners 2021 (in USD thousands)

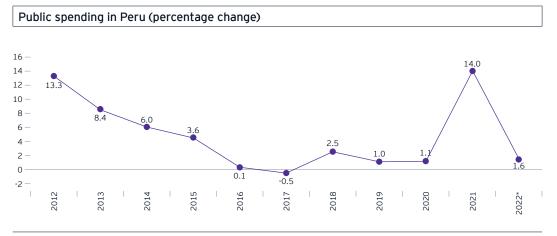


Source: Superintendency of Customs and Tax Administration (SUNAT)



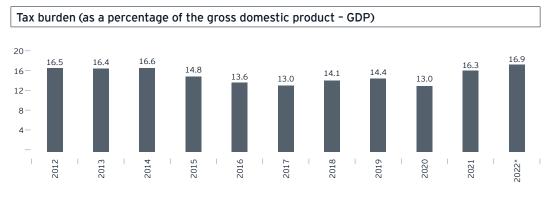
Economic results (tax surplus / deficit) of the non-financial public sector (as a percentage of the gross domestic product - GDP)

* Projection. June 2022 Inflation Report Source: Central Reserve Bank of Peru (BCRP)



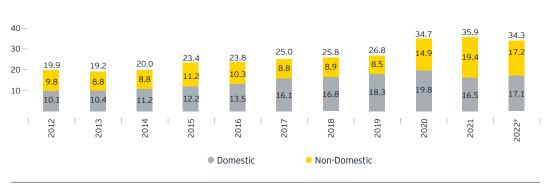
*Projection. June 2022 Inflation Report Source: Central Reserve Bank of Peru (BCRP)

> In 2021, the central government's tax revenues totaled PEN139.94 billion, 44.4% higher compared to revenue for 2021. Predications for 2022 are based on both higher payments by mining and hydrocarbon companies—as reflected in a higher corporate income tax—and higher revenue from canon and oil royalties. Additionally, increased private consumption will mean higher VAT collection.



*Projection. June 2022 Inflation Report

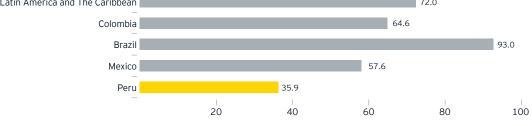
Source: Central Reserve Bank of Peru (BCRP) / National Superintendency of Customs and Tax Administration (SUNAT)



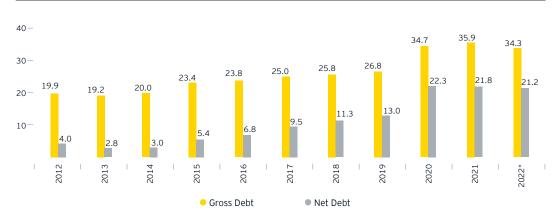
Public debt (as a percentage of the gross domestic product - GDP)

*Projection. June 2022 Inflation Report Source: Central Reserve Bank of Peru (BCRP)





*Estimated. World Economic Outlook, April 2022. For Peru, data based on the June 2022 Inflation Report. Source: International Monetary Fund (IMF), Central Reserve Bank of Peru (BCRP)



Debt of non-financial public sector (as a percentage of the gross domestic product - GDP)

*Projection. June 2022 Inflation Report Source: Central Reserve Bank of Peru (BCRP)

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Country Risk and Investment Grade

Peru has one of the highest investment grade ratings in the region. The factors that support this rating are the solid economic prospects reflected by a 13.3% rise in the Gross Domestic Product (GDP) in 2021 and 3.1% in 2022. These economic forecasts are backed by the drop in tax and external vulnerabilities, thus attaining growth with low inflation rates and strong macroeconomic policies. As a result Peru has obtained the investment grade and attracted international attention.

Recently, an increasing number of multinational corporations have been looking at Peru with greater interest. The subsequent increase in jobs and decrease in poverty will predictably help improve social welfare.

The progress made in watching out for the tax results, the promotion of investment in important job creation sources (such as infrastructure, mining, hydrocarbons and telecommunications) the implementation of tenders as a specific "countercyclical" measure in response to the economic slowdown, as well as the measures taken to modify the tax system included in Sections V and VI of this Guide (Taxes and Labor System, respectively) allow us to observe how Peru channels its development towards improving its investment grade.

Investment grade rating (long term debt in foreign currency)

Country	S&P	Fitch	Moody's
Chile	А	A-	A1
Peru	BBB	BBB	Baa1
Mexico	BBB	BBB-	Baa1
Colombia	BB+	BB+	Baa2
Uruguay	BBB	BBB-	Baa2
Paraguay	BB	BB+	Ba1
Brazil	BB-	BB-	Ba2
Bolivia	B+	В	B2
Ecuador	B-	B-	Caa3
Argentina	CCC+	CCC	Ca
Venezuela	N/A	RD	С

As of June 2022

Source: Standard & Poor's, Fitch Ratings, Moody's

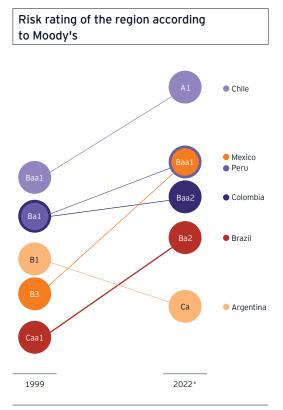
S&P / Fitch	Moody's	Feature
AAA	Aaa	Risk Free
AA+, AA, AA-	Aa1, Aa2, Aa3	High Grade
A+, A, A-	A1, A2, A3	High Repayment Capacity
BBB+, BBB, BBB-	Baa1, Baa2, Baa3	Moderate Repayment Capacity
BB+, BB, BB-	Ba1, Ba2, Ba3	Some Repayment Capacity
B+, B, B-	B1, B2, B3	Highly Uncertain Repayment Capacity
CCC+, CCC, CCC-, CC	Caa1, Caa2, Caa3	Extremely Vulnerable to Default
SD/RD	С	Default

Source: Bloomberg

Evolution of the long-term debt rating in foreign currency												
Agency	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022*
Fitch	BBB	BBB	BBB+	BBB	BBB							
S&P	BBB	BBB	BBB+	BBB								
Moody's	Baa3	Baa2	Baa2	A3	Baa1	Baa1						

*As of June 2022

Source: Standard & Poor's / Fitch Ratings / Moody's

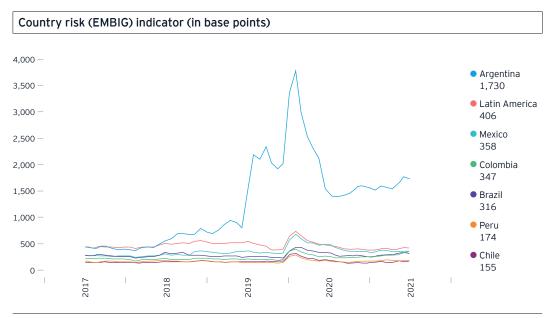


Country Risk (EMBIG)

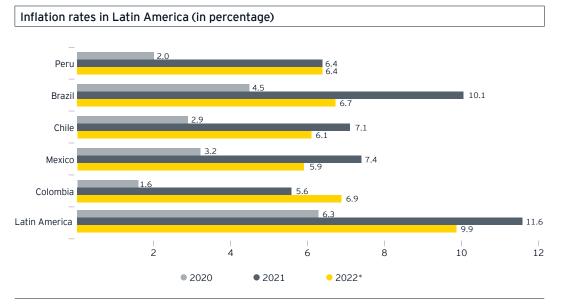
As of December 31, 2021, Peru had a country risk of 174 base points, positioning itself as one of the countries with the lowest risk in Latin America. This score is less than half of the regional average (406 points).

As may be seen in the following charts, Peru's level of inflation is one of the lowest in Latin America, with a rate of 6.4% in 2021, well below the regional average (11.6%). In addition, over the past decade, the Peruvian economy had the lowest average annual inflation rate among the largest economies in Latin America, at 3.0%, below that of Chile (3.4%) Colombia (3.9%) and Brazil (6.1%).

*As of June 2022 Source: Moody's



Source: Reuters, Central Reserve Bank of Peru (BCRP)



*Estimate. World Economic Outlook Database, April 2022. For Peru, forecasts are based on the June 2022 Inflation Report. Source: International Monetary Fund (IMF) / Central Reserve Bank of Peru (BCRP)



Photograph by Miguel Mejía / © PROMPERÚ

Business Environment

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Investment Promotion Conditions

Legislation and Trends in Foreign Investment in Peru

Peru seeks to attract both domestic and foreign investment in all sectors of the economy. To achieve this, it has taken the necessary steps to establish a consistent investment policy that eliminates any barriers that foreign investors may face. As a result, Peru is considered a country with one of the most open investment systems in the world.

Peru has adopted a legal framework for investments that requires no previous authorization for foreign investment. In this regard, foreign investments are allowed without restrictions in the large majority of economic activities. The activities with restrictions are very specific, such as air transportation, sea transportation, private safety and surveillance and the manufacture of war weaponry.

Additionally, Peru has a legal framework to protect the economic stability of investors and to reduce government interference in economic activities. The Peruvian Government guarantees legal stability to national and foreign investors with regard to the legislation governing income tax and specifically, distribution of dividends. Foreign investors with the right to obtain legal and tax stability are those willing to invest in Peru for a period of no less than two years and for a minimum amount of USD10 million in the Mining and/or Hydrocarbons sectors, or USD5 million in any other economic activity.

Peru's legal provisions, regulations, and practices do not discriminate between domestic and foreign corporations. There are no restrictions on repatriation of profits, international transfers of capital, or foreign exchange practices. The remittance of interest and royalties is also not restricted in any way. Foreign currency may be allocated to acquire goods abroad or cover financial obligations, provided the operator complies with Peruvian tax laws.

Favorable Legal Framework for Foreign Investors

Peru offers a legal framework¹ that protects foreign investors' interests by offering them:

- An equal and non-discriminatory treatment
- Unrestricted access to the majority of economic sectors
- Free capital transfer

En adición, al inversionista nacional y extranjero se le brinda:

- Right to free competition
- Guarantee of private property (no expropriations or nationalizations)
- Freedom to acquire shares in Peruvian corporations
- Freedom to access internal and external credit
- Freedom to transfer royalties and profits from their investment

¹ Constitutional provisions; "Foreign Investment Act," Legislative Order (Decreto Legislativo) 662; "Framework Law for the Growth of Private Investment," Legislative Order 757; as amended, and Regulations thereof. Taken from ProInversión.

- Simplicity for most operations, whether in local currency (Sol) or U.S. Dollars, without foreign exchange controls.
- A country with a vast network of investment agreements and membership in the Investment Committee of the Organization for Economic Co-operation and Development (OECD)

Direct foreign investments must be registered with the Agency for the Promotion of Private Investment (ProInversión). Foreign investors may remit abroad the net profits (without any restriction whatsoever) from their registered investments, as well as transferring their shares, ownership interests, or participatory rights, perform capital reductions, and dissolve or wind-up their companies.

Recognition of Favorable Investment Climate

According to the most recent Global Competitiveness Index ranking published in 2019, Peru is among the top countries in Latin America in terms of macroeconomic framework, health, market size, goods market, and financial system.

	20	18	20	019
	Ranking	Score	Ranking	Score
Peru Total	63/140	61.3	65/141	61.7
Basic Requirements	64	64.1	70	64.2
Institutions	90	50.2	94	48.9
Infrastructure	85	62.4	88	62.3
Information Technologies	94	43.9	98	45.7
Macroeconomic Framework	1	100.0	1	100.0
Human Capital	43	75.5	44	77.4
Health	32	93.3	19	94.6
Skills	83	58.6	81	60.2
Markets	48	60.1	51	59.9
Goods	50	59.5	56	57.1
Labor	72	58.8	77	59.0
Financial System	63	60.5	67	61.4
Size	49	61.6	49	62.2
Innovation Ecosystem	93	43.2	94	44.3
Business Sophistication	92	54.5	97	55.8
Innovation Capacity	89	31.9	90	32.7

Source: Global Competitiveness Index 2019. World Economic Forum

Business Facilities in Peru

According to Doing Business 2020, Peru ranks 76th out of 190 countries in terms of readily available facilities to startup a company and of doing business, ranking sixth among the countries of Latin America. According to Forbes 2019, Peru ranks 64th among the best countries in the world for doing business, and fifth in Latin America.

Doing Business				
Ranking for Latin A	merica			
Position	Country			
59	Chile			
60	Mexico			
65	Puerto Rico (United States)			
67	Colombia			
74	Costa Rica			
76	Peru			
86	Panama			
91	El Salvador			
96	Guatemala			
101	Uruguay			
115	Dominican Republic			

Forbes						
Best Countries for I	Best Countries for Doing Business					
Position	Country					
33	Chile					
48	Costa Rica					
54	Mexico					
58	Uruguay					
64	Peru					
67	Colombia					
73	Brazil					
75	Panama					
76	Argentina					
91	Dominican Republic					
97	Guatemala					

Source: World Bank (WB) - Doing Business 2020

Source: Forbes 2019

The following are the principal indicators for the investment climate:

Indicators	Peru	Latin America and the Caribbean
Starting a business	1 0. 0	
Number of procedures	8.0	8.1
 Time (days) 	26.0	28.8
Cost (% of per capita income)	9.4	31.4
 Registration of minimum paid up capital (% of per capita income) 		0.4
Construction permits		
 Number of procedures 	19.0	15.5
► Time (days)	137.0	191.2
 Cost (% of per capita income) 	1.7	3.6
Property registration		
Number of procedures	6.0	7.4
► Time (days)	9.5	63.7
 Cost (% of property value) 	3.9	5.9
Electricity service		
Number of procedures	6.0	5.5
► Time (days)	67.0	66.8
 Cost (% of per capita income) 	448.5	407.2
Access to credit		
 Strength of legal rights index (0-12) 	7.0	5.3
 Depth of credit information index (0-8) 	8.0	5.1
 Coverage of Public Records Offices (% of adults) 	39.4	14.6
 Coverage of private entities (% of adults) 	100.0	47.6
Protecting minority investors		
 Interest regulation index (0-10) 	9.0	4.1
 Minority investor protection index (0-10) 	6.0	3.0
Paying taxes		
 Number of tax payments per year 	8.0	28.2
 Time (hours per year) 	260.0	317.1
 Total tax rate (% of profit) 	36.8	47.0
Trading across borders		
 Time to export: compliance with border regulations 	24.0	35.7
 Export costs: compliance with border regulations (USD) 	50.0	100.3
 Time to import: compliance with border regulations (hours) 	48.0	55.3
 Import costs: compliance with border regulations (hours) 	630.0	516.3
Enforcing contracts		
► Time (days)	478.0	774.2
 Cost (% of amounts claimed) 	41.2	32.0
 Legal proceedings quality index (0-18) 	9.5	8.8
Bankruptcy resolution proceeding		
► Time (years)	3.1	2.9
► Cost (% of assets)	7.0	16.8
 Recovery rate (cents per USD) 	31.3	31.2

Source: World Bank (WB) - Doing Business 2020

Financial Climate Index of Latin America

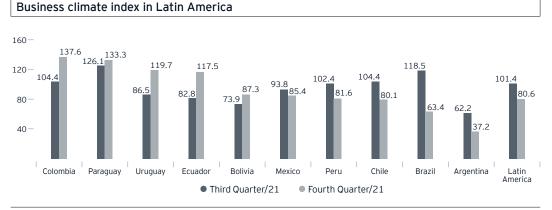
Financial Climate Index is the result of the Latin American Financial Survey, carried out by the IFO Institute of Germany and the Getúlio Vargas Foundation of Brazil. This survey is prepared every three months and serves for the monitoring and anticipation of the financial tendencies of the countries and financial blocs.

As of the fourth quarter of 2021, Peru reached 81.6 points, exhibiting a substantial recovery that exceeded the average for Latin America.

following countries					
Position	Country	BCI			
1	Colombia	137.6			
2	Paraguay	133.3			
3	Uruguay	119.7			
4	Ecuador	117.5			
5	Bolivia	87.3			
6	Mexico	85.4			
7	Peru	81.6			
8	Chile	80.1			
9	Brazil	63.4			
10	Argentina	37.2			
Latin America		80.6			

2021 Business climate index (BCI) in the

Source: Latin American Business Survey - IFO Institute, Getúlio Vargas Foundation, Fourth Quarter of 2021



Source: Latin American Business Survey - IFO Institute, Getúlio Vargas Foundation, Fourth Quarter 2021

Index of Economic Freedom

According to the 2022 Index of Economic Freedom prepared by The Heritage Foundation, which includes an analysis of the environment and economic freedom of each country based on ten indicators covering issues such as compliance with the law, the level of government intervention, market openness, and efficient State regulations, the overall results obtained confirm that promoting economic freedom in terms of the rule of law, government, regulations, and open markets generates a broad economic dynamism. Thus, boosting these levels will prove significant in order to sustain the wealth of nations, as well as being the most effective way to eradicate poverty.

Below is a summary of this ranking:

Economy	Worldwide Ranking	Latin America Ranking	2022 Score
Singapore	1	-	84.4
Switzerland	2	-	84.2
Ireland	3	-	82.0
Canada	15	-	76.6
Chile	19	1	74.4
Uruguay	34	2	70.0
Peru	51	3	66.5
Colombia	60	4	65.1
Mexico	67	-	63.7
Paraguay	73	5	62.9
Ecuador	126	6	54.3
Brazil	133	7	53.3
Argentina	144	8	50.1
Bolivia	169	9	43.0
Venezuela	176	10	24.8

Source: The Heritage Foundation

Entrepreneurship

The Global Entrepreneurship Monitor (GEM) is the largest study worldwide aimed at investigating the attitudes, activities and characteristics of the individuals who participate in entrepreneurial activities, as well as the impact of entrepreneurship in the economic development of the countries. This study divides the countries into three blocs: resource-based economies, efficiency-based economies, and innovation-based economies. Each one of these blocs shows the country's performance in terms of its economic development; in other words, the countries with low income that base their economy on the extraction of natural resources are located in the first bloc. The developed countries are situated between the innovationbased economies and medium income countries, such as Peru, within the efficiencybased economies.

The Global Entrepreneurship Monitor (GEM) defines the Entrepreneurial Activity Rate (EAR) as the number of entrepreneurial ventures among the economically Active Population (PEA). In addition, it shows other results such as the perception of opportunities, of capacities, the fear of failure and entrepreneurial intentions, obtained from the surveys carried out on entrepreneurs of each country.

Worldwide rate of entrepreneurial activity - 2019

Countries	Rate of Entrepreneurial Activity	Entrepreneurial Intentions (%)
Angola		79.8
Guatemala	27.5	49.7
Chile	25.1	48.7
Lebanon	24.1	29.1
Peru	22.4	39.7
Sudan	22.2	66.7
Colombia	21.2	48.8
Madagascar	20.7	32.6
Thailand	19.7	31.5
Canada	18.7	14.5

Source: Global Entrepreneurship Monitor (GEM)



For further details, EY, the Ministry of Foreign Affairs (MRE) and ProInversión have compiled the Guide to Investing in Infrastructure Projects in Peru.

You can download this Guide for free here.

Promotion Mechanisms for Investment in Infrastructure and Utilities

1. Promotion for Private Investment

Since 1993, the Peruvian Government has been striving to promoted national and foreign private investment. This journey begins with the Peruvian Constitution (1993), the backbone to incentivize and guarantee private investment through one of the most attractive legal frameworks in the region.

One of the fundamental principles of investment promotion under Peruvian law is the principle of non-discrimination of foreign and local (Peruvian) investors.

Peru seeks to attract both domestic and foreign investment in all sectors of the economy. To achieve this, it has taken the necessary steps to establish a consistent investment policy that eliminates any barriers that foreign investors may face. As a result, Peru is considered a country with one of the most open investment systems in the world.

Peru has adopted a legal framework that requires no previous authorization for foreign investment. In this regard, foreign investments are allowed with certain restrictions in most economic activities. Those activities subject to restrictions are very specific. Furthermore, Peru has a legal framework designed to protect the economic stability of investors and to reduce government interference in economic activities.

a. The Peruvian Constitution

The Peruvian Constitution establishes the principles to incentivize private investment through the following key provisions:

- Peruvian and foreign investments are subject to the same conditions. As a result of this constitutional provision, none of the laws, regulations, and practices in force in Peru discriminate between Peruvian and foreign corporations.
- Property rights are guaranteed by the Peruvian Government.

No one may be deprived of their property, except for reasons of national security or public necessity established by law, and with a prior cash payment to the owner of the property in accordance with the appraised value, which shall include compensation for potential damages.

> All foreign persons and/or entities shall receive the same treatment as Peruvians. However, within a radius of fifty (50) kilometers from all national borders, foreigners may not acquire or possess, under any title, either directly or indirectly, mines, land, forests, water, fuel or energy sources, whether individually or as part of a partnership, under penalty of losing such possessions to the Peruvian Government. The sole exception to this provision are cases of public necessity, expressly established by Executive Order.

- The Peruvian Government guarantees the free possession and disposal of foreign currencies. As such, there are no restrictions on the remittance of profits, international capital transfers, or foreign exchange practices
- Private economic initiative is free
- Freedom of contract guarantees that the parties can negotiate in accordance with the rules in force at the time they enter into the contract. The terms and conditions of the contract cannot be amended by laws or any other provision.

b. Regulations and Standards that Incentivize Private Investment

The Peruvian Constitution is not the only body of law that incentivizes private investment. Peru offers a favorable and attractive legal framework that protects the interests of foreign investors by offering them:

- ▶ Equal, non-discriminatory treatment
- Unrestricted access to most economic sectors
- Free capital transfer

Additionally, Peruvian and foreign investors have:

- The right to fair competition
- Guarantee of private property (no expropriations or nationalizations)
- Freedom to acquire shares of stock in Peruvian corporations
- Freedom to gain access to internal and external credit
- Freedom to transfer profits from their investments in Peru abroad and to pay royalties to non-domiciled entities
- Simplicity of most transactions, whether in local currency (Sol) or United States dollars, without exchange controls.

The main laws and regulations regarding the promotion of foreign private investment are:

 Legislative Order (Decreto Legislativo)
 662-the Legal Stability Regime for Foreign Investments:

Under this law, the Peruvian Government incentivizes and provides guarantees to foreign investors in all sectors of economic activity and any of the commercial or contractual forms permitted by national law.

Legislative Scheme 757–Legal Framework for the Growth of Private Investment:

This law seeks to guarantee free initiative and private investments, whether already made or to be made in the future, in all sectors of economic activity. It establishes rights, guarantees, and obligations applicable to all individuals or entities, whether Peruvian or foreign, who invest in Peru.

2. Public-Private Partnerships (PPP)

A Public-Private Partnership (PPP) is a form of participation in private investment that involves experience, knowledge, equipment, technology, and the distribution of risks and resources, preferably private, for the purpose of creating, developing, upgrading, operating, or maintaining public infrastructure; providing public utilities and/or providing services related to those required by the government, as well as the development of applied research and/or technological innovation projects.

a. Legal Framework

Public-Private Partnerships (PPP) and Private Initiatives are generally governed by the provisions of (i) Legislative Order 1362 (hereinafter, the "PPP Act"); and (ii) the Regulations on the PPP Act approved by Executive Order 240- 2018-EF (hereinafter, the "Regulations on the PPP Act"). This legal framework is applicable to all entities in the non-financial public sector, at all levels of government.

PPPs allow the private sector to contribute experience, knowledge, equipment, and technology to the financing, construction, operation, and maintenance of public infrastructure and/or the provision of a service. For its part, the government retains the property rights over the project's infrastructure, including the new facilities built by the private investor. Generally, after the contract expires, the property is transferred to the government.

b. PPP Phases

PPPs are carried out in five phases, as described below:

1. Planning and Programming

Takes the form of the Multiannual PPP Investment Report (IMIAPP).

2. Drafting

Project design and/or evaluation. Drafting of the Evaluation Report.

3. Structuring

Approval of the Promotion Plan, inquiries with institutions, and design of the PPP agreement.

4. Transaction

Public tender or comprehensive project bidding process or other competitive process. This phase concludes with the execution of the PPP agreement.

5. Contractual Performance

Project investment, operation, and maintenance phase. Includes monitoring and supervision of contractual obligations.

c. PPP Types

PPPs may be self-financed or co-financed.

- Self-financed: PPP project with the ability to generate its own revenue that does not require government co-financing.
- Co-financed: APP project that requires government co-financing or the granting or taking out of financial or non-financial guarantees with a significant likelihood of co-financing requirements, where:

Guarantees	Self-Financed	Co-Financed
Financial Guarantee	Those guarantees that do not exceed 5% of the total capital expenditure or the total project cost (if there are no expenditure activities).	Those guarantees that exceed 5% of the total capital expenditure or the total project cost (if there are no expenditure activities).
Non- Financial Guaranteev	The likelihood of a request for use of public resources is minimal or nonexistent, which means that the likelihood of using public resources does not exceed 10% for any of the first five years of the project guarantee period.	The referred likelihood exceeds the limit of 10% for any of the first five years of the project guarantee period.

PPPs may also be categorized based on their basis in government initiatives and private initiatives (PIs).

- Government initiatives: The government (through one of its different levels) identifies and launches a project.
- Private initiatives (unsolicited tenders): The private sector identifies and proposes the project to the government.

> In private initiatives, the government evaluates the proposal submitted by the private sector. First, the government checks whether the proposal has been drafted in accordance with the private initiative regulations. Then, if the private initiative is admitted by the government, it will issue an opinion on whether said initiative is relevant and consistent with the agency's plans.

Lastly, the agency may declare the project submitted through a private initiative to be of interest. In such case, the agency gives other companies 90 days to participate in a tender process with the company that submitted the private initiative. If 90 days pass and no other investors submit their bids, the company that submitted the private initiative shall be awarded the project.

In addition to the competitive advantage that a private initiatives gives to the company that submits a private initiative, there is a benefit granted under the PPP Act and its Regulations, in the form of the reimbursement of expenses, in the event that the project submitted is not awarded to the promoter.

If the promoter takes part in the selection process with a valid economic bid and the project is awarded to third party, the costs of the private initiative can be reimbursed to the promoter for up to 2% of the project's total cost or the total investment.

d. PPP Advantages

- The risks are assigned based on which party is in a better position to manage them.
- The provision of utilities to the public benefits from the experience of the private sector.
- By integrating the infrastructure operation and maintenance under a long-term agreement, the private sector will have sufficient incentives to design, and build said infrastructure efficiently.
- Public infrastructure can be provided without using government resources (in the case of self-financed PPPs), or, in the case of co-financed PPPs, the government's payments to the private sector for the construction of the infrastructure are distributed over the long-term, given that the private sector will finance the project thus providing financial relief to the State.

e. Role of the Authorities

Private Investment Promotion Body (OPIP)

The public agency responsible for the operation, management, and allocation of a PPP project is the Private Investment Promotion Body (OPIP). Depending on the scope, the OPIP may be:

OPIP	Scope
ProInversión	 Multisector PPP projects under national jurisdiction originated by government initiative.
	 PPP projects under national jurisdiction originated by government initiative with a capital expenditure or a total project cost (in case of projects without an expenditure component) of more than forth thousand (40,000) Tax Units (UITs)¹ (PEN184 million).
	 PPP projects under national jurisdiction originated by self-financed private initiative.
	 PPP projects under the jurisdiction of public entities authorized by express law, originated by self-financed private initiative.
	 Projects at any level of government and projects under the jurisdiction of public entities authorized by express law, originated by self-financed private initiative.
	 Projects developed through the Competitive Dialogue mechanism.
	 Projects assigned to ProInversión by express legal provision.
OPIP of the respective Ministry	Projects not assigned specifically to ProInversión.
OPIP of the respective regional government	Projects under its own jurisdiction involving more than one province.
OPIP of the respective local government	Projects under its own jurisdiction.

 1 A Tax Unit (UIT) is equivalent to PEN4,600 for 2022.

Ministry of Economy and Finance (MRE)

The Ministry of Economy and Finance (MEF) is the governing body and highest technical and regulatory authority of the PPP system. It is responsible for safeguarding and coordinating compliance with the National Policy for the Promotion of Private Investment in PPPs.

Other Authorities

Ministries (for projects within their specific sectors), Regulatory Agencies, and the Comptroller General's Office of the Republic also have specific roles in the PPP system.

3. Projects in Assets (PA)

This mechanism is used for the development of those cases in which the private investor seeks to perform a project on an asset property of the government, whether as owner, holder, lessor, or any other status permitted by law. However, these projects shall be carried out without any commitment of government resources.

Private investment in assets property of the Peruvian state are promoted through the respective OPIP (which may belong to ministries, regional or local governments), based on the following scenarios:

- Sale of assets, including total or partial transfer
- Use, lease, usufruct, or any other form permitted by Peruvian law

The Peruvian legal framework on PAs is the same as that applicable to PPPs, i.e., the PPP Act and the Regulations on the PPP Act.

The main difference between a PPP and a PAs is that while in the former, the government may use its own resources and there is an assignment of risks between the private sector and the government, in the latter the private sector assumes all the risks tied to the project and state resources will not be used.

4. Tax-Deductible Works

The Tax-Deductible Works regime is an effective corporate social responsibility tool that allows for the application, as a credit against the companies income tax, of the amount of any projects invested by private companies to the benefit of regional governments, local governments, public universities, and the national government in a range of sectors (such as education, health, safety, tourism, agriculture, irrigation, culture, sanitation, athletics, and the environment, among others).

This regime is a win-win, since the government wins with the construction or performance of the projects, the public's quality of life improves, and private companies directly improve their brand image as socially responsible enterprises through their involvement therein.

The Tax-Deductible Works regime consists of a private company's participation, together with a government entity, in the development and/ or finance a public investment project. With the execution of an agreement (the "Investment Agreement"), the private company undertakes to implement a public investment project in exchange for the recognition of its investment as an income tax credit. For such purpose, an investment certificate is issued, depending on whether the agreement is entered into with regional and local governments, public universities (Regional and Local Public Investment Certificate - CIPRL), or agreements with a national government entity (National Government Public Investment Certificate -CIPGN).

Usually, the private investor finances and/or performs the work. However, the applicable laws also permit the financing of its maintenance. In fact, the performance of investment projects in sanitation, through the mechanism set forth in this Consolidated Text (TUO), can include the operation of said projects for a maximum period of one (1) year.

Public Investment Agreement

This is an agreement signed by the private enterprise and the government entity, by virtue of which the private enterprise undertakes to perform or finance a given public investment project.

The private company can perform the project directly, or it can simply finance the performance thereof, in which case a construction agreement shall be signed with a construction company to perform the project.

a. Legal Framework

- Consolidated Text (TUO) of Law 29230 -Act on Regional and Local Public Investment with Private Sector Participation, as approved by Executive Order (Decreto Supremo) 294-2018-EF.
- Consolidated Text (TUO) of the Regulations on Law 29230 - Act on Regional and Local Public Investment with Private Sector Participation, as approved by Executive Order 295-2018-EF.
- Legislative Order 1292 permitting Petroperú, on an exceptional basis, to finance projects under Law 29230.
- Consolidated Text (TUO) of Law 30556 -Act Approving Extraordinary Provisions on Disaster Response, and Authorizing and Expanding the Scope of Law 29230, as approved by Executive Order 094-2018-PCM.
- Consolidated Text (TUO) of the Regulations on Law 30556 - Act Approving Extraordinary Provisions on Disaster Response, and Authorizing and Expanding the Scope of Law 29230, as approved by Executive Order 003-2019-PCM.
- Law 30608-Act for the promotion of macro-regional microeconomic coordination via the potential participation of municipal savings and loan banks in the financing and/or performance of public investment projects, as part of an agreement with regional and local governments.
- SBS Resolution 1706-2018-Regulations on the participation of municipal savings and loan banks in the act promoting regional and local public investment with private sector participation.

- b. Tipos de proyectos de inversión pública
 - Government Initiative: Upon identifying a need, the government entity drafts a Public Investment Project to address the emerging need.
 - Private Initiative:

The private sector submits a proposal for a Public Investment Project, which shall be evaluated by the government entity.

c. Advantages of the Tax-Deductible Works Regime

This regime offers a number of benefits, such as the following:

- From a private-sector perspective: It strengthens the development of social responsibility programs, improving companies' reputation and thus their relationship with the community and different stakeholders in its areas of influence.
- For the community: This regime reduces the infrastructure gap and creates more jobs. It also increases the coverage of utilities and public services.
- From the government's perspective: This regime contributes to the acceleration of project performance, boosting the efficiency of public spending.

d. Annual Capacity Limit

For 2021¹, regional governments have a joint annual capacity limit for investment in the Tax-Deductible Works regime equal to PEN3,053 billion (approximately USD822 billion). The annual capacity limit of each regional government can be found at the website: **Tax-Deductible Works**.

For 2021², local governments have a joint annual capacity limit for investment in the Tax-Deductible Works regime equal to PEN11,067 billion (approximately USD2,967 billion). The annual capacity of each local government can be found at the website: **Tax-Deductible Works**.

For 2021³, public universities have a joint annual capacity limit for investment in the Tax-Deductible Works regime equal to PEN725 million (approximately USD194 million). The annual capacity limit of each university can be found at the website: Tax-Deductible Works.

Usually, according to Legislative Order 1275, entities must meet certain mandatory tax provisions.

 $^{^{1}}$ To date, the annual capacity limit to invest in the Tax-Deductible Works regime for 2022 has not been published.

² To date, the annual capacity limit to invest in the Tax-Deductible Works regime for 2022 has not been published.

³ To date, the annual capacity limit to invest in the Tax-Deductible Works regime for 2022 has not been published.

e. Regional and Local Public Investment Certificate (CIPRL) and National Government Public Investment Certificate (CIPGN) – Issuance of Certificates

Approval of reception and quality is required to issue a CIPRL or a CIPGN.

If the performance of the project takes more than five months, the private company may ask the public entity to issue quarterly certificates.

CIPRLs are limited to the canon resources received by all regional and local governments, as well as public universities, which are published by the Ministry of Economy and Finance (MEF). CIPGNs are limited to the ordinary resources of the national government signing the agreement.

The canon is the share of local and regional governments in the total revenues received by the Peruvian Government for the economic exploitation of natural resources. Currently, Peruvian law regulates the concepts of mining canon, hydropower canon, gas canon, fishing canon, forestry canon, and oil canon.

It should be noted that the canon is the basis for determining the annual capacity limit for investments under the Tax-Deductible Works regime for regional and local governments and public universities.

Certificate Characteristics (CIPRL and CIPGN)

These certificates have the following characteristics:

- CIPRLs and CIPGNs requested by government entities are issued electronically via the document security printing platform found at the following
 internet address.
- CIPRLs and CIPGNs can only be used against advance payments and outstanding balances from the payment of annual income tax.
- The CIPRL and CIPGN can be used with a limit of 50% of the income tax paid in the previous fiscal year.
- If the CIPRLs or CIPGNs are not used by the end of the year, the private company may request a new certificate, which shall include the amount of the previous certificates plus a 2% increase. These new certificates may also be requested when there are outstanding credits or balances as a result of partially used certificates.
- If the certificate is not used within ten years, the private company may request a reimbursement from the Tax Administration
- Certificates are negotiable, which means they can be transferred to third parties, except when the private company that signed the Investment Agreement has performed the works directly as builder.

5. Government-to-Government (G2G) Agreements

Under G2G agreements, one government hires the supply of goods and services (including construction) through a direct agreement with another government. The latter government may perform the agreement through its own bodies or agencies, government-owned companies, national privately-owned companies, and/or foreign privately-owned companies.

The most representative of these agreements, in terms of investment and the closing of social gaps, is the Agreement for Reconstruction with Changes (RCC) entered into with the United Kingdom. Through this G2G, Peru will receive technical assistance, supervision, and Project Managers Officer (PMO) services from the Government of the United Kingdom⁴, which will act through its "performance team": privatelyowned companies from the United Kingdom with extensive experience in the field.

Peru has also recently signed many agreements under the government-to-government (G2G) regime with countries with extensive, proven experience in the infrastructure sector such as (i) the Government-to-Government Agreement with France to obtain the necessary technical advice to carry out the Nueva Carretera Central; and, (ii) the Government-to-Government Agreement entered into with South Korea to provide technical assistance, through a Project Management Office (PMO), during the design, construction, and start-up stages of Chinchero International Airport in Cusco.

a. New Engineering Contract (NEC)

For the Lima 2019 Pan American and Parapan American Games, use was made of New Engineering Contracts (NECs), specifically NEC3s. NECs are highly flexible standard contracts created by the United Kingdom Institution of Civil Engineers (ICE) in England, similar to other standard contracts such as FIDICs, ICCs, and AIAs, among others.

In particular, NEC3s have been used for the provision of goods, services, and works, considering all phases in a project's cycle, from project planning, design, and management to facility construction, maintenance, and management.

Additionally, the NEC3 promotes the delivery of projects:

(i) On time

(ii) Within budget; and,

(iii) With the highest standards⁵.

According to Peruvian experience with NEC3s, the main characteristics of this type of contract are its straightforward language, appropriate risk allocation, and collaborative work.

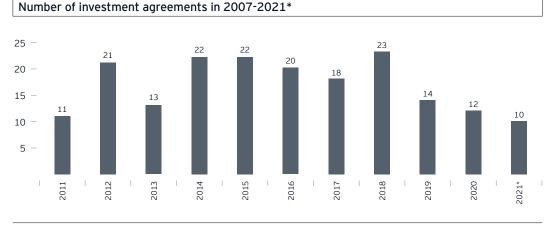
⁴ In 2017, there was a flood in northern Peru (a Coastal El Niño) that caused serious harm to the local population and infrastructure. The government created the Authority for Reconstruction with Changes (ARCC) to supervise and perform public works, which include important preventive measures.

⁵ https://www.neccontract.com/About-NEC/How-NEC-Contracts-Works



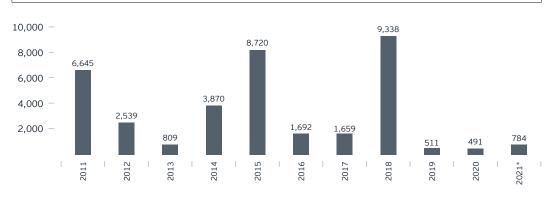
Investment Indicators

In the period 2007-2021, ProInversión granted 213 investment agreements commitments totaling USD45.4 billion, a figure that will contribute towards the dynamism of the main economic sectors of the country.



*As of June 2021

Source: Agency for the Promotion of Private Investment (ProInversión)



Investment commitments in 2007-2021* (in USD millions)

*As of June 2021

Source: Agency for the Promotion of Private Investment (ProInversión)

Stage	Sector	Name	USD Millions
	Education	High Performance School: Center	60
		Piura Nueva-Frontera Transmission Line	217
		Reque-Nueva Carhuaguero	- 38
		Tumbes Substation	50
	Energy	Ica-Poroma Link	130
Award		ITC Cáclic-Jaén Norte13 Link	130
Milestone 15 Projects		Huánuco-Tocache-Celendín-Trujillo Link	611
		Celendín-Piura Link	011
	Production	Ancon Industrial Park	762
USD3,828	Health	ESSALUD Chimbote	109
		ESSALUD Piura	144
	Sanitation	Headwaters works for Lima	480
		Waste Water Treatment for Puerto Maldonado	59
	Transportation &	Bandas AWS-3 and 2.3 GHz	289
	Communications	Section 4, Longitudinal Sierra Highway	929
	Education	Schools at risk: Villa María del Triunfo	69
		Schools at risk: Lima Metropolitana	
Milestone		Schools at risk: Comas and San Martín de Porres	99
Declaration of Interest 9 projects		Schools at risk: Ate and San Juan de Lurigancho	
	Health	Integrated management of solid waste in health supply centers	24
	Sanitation	Waste Water Treatment in Huancayo	172
USD3,723	Samation	Waste Water Treatment in Chincha	73
	Transportation &	Peripheral Ring Road	2,380
	Communications	Port Terminal of San Juan Marcona	520
	Education	IPC Cusco	45
		Link for San José-Yarabamba	_
		ITC Link for Piura Nueva-Colán	_
	Enormy	ITC SE North Lambayeque	128
	Energy	ITC Link for Belaunde Terry	_
		East Piura Substation	
		SIT Gas	-
		New Central Military Hospital	116
Maturing	Health	Hipólito Unanue Hospital	250
21		Emergency Hospital in Villa El Salvador	114
Projects		Waste Water Treatment in Tarapoto	105
		Waste Water Treatment in Cajamarca	58
USD1,450		Waste Water Treatment in Cañete	33
		Waste Water Treatment in Cusco	46
	Sanitation	Waste Water Treatment in Trujillo	122
		Wash Rural Solutions: Indigenous Communities in the Jungle of Loreto	
		Potable Water Service for Ilo	23
		Potable Water Service for Lambayeque	50
		Paita Talara	130
	Tourism	Cerro San Cristóbal	15
		Choquequirao Tourism Services	190
Total (45 pr	ojocts)		9.000

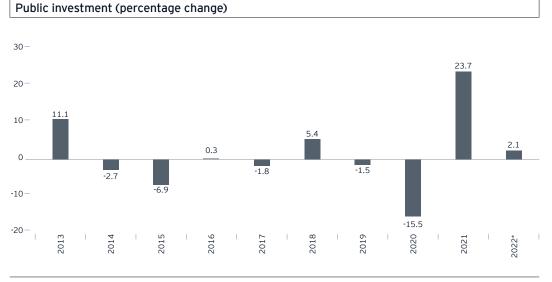
As of May 2022

Source: Agency for the Promotion of Private Investment (ProInversión)

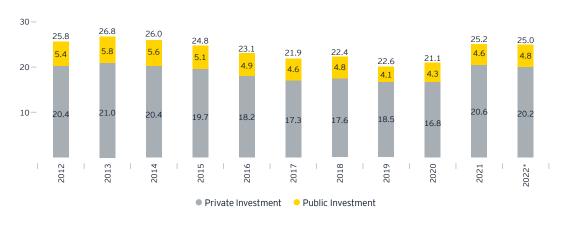


Private investment (percentage change)

*Projection. June 2022 Inflation Report Source: Central Reserve Bank of Peru (BCRP)



*Projection. June 2022 Inflation Report Source: Central Reserve Bank of Peru (BCRP)



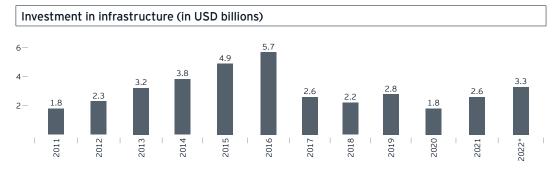
Fixed gross investment (as a percentage of the Gross Domestic Product - GDP)

*Projection. June 2022 Inflation Report Source: Central Reserve Bank of Peru (BCRP)

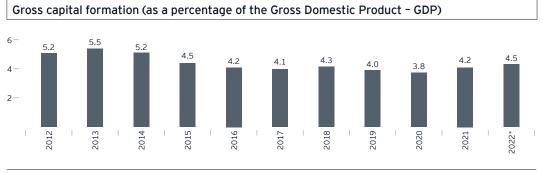
She	Short- and long-term infrastructure gap (in USD millions)								
n°	Industry	Short-Term Gap		Long-Term Gap					
		S/	USD	S/	USD				
1	Water	6,019	1,818	24,245	7,325				
2	Sanitation	28,819	8,707	71,544	21,615				
3	Telecommunications	12,151	3,671	20,377	6,156				
4	Transport	35,970	10,867	160,958	48,628				
5	Electricity	-	-	7,059	2,133				
6	Education	-	-	5,917	1,788				
7	Health	27,545	8,322	58,727	17,742				
8	Hydraulic	6,679	2,018	14,625	4,418				
	Total	117,183	35,403	363,452	109,804				

Source: 2019 National Infrastructure Plan for Competitiveness - Ministry of Economy and Finance (MEF)

Investment in infrastructure would continue dynamic in 2022 and would reach the highest level since 2016, in line with the acceleration in the execution of large infrastructure projects.

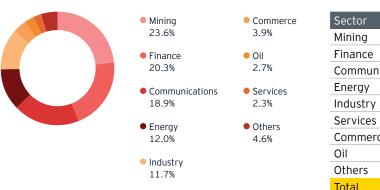


*Projection. Update Report on Macroeconomic Projections 2022-2025 Source: Ministry of Economy and Finance (MEF)



*Projection. June 2022 Inflation Report Source: Central Reserve Bank of Peru (BCRP)

Balance of Foreign Direct Investment by Sector - 2021



Sector	In USD Millions
Mining	6,889
Finance	5,929
Communications	5,522
Energy	3,502
Industry	3,436
Services	1,131
Commerce	808
Oil	680
Others	1,335
Total	29,232

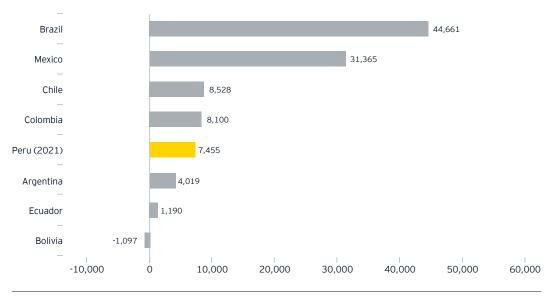
Source: Agency for the Promotion of Private Investment (ProInversión)





*Projection: June 2022 Inflation Report Source: Central Reserve Bank of Peru (BCRP)





For Peru, information from the June 2022 Inflation Report is presented.

Source: Economic Commission for Latin America and the Caribbean (CEPAL), Central Reserve Bank of Peru (BCRP)

EY CEO Outlook - Peru 2022

The EY 2022 CEO Outlook is the result of a survey conducted among over 2,000 CEOs in 46 countries around the globe. The purpose is to provide valuable information on the primary

trends and developments that affect the world's biggest businesses, as well as business leaders' expectations of future growth and long-term value creation.



To what degree do you believe investors support their company's investments in long-term growth initiatives?

 Investors are very supportive of well-articulated investments.

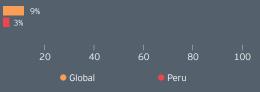




 Investors show no support for plans for long-term investments.



Investors are focusing on quarterly profits



41%

of Peruvian executive directors consider that revenue growth is extremely important, while 25% consider it to be Environmental, Social and Governance (ESG).

What is the relative importance that your company will give to each of the following value drivers over the coming years? (Global)

Revenue grow	vth				
38%		42%		14%	<mark>5%1</mark> %
 Revenue grow 	vth				
27%				24%	3%
 Capital efficie 	ency				
25%		54%		19%	2%
Return on inv	ested cap	oital (ROIC)			
24%				19%	2%
 Environmenta 	al, social i	and governance	(ESG)		
38%		44%		17%	1%
Extremely important	Very i	mportant	Not ve	ry impo	rtant
	Some	what important	• Unimp	ortant	

What is the relative importance that your company will give to each of the following value drives over the coming years? (Peru)

Revenue growth

41%
47%
12%

Revenue growth

35%
53%
9%
35%
53%
9%
35%
62%
19%

Capital efficiency

19%
62%
19%

Capital efficiency

19%
62%
19%

Return on invested capital (ROIC)

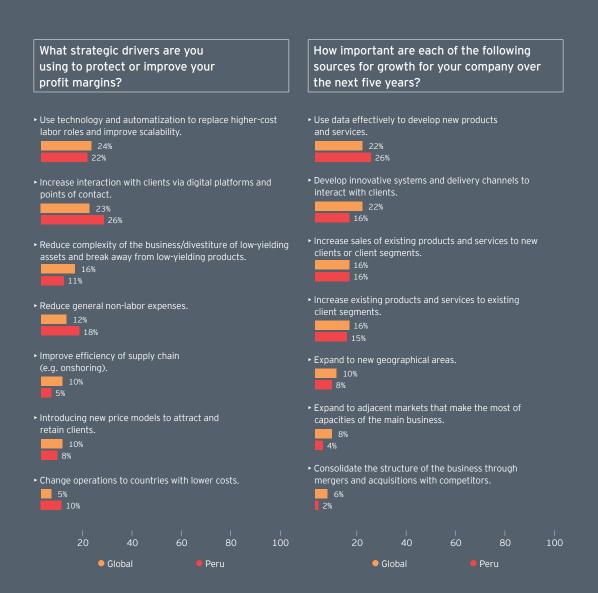
31%
47%
22%

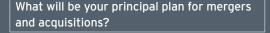
Environmental, social and governance (ESG)

25%
38%
31%
6%

Extremely
Very important important
Not very important

Somewhat important Olymportant







 Strengthen the ESG/performance/sustainable footprint classification.
 20%

0%

- Complementary acquisitions (smaller acquisitions in the same industry) to increase market share 19%
- Acquisition of technology, talent, new productive capacities or innovative startups.

0%

Allow for greater geographical expansion.
 8%

 Transformative agreement to change to a new business model and client base.

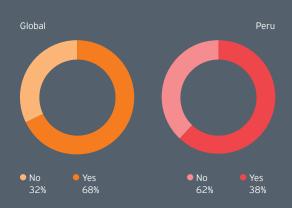
229

Acquisition in an adjacent industry.
 6%



You may find our complete study "EY CEO Outlook 2022" **here**.

Have you cancelled or failed to complete a planned acquisition in the past 12 months? If so, what was the main reason?



▶ Due to the COVID-19 pandemic.

8%

- Disagreement over price/valuation.
 21%
 43%
- Regulatory or governmental intervention, or geopolitical tensions.

13%	
	43%

 Concerns over competition or antitrust revisions.



• Concerns over the ESG profile of the objective.



Issues discovered during due diligence.

0%





Trade Agreements

Peru's development strategy is based on an economy opened to the world and competitive in its export offer. It has been a successful strategy that has permitted the country to consolidate its foreign trade of goods and services as an economic development and poverty reduction pool.

International trade negotiations, which have benefited from rigorous macroeconomic management and its consequent stability, have allowed the Peruvian economy to gradually tackle and reduce its external vulnerability in times of crisis such as in the current international and local economic recovery context.

Trade agreements are a valuable tool to attract foreign direct investment and increase entrepreneurial productivity, as well as technology transfer thanks to the lower cost of importing capital goods and highquality inputs. These agreements foster the compliance of international standards, thus enabling more Peruvian companies to improve their management and logistic practices.

Peru has been a member of the World Trade Organization (WTO) since 1995, and in 1998 it became a member of the Asia-Pacific Economic Cooperation Forum (APEC). In 2011, it formed the Pacific Alliance with Chile, Colombia, and Mexico. It is also a member country of the Latin American Integration Association (ALADI) and a member-state of the Southern Common Market (MERCOSUR). On January 25, 2022, Peru was invited by the Secretary General of the Organization for Economic Cooperation and Development (OECD) to begin the process of accession to the organization. This process will require a path of public management and policy reforms based on OECD standards and best practice. This will help forge a state with stronger, more efficient institutions that promotes inclusive, sustainable, and resilient development and provides quality services to its population. Adaptation to these standards and subsequent admission as an OECD member act as a "seal of quality" to attract more foreign direct investment, given that we share the organization's core values of democracy, an open economy, the fight against corruption, and the protection of human rights and the environment.

Peru currently has in force 32 Bilateral Investment Treaties (BITs) with Argentina, Australia, Bolivia, Canada, Chile, China, Colombia, Cuba, the Czech Republic, Denmark, Ecuador, El Salvador, Finland, France, Germany, Italy, Japan, Malaysia, the Netherlands, Norway, Paraguay, Portugal, Romania, Singapore, South Korea, Spain, Sweden, Switzerland, Thailand, the Belgium-Luxembourg Economic Union, the United Kingdom, and Venezuela.

Additionally, Peru has a total of 22 free trade agreements and economic integration agreements (TLCs & EIAs) with the Andean Community (CAN), MERCOSUR, the Pacific Alliance, the European Free Trade Association (EFTA), Australia, Canada, Chile, China, South Korea, Costa Rica, Cuba, United States, Honduras, Japan, Mexico, Panama, United Kingdom, Singapore, Thailand, the European Union, Venezuela and the Comprehensive and Progressive Agreement for Trans-Pacific Partnership (CPTPP). The CPTPP has given Peru access to four countries with which it previously had no trade agreements: New Zealand, Vietnam, Brunei, and Malaysia.

Peru is currently in the midst of negotiations with Turkey, India, El Salvador, and Nicaragua, and it is currently negotiating the optimization of its trade agreement with China.

Foreign investors are protected against inconvertibility, expropriation, political violence, and other non-business risks via access to multilateral and bilateral agreements. Peru has signed an agreement with the Overseas Private Investment Corporation (OPIC) and the Convention Establishing the Multilateral Investment Guarantee Agency (MIGA). Peru has also entered into the World Bank's International Convention on the Settlement of Investment Differences (ICSID) as an alternative for the settlement of any disputes that may arise between investors covered by the ICSID and the Peruvian Government.

Eight double taxation avoidance agreements have been signed with Chile, Canada, the Andean Community (CAN), Brazil, Mexico, South Korea, Switzerland, and Portugal. In 2019, Peru also signed a double taxation avoidance agreement with Japan, which entered into force on January 29, 2021 and Will take effect from January 1, 2022 in the annual taxes.

In Force

1. Peru - China Free Trade Agreement (FTA)

In economic terms, China has been the fastest growing economy worldwide over the past two decades (around 10% per year of sustained growth). The entry into force of this Agreement in March 2010 has opened up a market of 1.402 billion inhabitants, of which 350 million are consumers with high purchasing power.

Exports in 2021 totaled USD18.45 billion, with China being our main trading partner. Peru's principal exports to China are copper, fishmeal, and iron ore, lead and zinc. Among the main Peruvian products benefitting from the trade agreement are giant squid, cuttlefish and squid, fresh grapes, avocado, mango, barley, paprika, tara powder, and fine wool yarn, etc. In exchange, China ships machinery, mobile telephones, laptops, and high technology products to Peru.

The FTA establishes clear rules of the game, within a transparent and predictable framework through which it will not only contribute to increasing bilateral trade, but also boost Chinese investment in Peru, principally in the industries of mining, agriculture, electricity, wind power, oil and gas, and fisheries.

Ernst & Young and the Ministry of Foreign Affairs (MRE) prepared the Chinese version of this Peru's Business and Investment Guide 2019/2020. It can be downloaded for free **here**.

2. Peru - United States Trade Promotion Act

Peru had access to certain unilateral preferential customs duties with the United States starting in 1991, granted by the U.S. Congress to Andean Countries through the Andean Trade Preference Act (ATPA), which remained in force until 2001. These preferential duties were renewed in 2002 with the enactment of the Andean Trade Promotion and Drug Eradication Act (ATPDEA) under which they remained in force until 2010.

In 2004, Peru initiated negotiations for a Free Trade Agreement (FTA) with the United States, and in 2009 the Peru - United States Free Trade Act entered into force. Just two years after entering into force, 418 new products were exported, of which 96% were nontraditional products, most notably in the areas of Metal-Mechanical (32%), Chemicals (20%), and Textiles (11%).

The main products exported to the United States are minerals, metals, textiles, fish products, crude oil, coffee, cocoa, handcrafts, paprika, artichokes, grapes, mangoes, tangerines and asparagus. In 2021, exports reached USD7.2 billion, of which gold, asparagus, fresh grapes, and avocado were the most notable.

3. Peru – European Union (EU) Trade Agreement

The Trade Agreement with the European Union (EU) is part of a business strategy to expand and develop the export supply of Peru. It became effective on March 2013. The European Union constitutes a market of great opportunities with over 448 million inhabitants and per capita income levels, which are among the highest in the world.

The European Union is one of the main destinations for Peruvian exports, with a share of 14% of the total exports in 2021. Furthermore, this Region registered a direct foreign investment in Peru with a share of 36% of the capital stock from Spain and the United Kingdom.

With the entry into force of the Peru – European Union (EU) FTA, custom duties were removed in 99.3% of Peru's exports, benefiting 95% of custom duty lines for agricultural products, such as asparagus, avocados, coffee, fruits of the genus capsicum (for example, paprika and chili peppers), artichokes, among others.

The execution of the agreement between the Republic of Peru and the European Union on visa exemptions for short-term stays, signed on March 14, 2016 in the city of Brussels, in the Kingdom of Belgium, was a major achievement that will facilitate business investment contacts by Peruvian businesspeople in Europe. Under this agreement, Peruvian citizens can enter the following 27 countries without a short-term visa: Germany, Austria, Belgium, Bulgaria, Cyprus, Croatia, Denmark, Slovakia, Slovenia, Spain, Estonia, Finland, France, Greece,

> Hungary, Ireland, Italy, Latvia, Lithuania, Luxemburg, Malta, The Netherlands, Poland, Portugal, Czech Republic, Romania and Sweden. This decision came about as a result of increased economic relations with the European Union, a decline in irregular migration flows, and the opportunities offered by the economic growth registered in Peru.

4.

Peru - Japan Economic Partnership Agreement

The Economic Partnership Agreement between Peru and South Korea was entered into on May 31, 2011. As from its entry into force in March 2012, Peruvian products such as coffee, asparagus, sacha inchi, giant squid, fish oil, copper, lead, zinc, purple corn, giant corn from Cusco, swordfish, among others, may enter the Japanese market with preferential access.

In 2021, Japan was the sixth largest destination for Peruvian exports, accounting for USD2.82 billion, consisting mainly of minerals and agricultural products.

5.

Peru - South Korea Free Trade Agreement

The Free Trade Agreement between Peru and South Korea was signed on March 21, 2011, in Seoul, South Korea, and it became effective on August 1, 2011. With this trade agreement, Peru gains access to a market of 51.8 million inhabitants, with a GDP per capita of USD31,489. For Peruvian exports, this represents a significant number of potential consumers and a major opportunity for Peru's export supply. Peruvian non-traditional exports reap the most benefit from this Agreement, since, according to the Peruvian Ministry of Foreign Trade and Tourism (MINCETUR), the Korean market has a preference for high quality fresh products, such as agricultural and fisheries products from Peru.

South Korea was the fourth largest destination for Peruvian exports during 2021, with a total of USD2.87 billion. Fisheries and agricultural products were the most benefited by this trade agreement.

6.

Peru - Singapore Free Trade Agreement and the Peru - Thailand Protocol to Accelerate the Liberalization of the Trade of Goods and Facilitation of Commerce

In the context of the policy of rapprochement with the Asian market, Peru executed in Lima the Peru - Singapore Free Trade Agreement (FTA) on May 29, 2008. Unlike Thailand and most Asian countries, which import mainly minerals from Peru, Singapore is a very important non-traditional Peruvian exports destination. The main products exported to Singapore, which are already benefiting from this Agreement, which entered into force on August 1, 2009, are cocoa, grapes, t-shirts, shirts, asparagus, shellfish, and other marine products. Singapore is one of the main ports of entry into East Asia; thus, the Agreement will enable Peruvian products to be admitted under better conditions throughout the Region, boost greater investments, and consolidate the Peruvian strategy of becoming the center of Asian operations in South America.

In the case of Thailand, the Protocol to Accelerate the Liberalization of the Trade of Goods and Facilitation of Commerce was signed in the city of Busan, South Korea, on November 19, 2005, and entered into force on December 31, 2011. The main products exported to Thailand include zinc and copper ore; fishmeal, fish powder, and fish pellets; cuttlefish; and fresh grapes. The tariff liberalization agreed to with Thailand encompasses approximately 75% of both countries' tariff subheadings.

7.

Peru - MERCOSUR Economic Complementation Agreement (ACE)

Economic Complementation Agreement 58 (ACE 58) was signed between Peru and the MERCOSUR countries (Argentina, Brazil, Paraguay and Uruguay) on November 30, 2005 and became effective on January 2006. Subsequently, in 2006 the Protocol for Venezuela's Accession to the MERCOSUR was signed, and there has been a trade agreement with this country since 2012.

The purpose of this Agreement was to establish a legal framework for integration, to facilitate business trade between member countries, through the elimination of tariff and non-tariff measures affecting trade in goods and services.

Therefore, since January 1, 2012, products exported to Argentina and Brazil enter these countries with a rate of 0% in customs duties.

The main products exported to MERCOSUR are minerals and copper products, zinc ores, silver, olives, varnishes, calcium phosphates, cotton shirts, tara and dyes. The Peru - MERCOSUR trade reached USD1.34 billion in 2021, which accounts for 2% of the Peruvian trade.

8. Peru - Mexico Trade Integration Agreement

The Trade Integration Agreement was entered into by and between Peru and Mexico on April 6, 2011, and became effective on February 1, 2012. This Agreement opened up a 122.3 million people market, allowing our exports preferential access to over 12,000 products, such as canned fish, cookies, paprika, timber, shrimp, and other products. On the other hand, the importation from Mexico of consumer goods and household appliances and technological products will allow Peruvian consumers access to a wider variety and guality of products, at lower prices. Additionally, rules are being consolidated to promote the already strong Mexican investment existing in Peru, as well as the Peruvian investments in said country.

9.

Andean Community of Nations (CAN)

Peru, together with other South American countries (Bolivia, Colombia and Ecuador) is a member of the Andean Community of Nations (CAN) since 1997. Within this framework, there are agreements related to lower customs duties for goods, sub-regional liberalization of service markets, community regulations regarding intellectual property, land, air and water transport, telecommunications, etc. An important part of Peruvian trade regulations is governed by the commitments made under this forum. However, in its policy of trade liberalization with other countries and blocs, Peru deepened the liberalization of trade and the opening of its market to much higher levels, and with commitments that are broader in scope than those arising from the CAN.

10. Peru - Canada Free Trade Agreement

The Free Trade Agreement between Peru and Canada was signed in Lima on May 29, 2008 and entered into full force and effect on August 1, 2009. This agreement is a major commercial treaty that incorporates chapters on the National Treatment and Access to Markets, the Facilitation of Trade, Investment, Trans Border Trading of Services, Telecommunications, Financial Services, Competition Policies, Public Contracting, E-Commerce, Labor and Environmental issues, among others. It must be noted that the main products exported to Canada are gold, silver, copper, lead, fish oil, fishmeal, handcrafts, and textiles.

11.

Peru - Chile Free Trade Agreement (FTA)

This Agreement is effective as from March 1, 2009. It extends the Economic Complementation Agreement (ACE No. 38) signed by Peru and Chile in 1998, together with its annexes, protocols, and other regulatory tools.

In 2016, there was a total exemption in the trading of goods between the two countries. Exports to Chile totaled USD1.72 billion in 2021.

12. Asia Pacific Economic Cooperation (APEC) Forum

Asia Pacific Economic Cooperation (APEC) is an informal consultation forum to promote economic cooperation, economic growth, and the expansion of trade among its members. Unlike the World Trade Organization (WTO) and other multilateral forums, APEC does not comprise a trade treaty or agreement involving binding obligations. On the contrary, it is based on non-binding individual action plans on trade and investment liberalization and facilitation; a collective action plan to closely coordinate the adoption of modern and efficient processes aimed at simplifying requirements and procedures for the various productive transactions; and the economic and technical cooperation among its members. Peru is active in the work of this forum, and it participates in the definition of the lines of action and its organization. As it was in 2008, in 2016 Peru was once again the host of the APEC forum, the ministerial meetings, and the summit of leaders of the 21 economies making up the forum.

APEC countries account for approximately 60% of the global Gross Domestic Product (GDP), 50% of world trade, and around 50% of the world population.

13. World Trade Organization (WTO)

The WTO is the world's largest forum on the administration of the multilateral legal framework that regulates world trade and certain other aspects, such as intellectual property, investment measures, or the environment in those areas related to trade. It is also a dispute resolution mechanism for differences on trade policies, as well as the most important negotiation forum in matters of world trade. It is made up of 164 members (as of May 2022). Peru has been a member of the WTO since its creation in 1995, and all commercial agreements reached at the WTO have been ratified by and incorporated into its domestic law.

14. Pacific Alliance

The Pacific Alliance is a trade bloc consisting of four Latin American countries: Chile, Colombia, Mexico, and Peru. This proposal was unveiled in Peru, on April 28, 2011, through the Declaration of Lima. The aim of this partnership is to encourage regional integration and further growth, development, and competitiveness of its member countries' economies, and to progressively move closer to the goal of achieving the free movement of goods, services, capital, and people. Among these agreements to form part of the Pacific Alliance, an essential requirement set forth is that all new members of the alliance must have in place the rule of law, democracy, and constitutional order in the country.

The countries members of the Pacific Alliance represent 41% of Latin America's Gross Domestic Product (GDP) and 2.7% of the global GDP. Together, they would be the eighth largest economy in the world. Trade represents 41% of Latin America and the Caribbean. Additionally, they were able to obtain 38% of the Direct Foreign Investment (DFI) in Latin America.

The four member countries of the Pacific Alliance have agreed to the elimination of visas between them. Under this commitment, Mexico's Department of Foreign Affairs (SRE) announced - on November 9, 2012 the abolition of visas for Peruvian citizens. Furthermore, the Integrated Latin American Stock Market known as MILA is currently in operation. This initiative aims at achieving the stock market integration of Colombia, Peru, Chile and Mexico, which were formally incorporated in June 2014. In addition, in February of 2014, Chile, Colombia, Mexico, and Peru signed an agreement that immediately liberalized 92% of trade from the payment of custom duty tariffs and a uniform customs system has been established, which entered into force on May 1, 2016. Finally, the standardization of the technical and health provisions, as well as the elimination of health barriers on exports shall be carried out after the entry into effect of the Agreement.

The Pacific Alliance has 61 Observer Members, and the Associated State figure was created in order to negotiate trade agreements with countries interested in having a more profound relationship with the Pacific Alliance.

Ernst & Young (EY) and the Ministry of Foreign Affairs (MTR) prepared the Pacific Alliance Business and Investment Guide 2018-2019. It can be downloaded for free **here**.

15.

Comprehensive and Progressive Agreement for Trans-Pacific Partnership (CPTPP)

On March 8, 2018, the ministers of foreign trade of 12 countries from the Asia-Pacific region signed the text of the Comprehensive and Progressive Agreement for Trans-Pacific Partnership (CPTPP).

In addition to Peru, the CPTPP was signed by Australia, Brunei Darussalam, Canada, Chile, Japan, Malaysia, Mexico, New Zealand, Singapore, and Vietnam. Together, these countries constitute a market of 500 million people with a GDP of USD10.200 billion, accounting for over 13% of the global economy, and an average GDP per capita of approximately USD28,000.

The Agreement has entered the stage of internal improvement which, in many cases, implies prior approval of the respective Parliaments of each country that has signed it. Among the items included in the Agreement, there are issues related to regional integration, regulatory coherence, economic development, access of SMEs to the markets, competitiveness and transparency, as well as commitments to liberalize the trade of goods and services of the latest generation of Free Trade Agreements.

Peru has become one of the three nations in Latin America to be part of the largest free trade zone in the world, which includes countries on three continents (the Americas, Asia, and Oceania). It is the area with the greatest economic projection in the immediate future, due to the growth of its middle class. For Peru, the CPTPP represents a major commercial platform to diversify the destinations of its exports in ten countries, improving the conditions of the free trade agreements currently in force with some of them.

It should be noted that the potential market for fruits and vegetables, Andean grains, fishery products, and cotton and alpaca textile products is valued at over USD2.5 billion. In this sense, growth opportunities for non-traditional exports will also increase within the CPTPP bloc. Furthermore, the CPTPP will contribute to convert Peru into a hub, attracting South American investment to export with preferences to the other countries of the CPTPP, and investment from the Asia-Pacific to export to the rest of South America through the trade agreements that Peru has signed with the countries of the region.

16.

Peru - Australia Free Trade Agreement

The Peru-Australia Free Trade Agreement was signed on February 12, 2018, and entered into force on February 11, 2020. The FTA with Australia is one of the most ambitious bilateral trade agreements that Peru has entered into with any of its trading partners, containing commitments regarding tariffs, health measures, technical barriers to trade, customs matters, trade in services, investments, movement of individuals, e-commerce, and more. It is also the first bilateral trade agreement in which Peru has included a chapter on Small and Medium-Sized Enterprises (SMEs), Development; and Facilitation of Business, in an effort to promote the use of benefits derived from the FTA. Thus, the broad scope of the FTA with Australia seeks to contribute to the country's economic growth and development.

> This agreement will allow 96% of all Peruvian exports to Australia to enter the country without paying tariffs as soon as the FTA enters into force. Special note should be made of products with great potential as exports that will enter tariff-free, such as avocados, blueberries, mandarin oranges, frozen shrimp and prawns, cuttlefish, and preparations used for animal feed, cotton polo shirts and t-shirts, dress shirts, chemical inputs, construction equipment, iron and steel manufacture, zinc manufacture, and others. Additionally, the agreement establishes a framework intended to guarantee the transparency and efficiency of health and phytosanitary procedures, thus facilitating trade in agricultural products.

Likewise, the trade agreement seeks to eliminate or reduce any existing barriers to trade in services. In particular, it benefits all internet- and cloud-based services and guarantees that software, applications, games for cell phones and tablets, and digital products in general can all be sold without restrictions.

17.

Peru's Upcoming Trade Agreements

As part of efforts deployed to expand and strengthen the market for Peruvian products worldwide, Peru and Turkey begun negotiations for a Free Trade Agreement (FTA) between the two countries on January 20, 2014. An important fact is that it has been decided for the negotiations to include liberalization of trade in services, which is something that Turkey had never negotiated in earlier agreements from the start. The products enjoying a greater interest on the part of Turkey include mining, fisheries, livestock, leather, and fur. Central America and the Caribbean are other regions where a significant business and investment potential for Peruvian companies has been identified. Likewise, negotiations have been initiated with El Salvador, which are expected to be concluded in a short period.

Peru is also taking the initiative to promote the start of trade negotiations with India. One of the interests in future negotiations with India is to strengthen openness and trade preferences for Peru in a market that concentrates one sixth (1/6th) of the world's population. In an initial MINCETUR study, 61 Peruvian products have been identified (52 belonging to the Non-traditional Sector) in which Peru has significant comparative advantages and where India would have a relatively high purchasing power.

Likewise, on October 2, 2012, Peru has executed a Framework Agreement for Economic, Commercial, Technical and Investment Cooperation with the Member States of the Gulf Cooperation Council, which groups Saudi Arabia, Bahrain, Kuwait, Qatar, Oman and United Arab Emirates. This is the first agreement signed with a South American country.

Finally, exploratory work will soon begin with a view to initiating negotiations for future Free Trade Agreements (FTAs) between Peru and Hong Kong and Indonesia.

Peru's entry To The Schengen Area

Since March 2016, Peruvians no longer require a Schengen visa, thanks to notable improvements in the economic, social, and political spheres, setting the stage for the elimination of restrictions and leading to a more profound integration between Peru and its European trading partners. Peruvian may now travel to the 27 countries of the European Union, as well as Iceland, Liechtenstein, Norway, and Switzerland, without a visa for a period of up to 90 days out of every 180-day period for purposes of tourism.

This situation is the result of a process whereby Peru has worked, through its foreign policy, to achieve a greater integration within the international community, using instruments such as trade agreements and cooperation agreements, both bilateral and multilateral. Similarly, the progress made by the country in terms of security, irregular immigration and human rights, as well as the economic benefits for the European bloc of having Peru as one of its principal economic partners due to the current conditions of its economic growth, have been crucial for this development.

With regard to the integration between the European continent and Peru, it must be noted that this approach has been operated at three levels: an initial macro level based on the cooperation and integration actions taken between the EU and the Community of American and Caribbean States (CELAC) an intermediate level within the context of the agreement between the EU and the Andean Community of Nations (CAN), and a third level that includes the bilateral relations between Peru and Europe. Thanks to the progressive reduction of the barriers to enter the Schengen area, Peru will have the capacity to consolidate trade and investment alternatives with 31 European countries.

For further information on Peruvian trade agreements, visit **here**.

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Peru and the Organization for Economic Co-Operation and Development (OECD)

Peru aspires to become a member country of the Organization for Economic Co-operation and Development (OECD). To date, it has made great strides towards the achievement of this goal, since the incorporation of Peru in July 2008 as a signatory of the Declaration on International Investment and Multinational Enterprises of the OECD. As a member, Peru, through ProInversión implemented the National Contact Point in order to diffuse the directives of the OECD for multinational enterprises, taking part in activities and meeting of the OECD Investment Committee. Its participation in the OECD Competence Committee and its entry to the Development Center in 2014 must also be mentioned.

The purpose of the OECD is to analyze, share and disseminate better practices of public policies among its more than 200 committees and work groups, located in countries that represent 80% of all global trade and investments. Similarly, the countries of the OECD and a growing number of emerging and developing economies, share and discuss their governance experiences to improve the services provided to their citizens. At present, the OECD is comprised by 38 countries: Germany, Australia, Austria, Belgium, Canada, Chile, Colombia, South Korea, Costa Rica, Denmark, Spain, United States, Slovenia, Estonia, Finland, France, Greece, Hungary, Ireland, Iceland, Israel, Italy, Japan, Latvia, Lithuania, Luxembourg, Mexico, Norway, New Zealand, Netherlands, Poland, Portugal, United Kingdom, Czech Republic, Slovakia, Sweden, Switzerland and Turkey.

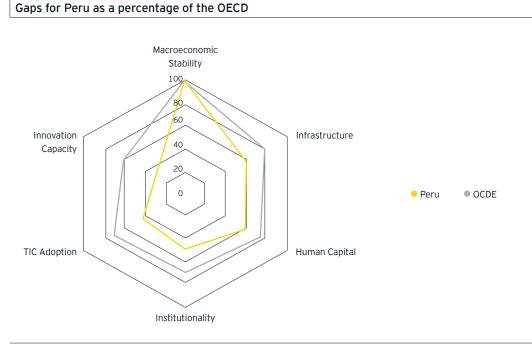
In view of Peru's great potential for economic consolidation, in December of 2014, Peru signed the "Country Program" agreement, aimed at working on strengthening the five required axes that would pave the way to form part of the OECD:

- 1. Identification of barriers to national growth and development
- Public governance and improvement of institutional issues
- 3. Anti-corruption and transparency of the State
- Improvements in human capital and productivity
- 5. Progress made in environmental matters

> Peru has resorted to the experience, practices, and legal instruments of the OECD to support its reform program. For example, in 2018, Peru took a significant leap in fighting corruption and fostering transparency and the exchange of information by completing the necessary steps to become a Party to the OECD Convention on Combating Bribery of Foreign Public Officials in International Business Transactions (Anti-Bribery Convention) and the Multilateral Convention on Mutual Administrative Assistance in Tax Matters.

Peru also passed 29 legislative orders (decretos legislativos) that implement the recommendations of the OECD and other political regulations in areas such as the environment, waste management, transparency, the exchange of information on tax matters, regulatory policy, cross-border bribery, integrity, and rural and urban development.

In January 2022, Peru was invited to become a member of the OECD. However, the accession process may take from three to five years, since the OECD will first conduct a rigorous, detailed evaluation of Peru and its compliance with international standards, as expressed in the decisions, recommendations, declarations, and international agreements promoted by the organization.



Source: Marco Macroeconómico Multianual 2021-2024. Ministry of Economy and Finance (MEF)





Sector Analysis

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Mining

The Mining Sector has been and is of great importance to the Peruvian economy. The country's mining tradition has been around since pre-Inca times, ranking to this day as one of the main activities related to the development of Peru. Thus, over the years, mining has contributed approximately one half of the country's revenues, as a result of its exports. In 2021, the mining and metals GDP grew by 9.7% due to increased extraction of all metals, especially copper, zinc, and silver. Mining and metals sector is expected to grow by 2.9% in 2022 thanks to higher production among mining companies, as well as the startup of new projects.

As of 2021, mining exports reached USD33.86 billion.

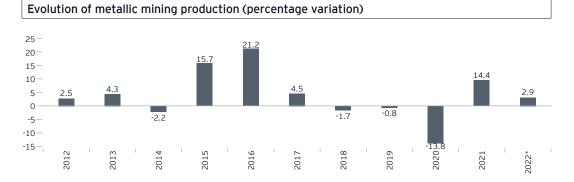
Production of fine contents minerals (thousands)									
Ore	2016	2017	2018	2019	2020	2021			
Copper (FMT)	2,354	2,446	2,437	2,455	2,150	2,299			
Gold (Fine Gr)	153,006	151,964	140,211	128,413	88,054	96,585			
Zinc (FMT)	1,337	1,473	1,474	1,404	1,335	1,532			
Silver (Fine Gr)	4,375	4,418	4,160	3,860	2,724	3,309			
Lead (FMT)	314	307	289	308	242	264			
Iron (FMT)	7,663	8,806	9,534	10,120	8,894	12,149			
Tin (FMT)	19	18	19	20	21	27			
Molybdenum (FMT)	26	28	28	30	32	34			

Source: Ministry of Energy and Mines (MEM)

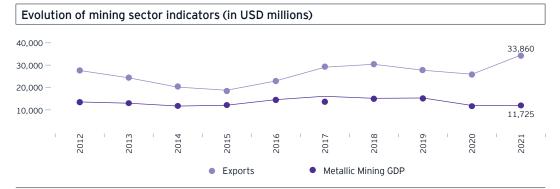
Ore	Global Ranking	Latin American Ranking
Silver	3	2
Tin	3	1
Zinc	2	1
Copper	2	2
Mercury	4	2
Molybdenum	4	2
Lead	4	1
Gold	10	2
Selenium	10	1
Cadmium	9	2

Peru is one of the countries with the greatest variety of minerals in the world. It currently has some of the world's largest precious metal and base metal mines. Many of the most important mining companies around the world have operations in the country.

Source: Mineral Commodity Summaries 2022



*Projection. June 2022 Inflation Report Source: Central Reserve Bank of Peru (BCRP)

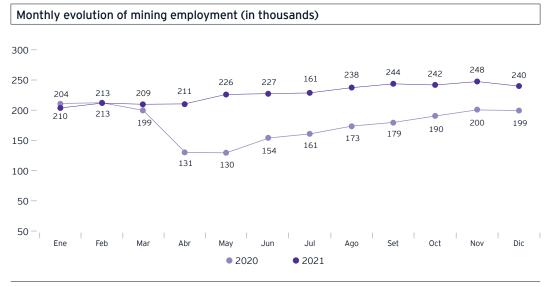


Source: Central Reserve Bank of Peru (BCRP), National Superintendency of Customs and Tax Administration (SUNAT)

Non-metallic mining production								
Metal (TM)	2020	2021	Var. %					
Limestone/Dolomite	20,571,606	29,813,899	44.9%					
Phosphates	8,594,180	10,776,136	25.4%					
Concrete	3,416,999	4,615,187	35.1%					
Salt	1,257,791	2,034,697	61.8%					
Stone (construction)	1,052,618	1,629,637	54.8%					
Pozzolana	814,159	1,476,502	81.4%					
Sand (coarse/fine)	914,081	1,460,991	59.8%					
Calcite	632,990	1,403,301	121.7%					
Seashell	1,030,598	1,175,828	14.1%					

Source: Ministry of Energy and Mines (MEM)

This is how Peru finds itself among the six countries with the highest mineral wealth in the world. In 2021, Peru maintained its position as the second largest producer of copper, and zinc, and third in silver and tin worldwide. It is the biggest producer of zinc, tin, and lead in Latin America. The mining industry is one of the main sources of tax revenue in Peru. Furthermore, the Mining Sector is important for its contribution to job creation. As of December 2021, 239,676 people worked directly in mining activities, and several million people in indirect activities.



Source: Ministry of Energy and Mines (MEM)

> Although Peru has large deposits of various mineral resources, it is estimated that only a small percentage of Peru's mineral reserves are being exploited, since 14.7% of the territory is subject to mining concessions and only 1.3% of the territory is developed for formal mining exploration and exploitation. According to recent statistics, Peruvian production ranges are minimal considering the country's mineral potential. However, using modern techniques and equipment, it is developing the commercial potential of various minerals from regions previously considered inaccessible.

> Peru has many regions engaged in mining, a wide variety of world-class mineral deposits, and a very dynamic mining community. It also boasts of an excellent geographical location in the center of South America, with easy access to the Asian and North American markets. Even within Latin America, Peru enjoys one of the largest potentials for mining exploration and production. Moreover, its clear and simple mining laws, and excellent geological potential, have contributed to Peru attracting one of the largest projects for mineral exploration and development in the world. Therefore, it is believed that Peru has the ability to double or triple production, especially in the area of basic metals.

Currently, there is a growing number of exploration projects in Peru, which come mainly from junior Canadian companies. However, medium and large companies in the United States, Australia, China, and Brazil are also becoming important investors in exploration. Although there is a great variety in the scale of exploration programs of large, medium and junior companies, it is believed that most large and medium sized companies are concentrating on advanced projects that will lead to production; or in some cases, that will make them more attractive for acquisition, while the emphasis of junior companies remains at the early exploration stage. Simultaneously, total expenditure on mineral exploration has increased in recent years with some fluctuations, since producers see it as a more economical and less risky means to replace and add mineral reserves. Today, the level and the success of exploration have a direct influence on the future competitiveness of mineral production in Peru.

The following table shows a list of estimated reserves of major minerals in the country.

Metal Reserves	
Metals	Unit of Measurement: Tons
Copper (in thousands)	77,000
Gold	2,000
Zinc (in thousands)	19,000
Silver	120,000
Molybdenum (in thousands)	2,300
Tin	150,000
Lead (in thousands)	6,400

Source: US Geology Survey 2022

Sector Analysis

Mine construction project portfolio is shown here in below:

Portfolio of Mining Projects

According to the Ministry of Energy and Mines (MINEM), investment in mining construction projects during 2022-2025 is estimated to be equivalent to USD53.168 billion. 69% will be invested in copper projects and the majority of the remaining percentage shall be used in gold and iron projects.

The following graph and table show the 43 portfolio projects, which comprise those that involve the construction of new mines (greenfield), the extension or restructuring of existing ones (grownfield) as well as those involving the reuse of tailings (greenfield).

Investment in mining construction projects according to their stage of progress



Pre - feasibility USD31.386 billion

- Antilla
- Ayawilca
- AZOD
- Cañariaco
- ► Cañón Florida
- Cotabambas
- Don Javier
- ► El Galeno
- Flachani
- Haguira
- Hierro Apurímac
- Hilarión
- Coroccohuayco Integration
- La Granja
- Los Calatos • Quechua
- ► Los Chancas ► Río Blanco
- Macusani Shalipayco
- Michiquillay Trapiche
- Pukagaga Yumpag

Feasibility USD10.497 billion

- Pachapagui Extension
- Chalcobamba Phase I
- Conga
- Magistral
- Ollachea
- Inmaculada Optimization
- Pampa de Pongo
- Planta de Cobre Río Seco
- San Gabriel
- San Luis
- Zafranal

Detailed Engineering Construction USD4.229 billion

Corani

>>>>>> 📃 💦 >>>>>>

- Tía María
- Yanacocha Sulfides

USD7.056 billion

- Santa María Extension
- Shouxin Extension
- ► Toromocho Extension
- Ariana
- Quellaveco

Estimated portfolio as of November 2021. Projects are shown in random positions. Source: Ministry of Energy and Mines (MINEM)

Out of the 43 projects, five are currently in the construction phase, which amount to an aggregate investment sum of USD7.056 billion. Likewise, three projects are in the detailed engineering stage with an investment of USD4.229 billion; 11 projects are in the feasibility stage with an investment of USD10.497 billion; and the remaining projects are in the pre-feasibility phase with an investment of USD31.386 billion.

Mining Construction Project Portfolio							
Construction start date	Start- up	Project	Operator	Region	Main Ore	Current Stage	Investment (in USD millions)
2018	2022	Quellaveco	Anglo American Quellaveco S.A.	Moquegua	Copper	Construction	5,300
2018	2023	Toromocho Extension	Minera Chinalco Perú S.A.	Junín	Copper	Construction	1,355
2019	2023	Santa María Extension	Compañía Minera Poderosa S.A.	La Libertad	Gold	Construction	121
2021	2023	Shouxin Extension	Minera Shouxin S.A.	lca	Iron	Construction	140
2022	2023	Inmaculada Optimization	Compañía Minera Ares S.A.C.	Ayacucho	Gold	Feasibility	136
2022	2023	Chalcobamba Phase I	Minera Las Bamas S.A.	Apurímac	Copper	Feasibility	130
2022	2024	San Gabriel	Compañía de Minas Buenaventura S.A.A.	Moquegua	Gold	Feasibility	422
2022	2024	Planta de Cobre Río Seco	Procesadora Industrial Río Seco S.A.	Lima	Copper	Feasibility	410
2022	2025	Corani	Bear Creek Mining S.A.C.	Puno	Silver	Detailed Engineering	579
2022	2025	Yanacocha Sulfides	Minera Yanacocha S.R.L.	Cajamarca	Gold	Detailed Engineering	2,250
2022	2025	Magistral	Nexa Resources Perú S.A.A.	Áncash	Copper	Feasibility	490

Construction start date	Start- up	Project	Operator	Region	Main Ore	Current Stage	Investment (in USD millions)
2023	2026	Zafranal	Compañía Minera Zafranal S.A.C.	Arequipa	Copper	Feasibility	1,263
2024	2026	Trapiche	El Molle Verde S.A.C.	Apurímac	Copper	Pre- Feasibility	973
2024	2027	Los Chancas	Southern Perú Copper Corporation, Sucursal Perú	Apurímac	Copper	Pre- Feasibility	2,600
2025	2028	Michiquillay	Southern Perú Copper Corporation, Sucursal Perú	Cajamarca	Copper	Pre- Feasibility	2,500
To be defined	To be defined	Ariana	Ariana Operaciones Mineras S.A.C.	Junín	Copper	Construcción	140
To be defined	To be defined	Tía María	Southern Perú Copper Corporation, Sucursal Perú	Arequipa	Copper	Detailed Engineering	1,400
To be defined	To be defined	Pachapaqui Extension	ICM Pachapaqui S.A.C.	Áncash	Zinc	Feasibility	117
To be defined	To be defined	Conga	Minera Yanacocha S.R.L.	Cajamarca	Gold	Feasibility	4,800
To be defined	To be defined	Ollachea	Minera Kuri Kullu S.A.	Puno	Gold	Feasibility	89
To be defined	To be defined	Pampa de Pongo	Jinzhao Mining Perú S.A.	Arequipa	Iron	Feasibility	2,550
To be defined	To be defined	San Luis	Reliant Ventures S.A.C.	Áncash	Silver	Feasibility	90
To be defined	To be defined	Antilla	Panoro Apurímac S.A.	Apurímac	Copper	Pre- Feasibility	250

Construction start date	Start- up	Project	Operator	Region	Main Ore	Current Stage	Investment (in USD millions)
To be defined	To be defined	Ayawilca	Tinka Resources Perú S.A.C.	Pasco	Zinc	Pre- factibilidad	264
To be defined	To be defined	AZOD (Accha and Yanque)	Exploraciones Collasuyo S.A.C.	Cusco	Zinc	Pre- factibilidad	346
To be defined	To be defined	Cañón Florida	Nexa Resources Perú S.A.A.	Amazonas	Zinc	Pre- factibilidad	214
To be defined	To be defined	Cañariaco	Cañariaco Copper Perú S.A.	Lambayeque	Copper	Pre- factibilidad	1,560
To be defined	To be defined	Cotabambas	Panoro Apurímac S.A.	Apurímac	Copper	Pre- factibilidad	1,486
To be defined	To be defined	Don Javier	Junefield Group S.A.	Arequipa	Copper	Pre- factibilidad	600
To be defined	To be defined	El Galeno	Lumina Copper S.A.C.	Cajamarca	Copper	Pre- factibilidad	3,500
To be defined	To be defined	Falchani	Macusani Yellowcake S.A.C.	Puno	Lithium	Pre- factibilidad	587
To be defined	To be defined	Haquira	Minera Antares Perú S.A.C.	Apurímac	Copper	Pre- factibilidad	1,860
To be defined	To be defined	Hierro Apurímac	Apurímac Ferrum S.A.C.	Apurímac	Iron	Pre- factibilidad	2,900
To be defined	To be defined	Hilarión	Nexa Resources Perú S.A.A.	Áncash	Zinc	Pre- factibilidad	585
To be defined	To be defined	Coroccohuayco Integration	Compañía Minera Antapaccay S.A.	Cusco	Copper	Pre- factibilidad	590
To be defined	To be defined	La Granja	Rio Tinto Minera Perú Limitada S.A.C.	Cajamarca	Copper	Pre- factibilidad	5,000
To be defined	To be defined	Los Calatos	Minera Hampton Perú S.A.C.	Moquegua	Copper	Pre- factibilidad	655

Construction start date	Start- up	Project	Operator	Region	Main Ore	Current Stage	Investment (in USD millions)	
To be defined	To be defined	Macusani	Macusani Yellowcake S.A.C.	Puno	Uranium	Pre- Feasibility	300	
To be defined	To be defined	Pukaqaqa	Nexa Resources Perú S.A.A.	Huancavelica	Copper	Pre- Feasibility	655	
To be defined	To be defined	Quechua	Compañía Minera Quechua S.A.	Cusco	Copper	Pre- Feasibility	1,290	
To be defined	To be defined	Río Blanco	Rio Blanco Copper S.A.	Piura	Copper	Pre- Feasibility	2,500	
To be defined	To be defined	Shalipayco	Nexa Resources Perú S.A.A.	Junín	Zinc	Pre- Feasibility	91	
To be defined	To be defined	Yumpag	Compañía de Minas Buenaventura S.A.A.	Pasco	Silver	Pre- Feasibility	81	
Total (43 projects)								

Total (43 projects)

Estimated portfolio as of November 2021. Projects are shown in random positions. Source: Ministry of Energy and Mines (MINEM)



Estimated portfolio as of November 2021. Projects are shown in random positions. Source: Ministry of Energy and Mines (MINEM)

Construction of projects according to type of project



35 Projects GREENFIELD

USD48.330 billion

New projects

- Antilla
- Ariana
- Ayawilca
- AZOD (Accha and Yanque)
- ► Cañariaco
- Cañón Florida
- Conga
- Corani
- Cotabambas
- Don Javier
- ► El Galeno
- ► Falchani
- Haquira
- Hierro Apurímac
- ► Hilarión
- La Granja
- Los Calatos
- Los Chancas
- Macusani
- Magistral
- Michiquillay

- Ollachea
- Pampa de Pongo
- Planta de Cobre Río Seco
- Pukagaga
- Quechua
- Quellaveco
- Río Blanco
- San Gabriel
- San Luis
- Shalipayco
- Tía María
- Trapiche
- Yumpag
- Zafranal

Estimated portfolio as of November 2021. Projects are shown in random positions. Source: Ministry of Energy and Mines (MINEM)





8 Projects BROWNFIELD

USD4.838 billion

Proyectos de ampliación

- Pachapagui Expansion
- Santa María Expansion
 - Shouxin Expansion
- Toromocho Expansion

Replacement Projects

- Chalcobamba Phase I
- Coroccohuayco Integration
 - Inmaculada Optimization Yanacocha Sulfides

Construction of projects according to type of mine



Estimated portfolio as of November 2021. Projects are shown in random positions. Source: Ministry of Energy and Mines (MINEM)

Origin of Estimated Mining Projects Portfolio, by Country					
Country	No. of Projects	%			
United Kingdom	7	11,584	21.8%		
China	7	10,775	20.3%		
Canada	10	8,321	15.6%		
United States	2	7,050	13.3%		
Mexico	3	6,500	12.2%		
Australia	1	2,900	5.5%		
Peru	5	2,007	3.8%		
Brazil	5	2,034	3.8%		
Japan	1	1,290	2.4%		
Switzerland	1	590	1.1%		
South Korea	1	117	0.2%		
Total	43	53,168	100.0%		

Estimated portfolio as of November 2021.

Source: Ministry of Energy and Mines (MINEM)

Estimated portfolio of mining projects - participation by predominant mineral						
Ore No. of In USD Projects Millions						
Copper	23	36,507	68.7%			
Gold	6	7,818	14.7%			
Iron	3	5,590	10.5%			
Zinc	6	1,616	3.0%			
Silver	3	750	1.4%			
Lithium	1	587	1.1%			
Uranium	1	300	0.6%			
Total	43	53,168	100.0%			

Estimated portfolio as of November 2021.

Source: Ministry of Energy and Mines (MINEM)





Estimated portfolio as of November 2021.

Source: Ministry of Energy and Mines (MINEM)

Mining Exploration Project Portfolio

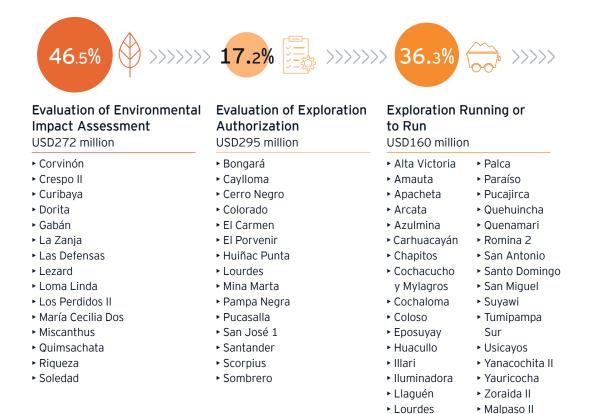
In addition, Peru has a portfolio of 63 mining exploration projects, the total investment of which amounts to USD586 million. The following investments correspond to new projects that will be developed in the course of 2022-2025.

Projects with Environmental Management Instruments (EMI) under evaluation 1 Corvinón Compañía Minera Ares S.A.C. Tacna Copper 2 2 Crespo II Compañía Minera Ares S.A.C. Tacna Gold 3 3 Curibaya Magma Minerals S.A.C. Tacna Silver 5 5 Gabán Winshear de Perú S.A.C. Puno Gold 2 6 La Zanja Minera La Zanja S.R.L. Cajamarca Gold 114 7 Las Defensas Compañía Minera Poderosa S.A. La Libertad Gold 69 8 Lezard Black Swan Minerals S.A.C. Lima Zinc 1 9 Loma Linda Consorcio Minera Sunce S.A.C. Pasco Gold 5 10 Los Perdidos II Nexa Resources Perú S.A.A. Áncash Copper 5 12 Miscanthus Sumitomo Metal Mining Perú S.A. Ayacucho Gold 2 13 Quimsachata Minsur S.A. Arequipa Copper 2	n°	Project	Operator	Region	Main Product	Investment (in USD Millions)
2 Crespo II Compañía Minera Ares S.A.C. Cusco Gold 3 3 Curibaya Magma Minerals S.A.C. Tacna Silver 5 4 Dorita Sociedad Minera Reliquias S.A.C. Huancavelica Silver 5 5 Gabán Winshear de Perú S.A.C. Puno Gold 2 6 La Zanja Minera La Zanja S.R.L. Cajamarca Gold 114 7 Las Defensas Compañía Minera S.A.C. Lia Libertad Gold 69 8 Lezard Black Swan Minerals S.A.C. Pasco Gold 5 10 Los Perdidos II Nexa Resources Perú S.A.A. Áncash Zinc 7 11 María Cecilia Dos Minera María Cecilia Ltd Sucursal Perú Áncash Copper 5 12 Miscanthus Sumitomo Metal Mining Perú S.A. Arcaguipa Copper 2 13 Quimsachata Minera Forrester S.A.C. Huancavelica Copper 4 12 Miscanthuz Sumitomo Metal S.A.C. Amagunas Silver 21 14 <td< td=""><td></td><td></td><td>•</td><td></td><td></td><td></td></td<>			•			
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4DoritaSociedad Minera Reliquias S.A.C.HuancavelicaSilver55GabánWinshear de Perú S.A.C.PunoGold26La ZanjaMinera La Zanja S.R.L.CajamarcaGold1147Las DefensasCompañía Minera Poderosa S.A.La LibertadGold698LezardBlack Swan Minerals S.A.C.LimaZinc19Loma LindaConsorcio Minera Sunec S.A.C.PascoGold510Los Perdidos IINexa Resources Perú S.A.A.ÁncashZinc711María Cecilia DosMinera María Cecilia Ltd Sucursal PerúÁncashCopper512MiscanthusSumitomo Metal Mining Perú S.A.AyacuchoGold213QuimsachataMinsur S.A.ArequipaCopper214RiquezaBrillandino Minerales S.A.C.HuancavelicaCopper515SoledadChakana Resources S.A.C.ÁncashCopper47Exploration authorization projects under evaluation16BongaráMinera Forrester S.A.C.ArequipaSilver2118Cerro NegroMinera Yanacocha S.R.L.CajamarcaGold520El CarmenNexa Resources Perú S.A.A.IcaZinc221El PorvenirNexa Resources Perú S.A.A.IcaZinc222Huiñac PuntaConporter S.A.C.ArequipaSilver2118Cerro Negro<		•	•			
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9Loma LindaConsorcio Minera Sunec S.A.C.PascoGold510Los Perdidos IINexa Resources Perú S.A.A.ÁncashZinc711María Cecilia DosMinera María Cecilia Ltd. · Sucursal PerúÁncashCopper512MiscanthusSumitomo Metal Mining Perú S.A.AyacuchoGold213QuimsachataMinsur S.A.ArequipaCopper214RiquezaBrillandino Minerales S.A.C.HuancavelicaCopper515SoledadChakana Resources S.A.C.ÁncashCopper47Exploration authorization projects under evaluationTinc317CayllomaMinera Forrester S.A.C.ArequipaSilver2118Cerro NegroMinera Yanacocha S.R.L.CajamarcaGold520El CarmenNexa Resources Perú S.A.C.AraguipaSilver2121El PorvenirNexa Resources Perú S.A.C.PascoZinc222Huíñac PuntaCondor Exploration Perú S.A.C.PascoZinc221El PorvenirNexa Resources S.A.C.ArequipaColper222Huíñac PuntaCondor Exploration Perú S.A.C.PascoZinc223LourdesCamino Resources S.A.C.ArequipaCopper224Mina MartaCompañía Minera Barbastro S.A.C.HuánucoCopper223LourdesCamino Resources S.A.C.ArequipaCopper2	7	Las Defensas	Compañía Minera Poderosa S.A.	La Libertad	Gold	69
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11María Cecilia DosMinera María Cecilia Ltd Sucursal PerúÁncashCopper512MiscanthusSumitomo Metal Mining Perú S.A.AyacuchoGold213QuimsachataMinsur S.A.ArequipaCopper214RiquezaBrillandino Minerales S.A.C.HuancavelicaCopper515SoledadChakana Resources S.A.C.ÁncashCopper47 Exploration authorization projects under evaluation 16BongaráMinera Forrester S.A.C.AmazonasZinc317CayllomaMinera Bateas S.A.C.ArequipaSilver2118Cerro NegroMinera Yanacocha S.R.L.CajamarcaGold520El CarmenNexa Resources Perú S.A.C.PascoZinc221El PorvenirNexa Resources El Porvenir S.A.C.PascoZinc222Huiñac PuntaCondor Exploration Perú S.A.C.HuánucoCopper223LourdesCamino Resources S.A.C.ArequipaCopper224Mina MartaCompañía Minera Barbastro S.A.C.HuánucoCopper223LourdesCamino Resources Perú S.A.A.IcaCopper325Pampa NegraMinera Pampa de Cobre S.A.C.MoqueguaCopper325Pampa NegraMinera Yanacocha S.R.L.CajamarcaGold224SantanderTrevali Perú S.A.C.LimaZinc226 <td>9</td> <td>Loma Linda</td> <td>Consorcio Minera Sunec S.A.C.</td> <td>Pasco</td> <td>Gold</td> <td>5</td>	9	Loma Linda	Consorcio Minera Sunec S.A.C.	Pasco	Gold	5
12MiscanthusSumitomo Metal Mining Perú S.A.AyacuchoGold213QuimsachataMinsur S.A.ArequipaCopper214RiquezaBrillandino Minerales S.A.C.HuancavelicaCopper515SoledadChakana Resources S.A.C.ÁncashCopper47Exploration authorization projects under evaluation16BongaráMinera Forrester S.A.C.ArequipaSilver2118Cerro NegroMinera Bateas S.A.C.ArequipaSilver2118Cerro NegroMinera Yanacocha S.R.L.CajamarcaGold520El CarmenNexa Resources Perú S.A.C.PascoZinc221El PorvenirNexa Resources El Porvenir S.A.C.PascoZinc222Huiñac PuntaCondor Exploration Perú S.A.C.HuánucoCopper223LourdesCamino Resources S.A.C.ArequipaSilver325Pampa NegraMinera Pampa de Cobre S.A.C.MoqueguaCopper326PucasallaNexa Resources Perú S.A.A.IcaCopper325Pampa NegraMinera Pampa de Cobre S.A.C.MoqueguaCopper327San Jose 1Minera Yanacocha S.R.L.CajamarcaGold228SantanderTrevali Perú S.A.C.LimaZinc229ScorpiusAlpha Mining S.A.C.AyacuchoGold2	10	Los Perdidos II	Nexa Resources Perú S.A.A.	Áncash	Zinc	7
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14RiquezaBrillandino Minerales S.A.C.HuancavelicaCopper515SoledadChakana Resources S.A.C.ÁncashCopper47Exploration authorization projects under evaluation16BongaráMinera Forrester S.A.C.AmazonasZinc317CayllomaMinera Bateas S.A.C.ArequipaSilver2118Cerro NegroMinera Yanacocha S.R.L.CajamarcaGold520El CarmenNexa Resources Perú S.A.C.PascoZinc221El PorvenirNexa Resources El Porvenir S.A.C.PascoZinc222Huiñac PuntaCondor Exploration Perú S.A.C.HuánucoCopper223LourdesCamino Resources S.A.C.ArequipaSilver325Pampa NegraMinera Pampa de Cobre S.A.C.MoqueguaCopper4626PucasallaNexa Resources Perú S.A.A.IcaCopper327San Jose 1Minera Yanacocha S.R.L.CajamarcaGold228SantanderTrevali Perú S.A.C.LimaZinc229ScorpiusAlpha Mining S.A.C.AyacuchoGold2	12	Miscanthus	Sumitomo Metal Mining Perú S.A.	Ayacucho	Gold	2
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Exploration authorization projects under evaluation16BongaráMinera Forrester S.A.C.AmazonasZinc317CayllomaMinera Bateas S.A.C.ArequipaSilver2118Cerro NegroMinera Yanacocha S.R.L.CajamarcaGold519ColoradoMinera Yanacocha S.R.L.CajamarcaGold520El CarmenNexa Resources Perú S.A.A.IcaZinc221El PorvenirNexa Resources El Porvenir S.A.C.PascoZinc222Huiñac PuntaCondor Exploration Perú S.A.C.HuánucoCopper223LourdesCamino Resources S.A.C.ArequipaCopper224Mina MartaCompañía Minera Barbastro S.A.C.HuancavelicaSilver325Pampa NegraMinera Pampa de Cobre S.A.C.MoqueguaCopper4626PucasallaNexa Resources Perú S.A.A.IcaCopper327San Jose 1Minera Yanacocha S.R.L.CajamarcaGold228SantanderTrevali Perú S.A.C.LimaZinc229ScorpiusAlpha Mining S.A.C.AyacuchoGold2	14	Riqueza	Brillandino Minerales S.A.C.	Huancavelica	Copper	5
16BongaráMinera Forrester S.A.C.AmazonasZinc317CayllomaMinera Bateas S.A.C.ArequipaSilver2118Cerro NegroMinera Yanacocha S.R.L.CajamarcaGold519ColoradoMinera Yanacocha S.R.L.CajamarcaGold520El CarmenNexa Resources Perú S.A.A.IcaZinc221El PorvenirNexa Resources Perú S.A.C.PascoZinc222Huiñac PuntaCondor Exploration Perú S.A.C.HuánucoCopper223LourdesCamino Resources S.A.C.ArequipaCopper224Mina MartaCompañía Minera Barbastro S.A.C.HuancavelicaSilver325Pampa NegraMinera Pampa de Cobre S.A.C.MoqueguaCopper4626PucasallaNexa Resources Perú S.A.A.IcaCopper327San Jose 1Minera Yanacocha S.R.L.CajamarcaGold228SantanderTrevali Perú S.A.C.LimaZinc229ScorpiusAlpha Mining S.A.C.AyacuchoGold2	15	Soledad	Chakana Resources S.A.C.	Áncash	Copper	47
17CayllomaMinera Bateas S.A.C.ArequipaSilver2118Cerro NegroMinera Yanacocha S.R.L.CajamarcaGold519ColoradoMinera Yanacocha S.R.L.CajamarcaGold520El CarmenNexa Resources Perú S.A.A.IcaZinc221El PorvenirNexa Resources El Porvenir S.A.C.PascoZinc222Huiñac PuntaCondor Exploration Perú S.A.C.HuánucoCopper223LourdesCamino Resources S.A.C.ArequipaCopper224Mina MartaCompañía Minera Barbastro S.A.C.HuancavelicaSilver325Pampa NegraMinera Pampa de Cobre S.A.C.MoqueguaCopper4626PucasallaNexa Resources Perú S.A.A.IcaCopper327San Jose 1Minera Yanacocha S.R.L.CajamarcaGold228SantanderTrevali Perú S.A.C.LimaZinc229ScorpiusAlpha Mining S.A.C.AyacuchoGold2	Explo	pration authorizatio	on projects under evaluation			
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19ColoradoMinera Yanacocha S.R.L.CajamarcaGold520El CarmenNexa Resources Perú S.A.A.IcaZinc221El PorvenirNexa Resources El Porvenir S.A.C.PascoZinc222Huiñac PuntaCondor Exploration Perú S.A.C.HuánucoCopper223LourdesCamino Resources S.A.C.ArequipaCopper224Mina MartaCompañía Minera Barbastro S.A.C.HuancavelicaSilver325Pampa NegraMinera Pampa de Cobre S.A.C.MoqueguaCopper4626PucasallaNexa Resources Perú S.A.A.IcaCopper327San Jose 1Minera Yanacocha S.R.L.CajamarcaGold228SantanderTrevali Perú S.A.C.LimaZinc229ScorpiusAlpha Mining S.A.C.AyacuchoGold2	17	Caylloma	Minera Bateas S.A.C.	Arequipa	Silver	21
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24Mina MartaCompañía Minera Barbastro S.A.C.HuancavelicaSilver325Pampa NegraMinera Pampa de Cobre S.A.C.MoqueguaCopper4626PucasallaNexa Resources Perú S.A.A.IcaCopper327San Jose 1Minera Yanacocha S.R.L.CajamarcaGold228SantanderTrevali Perú S.A.C.LimaZinc229ScorpiusAlpha Mining S.A.C.AyacuchoGold2	23	Lourdes	Camino Resources S.A.C.	Arequipa	Copper	2
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26PucasallaNexa Resources Perú S.A.A.IcaCopper327San Jose 1Minera Yanacocha S.R.L.CajamarcaGold228SantanderTrevali Perú S.A.C.LimaZinc229ScorpiusAlpha Mining S.A.C.AyacuchoGold2	25	Pampa Negra	Minera Pampa de Cobre S.A.C.	Moquegua	Copper	46
27San Jose 1Minera Yanacocha S.R.L.CajamarcaGold228SantanderTrevali Perú S.A.C.LimaZinc229ScorpiusAlpha Mining S.A.C.AyacuchoGold2	26	Pucasalla	Nexa Resources Perú S.A.A.		Copper	3
28SantanderTrevali Perú S.A.C.LimaZinc229ScorpiusAlpha Mining S.A.C.AyacuchoGold2		San Jose 1	Minera Yanacocha S.R.L.	Cajamarca		
29ScorpiusAlpha Mining S.A.C.AyacuchoGold2	28	Santander	Trevali Perú S.A.C.	,	Zinc	
	30			Ayacucho	Copper	2

n°	Project	Operator	Region	Main Product	Investment (in USD Millions)
Explo	pration projects un	derway or to be executed			
31	Alta Victoria	Minera Cappex S.A.C.	Junín	Silver	4
32	Amauta	Compañía Minera Mohicano S.A.C.	Arequipa	Copper	10
33	Apacheta	Vale Exploration Perú S.A.C.	Huancavelica	Copper	4
34	Arcata	Compañía Minera Ares S.A.C.	Arequipa	Silver	5
35	Azulmina	Nexa Resources Perú S.A.A.	Áncash	Zinc	7
36	Carhuacayán	Compañía Minera Chungar S.A.C.	Junín	Zinc	11
37	Chapitos	Camino Resources S.A.C.	Arequipa	Copper	41
38	Cochacucho y Mylagros	Cori Puno S.A.C.	Puno	Gold	2
39	Cochaloma	Compañía Minera Ares S.A.C.	Ayacucho	Gold	2
40	Coloso	Huarmy Colosal S.A.C.	Áncash	Gold	13
41	Eposuyay	Vale Exploration Perú S.A.C.	La Libertad	Copper	5
42	Huacullo	Compañía Minera Ares S.A.C.	Apurímac	Gold	2
43	Illari	Newmont Perú S.R.L.	Lima	Gold	7
44	lluminadora	Newmont Perú S.R.L.	Arequipa	Gold	4
45	Llaguén	Hudbay Perú S.A.C.	La Libertad	Copper	3
46	Lourdes	Pucara Resources S.A.C.	Ayacucho	Gold	2
47	Malpaso II	Pan American Silver Huaron S.A.	Huánuco	Silver	3
48	Pablo Sur	Compañía Minera Ares S.A.C.	Ayacucho	Gold	3
49	Palca	Compañía Minera Ares S.A.C.	Ayacucho	Gold	3
50	Paraíso	Oz Minerals Perú S.A.C.	Arequipa	Copper	4
51	Pucajirca	Minera Peñoles de Perú S.A.	Áncash	Copper	2
52	Quehuincha	Hudbay Perú S.A.C.	Cusco	Copper	3
53	Quenamari	Minsur S.A.	Puno	Tin	6
54	Romina 2	Compañía Minera Chungar S.A.C.	Lima	Zinc	28
55	San Antonio	Sumitomo Metal Mining Perú S.A.	Apurímac	Copper	8
56	Santo Domingo	Fresnillo Perú S.A.C.	Apurímac	Gold	1
57	San Miguel	Amg-Auplata Mining Group Perú S.A.C.	Cusco	Silver	1
58	Suyawi	Rio Tinto Mining and Exploration S.A.C.	Tacna	Copper	15
59	Tumipampa Sur	Compañía Tumipampa S.A.C.	Apurímac	Gold	2
60	Usicayos	Palamina S.A.C.	Puno	Gold	4
61	Yanacochita II	Compañía Minera Ares S.A.C.	Ayacucho	Gold	3
62	Yauricocha	Sociedad Minera Corona S.A.	Lima	Copper	4
63	Zoraida II	Volcan Compañía Minera S.A.A.	Junín	Silver	2
Total	63 projects				586

Estimated portfolio as of February 2022. Projects are shown in random positions. Source: Ministry of Energy and Mines (MINEM)

Mine exploration projects according to progress stage



Estimated portfolio as of February 2022. Projects are shown in random positions.

Source: Ministry of Energy and Mines (MINEM)

Mine exploration projects according to mineral to extract						
Ore	No. of Projects	In USD million	S	%		
Copper		23	254	43.3%		
Gold		20	211	36.1%		
Zinc		10	66	11.3%		
Silver		9	49	8.4%		
Tin		1	6	1.0%		
Total		63	586	100.0%		

▶ Pablo Sur

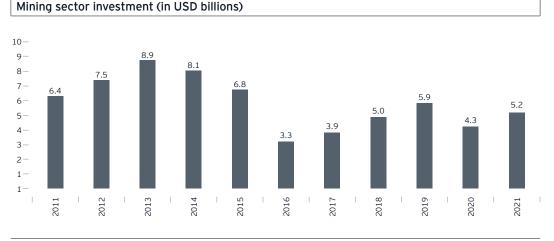
Estimated portfolio as of February 2022

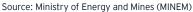
Source: Ministry of Energy and Mines (MINEM)

> The role of government with respect to mining is that of a regulator, promoter, and observer. Currently, government has privatized much of its property and assets in the Mining Sector; thus, large mining operations are in the hands of private domestic and foreign mining companies. Mining companies are not obliged to satisfy the domestic market before exporting their products, and they are not conditioned to sell on official terms or prices. In addition, Peru offers significant business advantages to

the mining investors and abundant freedom to import the machinery and equipment needed to carry out their activities at a lower cost and with less bureaucratic requirements.

The measures introduced by Peru regarding the development of the Mining Sector are yielding favorable results. The major international mining companies perceive the country as an attractive area for investment.





Mining investments according to type of investment - 2021 (percentage participation) Infrastructure Development 27% and Preparation 11% Exploration Smelting Plant 5% 27% Others Minina Equipment 15% 14%

Investment in mining activities reached a figure of USD5.2 billion in 2021 with mining investment recovering by 21% last year. The growth of exports and global positioning are explained by a larger volume of production of the principal minerals.

Source: Ministry of Energy and Mines (MINEM)

Mining investments by production type (in USD millions)									
Туре	2013	2014	2015	2016	2017	2018	2019	2020	2021
Smelting Plant	1,414	890	446	238	287	1,425	1,338	1,441	1,405
Mining Equipment	789	558	654	387	491	661	1,041	744	748
Exploration	776	625	527	377	484	431	356	216	327
Infrastructure	1,808	1,464	1,228	1,079	1,557	1,081	1,339	859	1,400
Development and Preparation	405	420	375	350	388	755	1,118	390	592
Otros	3,671	4,123	3,594	902	721	609	718	676	765
Total	8,864	8,079	6,825	3,334	3,928	4,962	5,909	4,325	5,238

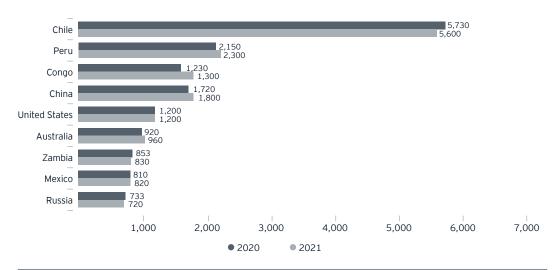
Source: Ministry of Energy and Mines (MINEM)

Average Price of main Metals

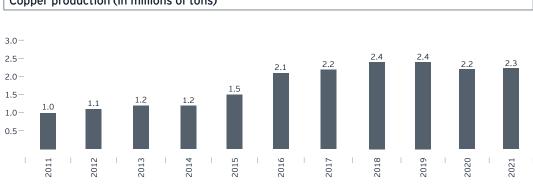
Oro	Eabruary 2020	Percentage variation versus				
Ore	February 2020	Jan. 2022	Jun. 2021	Feb. 2021		
Copper (cUSD/lb)	450.9	1.7%	3.4%	17.5%		
Gold (USD/ozt)	1,857.7	2.3%	1.2%	2.4%		
Zinc (cUSD/lb)	165.3	0.9%	23.5%	32.8%		
Silver (USD/ozt)	23.4	1.5%	-13.0%	-14.2%		
Lead (cUSD/lb)	104.3	-1.8%	5.1%	10.3%		
Iron (cUSD/lb)	141.9	8.3%	-33.8%	-14.3%		

Source: Ministry of Energy and Mines (MINEM)

World's main copper producers (in millions of tons)

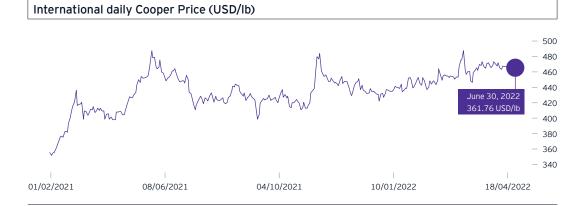


Source: US Geological Survey, Ministry of Energy and Mines (MINEM)



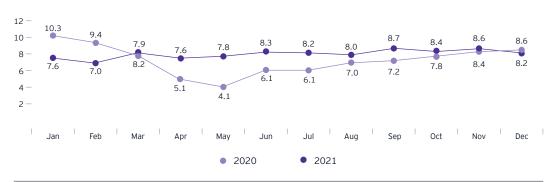
Copper production (in millions of tons)

Source: Ministry of Energy and Mines (MINEM)

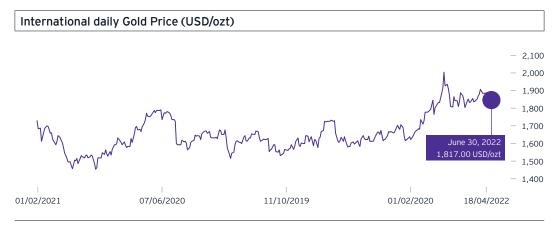




Source: Central Reserve Bank of Peru (BCRP)



Source: Ministry of Energy and Mines (MINEM)



Source: Central Reserve Bank of Peru (BCRP)

EY and the Ministry of Foreign Affairs (MRE) prepared a specialized Investment Guide to Mining. It can be downloaded for free **here**.

2

Financial System, Securities Market, and Pension System

1. Financial System

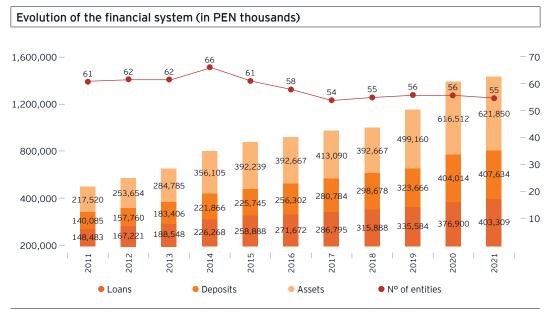
As of December 31, 2021, the Peruvian Financial System consisted of a total of 55 companies, divided into six groups: Banking Institutions (17), Financial Institutions (10), Non-Banking Micro-Finance Institutions (26), Banco de la Nación (1) and Banco Agropecuario (1). In this structure, Banks had the highest share in terms of assets, with 83.3% of the total, followed by Banco de la Nación, with 7.6%, and Financial Institutions, with 2.4%.

It is worth pointing out that the default rate of the Peruvian Financial Sector has remained at a rate of 3.7% in December 2021. Furthermore, the Level of Access to Banking Services (Bancarization) (measured as gross loans on Gross Domestic Product - GDP) increased from 22% in 2007 to 73% in December 2021. This is largely explained by the greater number of branches across the country, which has tripled in the last five years, as well as loans granted as part of the measures aimed at mitigating the impact of the pandemic. There is a Deposit Insurance Fund (FSD) that aims to protect depositors in the case that a financial institution member of FSD, where they keep deposits, should become bankrupt. This insurance covers all registered and insured deposits that depositors hold in the same financial entity for up to PEN115,637 (approximately USD30,730) for the period of December 2021 - February 2022.

Structure of the Peruvian financial system

Banking Institutions	17
Financial Institutions	10
Non-Banking Micro-Finance Institutions	26
 Municipal Thrifts (CM) 	12
 Rural Savings and Loans Institutions (CRAC) 	6
 Development Institution for Small and Microenterprises (EDPYME) 	8
Banco de la Nación	1
Banco Agropecuario	1
Total	55

Source: Superintendency of Banking, Insurance, and Private Pension Fund Management Companies (SBS)



Source: Superintendency of Banking, Insurance, and Private Pension Fund Management Companies (SBS)

Portfolio in USD Millions	Level of Access to Banking	g Services (Gross loans/GDP)
101,055	2021	73.2%
104,087	2020	77.6%
101,385	2019	61.3%
93,735	2018	59.0%
88,490	2017	55.7%
80,951	2016	36.8%
75,920	2015	32.0%
	104,087 101,385 93,735 88,490 80,951	101,0552021104,0872020101,385201993,735201888,490201780,9512016

Source: Superintendency of Banking, Insurance, and Private Pension Fund Management Companies (SBS)

Source: Superintendency of Banking, Insurance, and Private Pension Fund Management Companies (SBS)

Level of Default		Evolution of Deposits in U	SD Millions
2021	3.7%	2021	102,138
2020	3.8%	2020	111,575
2019	3.0%	2019	97,784
2018	2.9%	2018	88,628
2017	3.0%	2017	86,395
2016	2.8%	2016	77,667
2015	2.5%	2015	74,998

Source: Superintendency of Banking, Insurance, and Private Pension Fund Management Companies (SBS)

Source: Superintendency of Banking, Insurance, and Private Pension Fund Management Companies (SBS)

Credits in the financial s	system as of December	2021 (in LISD millions)
Cieuits in the infantial s	system as of December	

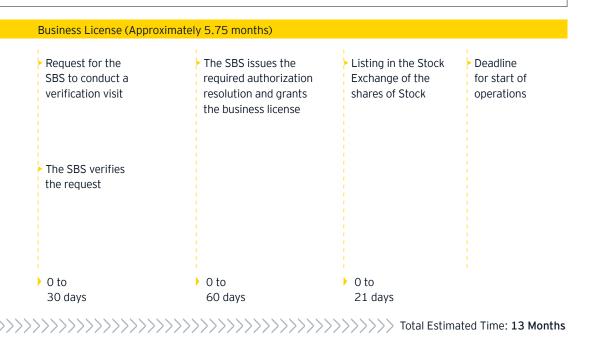
Structure	Corporate	Large Business	Medium Business	
Banking Institutions	20,869	15,263	17,119	
Financial Institutions	4	3	52	
Non-Banking Micro-Finance Institutions				
Municipal Thrifts (CM)	15	15	523	
Rural Savings and Loan Banks (CRAC)	-	6	53	
Small and Medium-Sized Enterprise Development Entities	3	7	146	
Banco de la Nación	-	-	-	
Banco Agropecuario	0	16	127	
Total	20,891	15,311	18,020	

Source: Superintendency of Banking, Insurance, and Private Pension Fund Management Companies (SBS)

Average time estimated for the incorporation of a financial institutions

Incorporation	Auth	orization to Incorpc	orate (Approximate	ly 7.25 months)	
Type and Minimum Capital Requirement Financial institution application requirements	 Filing with the SBS an application to incorporate a financial institution Period for filing objections relating to 	 The SBS evaluates application to incorporate the financial institution The SBS will advise BCRP of the application 	 The BCRP evaluates application to incorporate the financial institution The BCRP issues opinion and forwards to SBS 	 The BCRP evaluates the application to incorporate the financial institution The SBS will advise the BCRP on the application 	The institution is registered with the SUNARP
0 to	the financial institution's application 0 to	> 0 to	▶ 0 to	▶ 0 to	▶ 0 to
15 days	60 days	30 days	90 days	21 days	60 days
>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>	>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>	»>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>	>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>	>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>	>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>

Small Business	Microenterprises	Consumer	Mortgage	Total
5,364	1,106	13,929	14,053	87,704
861	732	1,456	59	3,167
3,544	1,414	1,474	353	7,338
205	130	162	5	561
168	48	256	43	671
-	-	1,295	93	1,388
39	42	-	-	225
10,181	3,472	18,573	14,607	101,055



Sources: Central Reserve Bank of Peru (BCRP), Superintendency of Banking, Insurance, and Private Pension Fund Management Companies (SBS), Superintendency of Public Records Offices (SUNARP), Lima Stock Exchange (BVL), Peruvian Securities and Exchange Superintendency (SMV), EY

Microfinance Sector

The Global Microscope is a global microfinance study that assesses the environment for financial inclusion across five categories and 55 countries. In the 2020 edition, the Economist Intelligence Unit (EIU) examines how countries are promoting financial inclusion for both women and men.

The Microscope was originally developed for countries in the Latin America and Caribbean regions in 2007 and was expanded into a global study in 2009.

The five domains evaluated are as follows:

- Government and policy support
- Stability and integrity
- Products and outlets
- Consumer protection
- ► Infrastructure.

These five domains are assessed using eleven indicators:

- 1. Government collection of sex-disaggregated financial inclusion data
- 2. Inclusion of a gender approach in national financial inclusion strategies
- Inclusion of a gender approach in financial literacy strategies and programs
- 4. Inclusion of a gender approach in digital literacy strategies and programs
- 5. Women's participation in decision-making at financial regulators

- 6. Non-discrimination in account opening
- 7. Diversity programs for non-banking or correspondent agents
- 8. Gender gap in access to national identification (ID)
- 9. Non-discrimination in access to national ID
- 10. Gender gap in internet access
- 11. Gender gap in access to a mobile telephone

Peru together with another country in the region rank first overall in the Global Microscope 2020. Compared to its scores in the previous edition of the Microscope, Peru demonstrated the greatest improvement in the domain of products and points of sale, specifically, for facilitating the use of financial inclusion services like basic accounts and electronic money. The Ministry of Development and Social Inclusion (MDS) has implemented a transfer program of emergency funds called *Bono Familiar Universal.* Payment can be made by direct deposit to a bank or mobile account at Banco de la Nación, or in cash at a designated agent.

Favorable environment for financial inclusion
- Global microscope 2020

Rank	Country	Points out of 100
1	Colombia	82
2	Peru	82
3	Uruguay	78
4	Argentina	74
4	Mexico	74
6	India	73
6	Tanzania	73
8	Brazil	71
8	Philippines	71
10	Indonesia	68
10	Rwanda	68
12	Chile	66
13	China	64
13	South Africa	64
15	Thailand	63
16	Costa Rica	62
17	El Salvador	61
18	Paraguay	60
18	Russia	60
20	Ghana	59

Source: The Economist Intelligence Unit

2. Securities Market

The Peruvian Securities Market consists of the primary market, in which public and private institutions issue fixed-income and equity instruments, and the secondary market, where financial intermediaries place such instruments in the securities market through trading mechanisms and platforms, such as the Lima Stock Exchange (BVL). The Lima Stock Exchange General Index (S&P / BVL Peru General) consists of the 29 most traded stocks in the market.

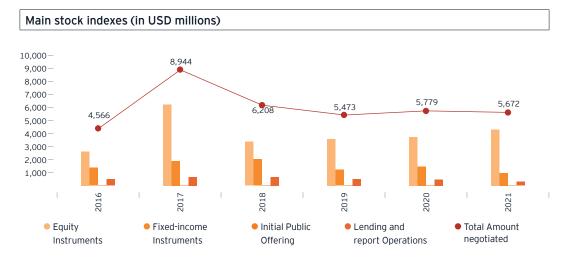
During 2021, the average total traded on the BVL was USD22.6 million; additionally, the market capitalization for the same period reached USD148.490 billion.

The Lima Stock Exchange (BVL) is a member of the Latin American Integrated Market (MILA) an entity responsible for integrating the multi-national stock exchange through the use of technological tools and standardization of regulations on the capital market trading. Regarding authorized stock market brokers, there are 21 brokerage firms (SAB) in the country, responsible for marketing, custody, management, and advice with respect to securities trading.

Average daily trading volume in the BVL

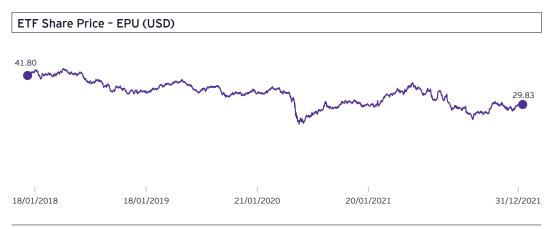
(in USD millions)	
Year	Volume
2021	22.60
2020	22.75
2019	21.72
2018	24.73
2017	35.63
2016	18.26
2015	14.18

Source: Lima Stock Exchange (BVL)



Source: Lima Stock Exchange (BVL)

The Exchange Traded Fund (ETF) is an iShares stock that measures the stock exchange performance of a set of underlying securities of this investment fund. The ETF that measures the performance of securities of the economic performance of Peru (known as EPU) has shown the following evolution since January 2018:



Source: Bloomberg

Sector Analysis

3. Private Pension System

The Private Pension System consists of four financial institutions responsible for the management of pension funds in the form of Individual Capitalization Accounts (CIC). The role of the Private Pension Fund Management Companies (AFPs) is to receive input from their affiliates, investing in a manner permitted by law, to provide benefits relating to retirement, disability, survivorship, and funeral expenses.

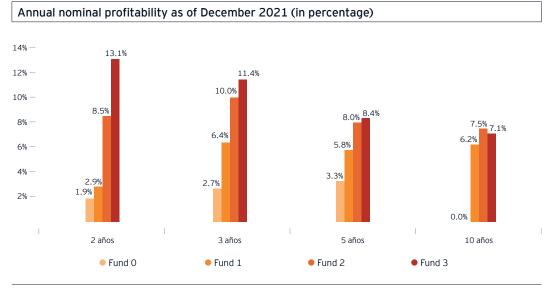
In mid-2012, the Superintendency of Banking, Insurance, and Private Pension Fund Management Companies (SBS) passed Law 29903 - Reform of the Private Pension System (SPP) whereby it seeks to increase the coverage of pension security, encourage competition between Private Pension Fund Management Companies (AFPs) and increase net returns of pension funds commissions to improve contributors' pensions.

Pension system statistics as of December 2021

No. of Active AFP Affiliates	8,251,977
Portfolio administrated by the	USD33.403
Private Pension Fund	billion

Source: Superintendency of Banking, Insurance, and Private Pension Fund Management Companies (SBS)

Peru has four types of funds to invest in: Fund O invests in instruments with very low volatility in order to protect the accumulated capital, and was launched in April 2016. Fund 1 represents investments of low volatility and thereby lower risk, basically fixed income investment. Fund 2 consists of investments of average volatility with a moderate risk, a mix between fixed and variable income. Fund 3 consists of highly volatile investments that imply greater risks.



Source: Superintendency of Banking, Insurance, and Private Pension Fund Management Companies (SBS)

Energy

Energy demand is one of the main indicators of a growing economy. The benefits of investing in the energy sector increase growth potential and the population's wellbeing. Peru has projects involving a diverse range of energy sources, such as hydroelectric and thermal power plants, as well as a project for the mass use of natural gas for central and southern Peru, representing a capital expenditure of approximately USD200 million, with an influence in the zones of Ucayali, Junín, Huancavelica, Ayacucho, Apurímac, Cusco, and Puno.

Capacity for Power Generation with Renewable Energy to be exploited

As shown below, Peru is one of the countries in Latin America with one of the highest ratios of energy reserves measured as total power / capacity. This ensures relatively cheaper costs of power generation and sustainable reserves within the region.

Energy Type	Total Power (MW)	Country's Installed Capacity (MW)	Total Power / Capacity (Times)
Hydraulic	69,445	5229	13
Wind	20,493	412	50
Solar	Indefinite	282	-

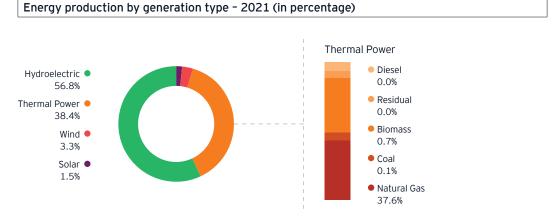
Source: Ministry of Energy and Mines (MINEM)

Generation Dispatch

The table below shows the estimated annual generation dispatch which plans to cover the system demand, separating the power station generation by source: hydraulic, natural gas, wind energy, solar, biomass, coal, residual, and diesel.

Source Type	201	.8	201	9	2020		202	2021	
Source Type	GWh	%	GWh	%	GWh	%	GWh	%	
Hydraulic	29,358	57.8%	30,168	57%	29,318	60%	30,664	57%	
Natural Gas	18,929	37.3%	19,951	38%	16,918	34%	20,310	38%	
Coal	43	0.1%	36	O%	13	O%	28	0%	
Biomass	144	0.3%	252	O%	304	1%	356	1%	
Wind	1,494	2.9%	1,646	3%	1,803	4%	1,801	3%	
Solar	745	1.5%	762	1%	778	2%	802	1%	
Residual	28	0.1%	47	O%	9	0%	8	0%	
Diesel	75	0.1%	27	O%	44	0%	21	0%	
Total	50,816	100%	52,889	100%	49,187	100%	53,990	100%	

Source: Economic Operation Committee for the National Interconnected System (COES SINAC)



Source: Economic Operation Committee for the National Interconnected System (COES SINAC)

The 2020-2024 Generation Works Program is shown below. It consists of the generation projects most likely to begin operating:

2022 Generation Works Program					
Date	Project	Туре	MW		
2022	Hydrika 3 Hydroelectric Power Plant	Hydroelectric - RER	10.0		

2023-2024 Long-Term Expansion of Efficient Generation

Date	Project	Туре	MW
2023	Renewable 1	RER	150.0
2023	Renewable 2	RER	150.0
2024	Renewable 3	RER	200.0
2023	SuMedio1A Combined Cycle	Natural Gas	521.0
2023	SuMedio2A Combined Cycle	Natural Gas	337.0
2024	SuMedio3A Combined Cycle	Natural Gas	750.0
2024	San Gabán 3 HPP	Hydroelectric	188.0

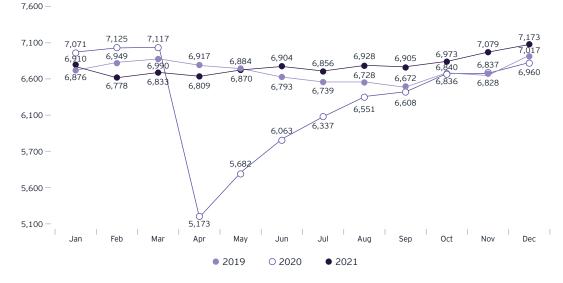
Source: Economic Operation Committee for the National Interconnected System (COES SINAC)



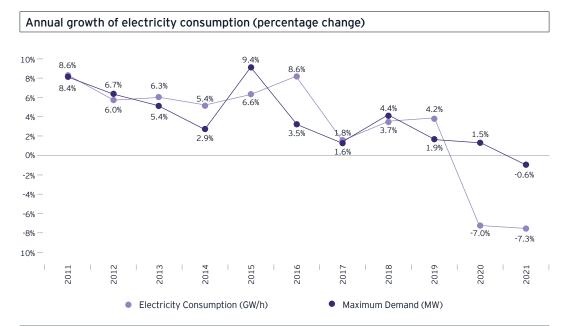
Electricity and Water

The electricity and water sectors grew by 8.6% in 2021 with expected growth of 2.3% for 2022, driven by investment projects in the industry, as well as the strengthening of the reactivation of the other sectors of the economy.

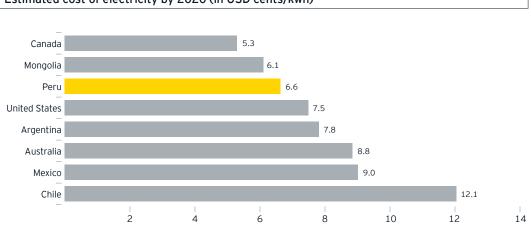




Source: Economic Operation Committee for the National Interconnected System (COES SINAC)



Source: Economic Operation Committee for the National Interconnected System (COES SINAC)



Estimated cost of electricity by 2020 (in USD cents/kwh)

Source: Ministry of Economy and Finance (MEF)

Sector Analysis

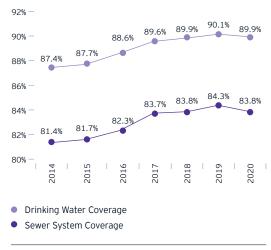
Electricity and water sector indicators							
Item	2016	2017	2018	2019	2020	2021	
GVA Electricity and Water							
 Constant (in PEN Millions) 	9,332	9,432	9,862	10,292	9,665	10,496	
Annual Variation %	7.7	1.1	4.5	3.9	-6.1	8.6	
Electric Power Generation (G	Wh)						
► Hydraulic	23,010	27,741	29,358	30,168	29,318.0	30,664.0	
► Thermal	24,021	19,898	19,220	20,313	17,288.0	20,723.0	
Wind Power	242	288	745	762	778.0	802.0	
► Solar Power	1,054	1,065	1,494	1,646	1,803.0	1,801.0	
Total	48,326	47,928	50,817	52,889	49,187	53,990	
National Electrification Ratio (%)	94.5	95.1	95.5	95.8	96.3	-	
N ^o of Power Supply Customers (Thousands)	6,993	7,224	7,424	7,686	7,896	7,453	
Production of Drinking Water (Thousands of m ³)							
 National Level 	1,411,027	1,406,254	1,457,969	1,485,462	1,510,033	-	
► Lima	714,745	699,010	729,326	748,492	757,011	-	

Sources: National Institute of Statistics and Information (INEI), Economic Operation Committee for the National Interconnected System (COES SINAC)

Drinking Water and Sewer System Coverage

Service coverage consists of the percentage of the population with access to drinking water or sewer system services. With the support of providers, sanitation service has experienced sustained growth in recent years.

In the case of drinking water, the average coverage nationwide went from 87.43% in 2014 to 89.87% in 2020, while sewer system services went from 81.44% to 83.84% during the same period.



Source: National Superintendency of Sanitation Services (SUNASS)

Investment means and return alternatives in the electricity market										
	Electrical Companies									
	Gene	ration	Transn	nission	Distrit	oution				
Description	Renewable energy projects	Non-renewable energy projects	Projects for the secured transmission system	Projects for the additional transmission system	Non-rural electrification projects	Rural electrification projects				
Investment Means										
► Own Initiative	\checkmark	\checkmark		\checkmark	\checkmark	\checkmark				
 International Public Bidding According to Plan 	\checkmark		\checkmark	\checkmark						
 Direct Subsidy Approved by Government 						\checkmark				
Alternatives for the Sale of Electricity										
► Spot Market	\checkmark	\checkmark			\checkmark	\checkmark				
► Free Market	\checkmark	\checkmark			\checkmark	\checkmark				
 Regulated Market 	\checkmark	\checkmark			\checkmark	\checkmark				
 Auction Market 	\checkmark	\checkmark			\checkmark	\checkmark				
Other Alternatives for Return on Invest	ment									
Regulated Road Tolls			\checkmark	\checkmark						
► Premiums and Benefits of Subsidies	\checkmark		\checkmark			\checkmark				
Courses Ministry of Energy and Mines (MINEM)										

Source: Ministry of Energy and Mines (MINEM)

National plan for rural electrification 2021-2023

,				
Description	2021	2022	2023	Total
Annual investments (USD millions)	112	237	669	1,018
Cumulative investments (USD millions)	112	349	1,018	-
Housing units benefited annually	38,639	86,137	55,698	180,474
Beneficiary population (inhabitants)	201,905	551,285	847,425	1,600,615

Source: Ministry of Energy and Mines (MINEM)

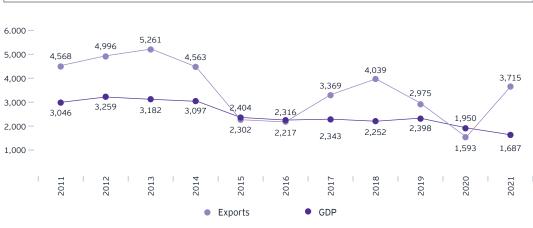
Electricity and water sector mature project portfolio 2022								
Project	Sector	Zone	Estimated Investment (in USD Millions)					
Piura Nueva - Frontera Transmission Line	Electricity	Tumbes y Piura	217					
Reque-Nueva Carhuaquero	Electricity	Lambayeque, Cajamarca and Tumbes	38					
Tumbes Substation	Electricity	Tumbes						
Ica - Porona Connection	Electricity	lca						
Cálic - Jaén Norte 13 ITC Connection	Electricity	Cajamarca	130					
Huánuco - Tocache - Celendín - Trujillo Connection	Electricity	Huánuco, Cajarmarca and Lambayeque	611					
Celendín - Piura Connection	Electricity	Piura and Cajamarca						
Headwaters works for Lima	Water	Lima	480					
Puerto Maldonado Wastewater Treatment	Water	Madre de Dios	59					
Huancayo Wastewater Treatment	Water	Huancayo	172					
Chincha Wastewater Treatment	Water	lca	73					
Total estimated investment			1,780					

Source: ProInversión (May 2022)

EY and the Ministry of Foreign Affairs have prepared a special Energy Investment Guide. It can be downloaded for free **here**.

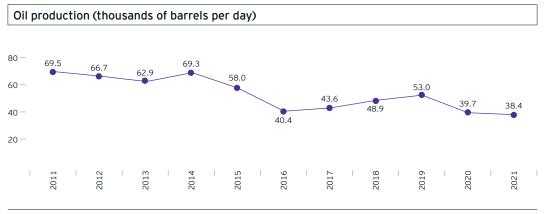
Hidrocarbons

The Hydrocarbons Sector experienced a decline of 4.6% in 2021. However, a significant recovery of 12.5% is expected in 2022. In 2021, oil and natural gas exploration and exploitation investments totaled USD271 million, USD268 million of which were invested in exploration and USD3 million in exploration. Taking the official figures published by the Ministry of Energy and Mines (MINEM) in the Annual Book of Hydrocarbon Reserves of December 2018, proven reserves are estimated in 345 million barrels of crude oil, 514 million barrels of natural gas liquids, and 11 trillion cubic feet of natural gas, which combined are equivalent to 2.626 billion barrels of oil. The same Annual Book informs that the hydrocarbon resources of the country are estimated in 23.143 billion barrels of crude oil, 860 million barrels of natural gas liquids, and 31 trillion cubic feet of natural gas, which combined are equivalent to 29.169 billion barrels of oil. If we compare the estimated hydrocarbon resources with the estimated hydrocarbon reserves, there are major opportunities for exploration in Peru, to discover new proven hydrocarbon reserves.



Evolution of macroeconomic indicators of the hydrocarbons industry (in USD millions)

Source: Central Reserve Bank of Peru (BCRP), National Superintendency of Customs and Tax Administration (SUNAT)



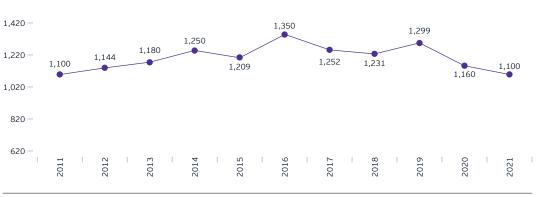
Source: Perupetro



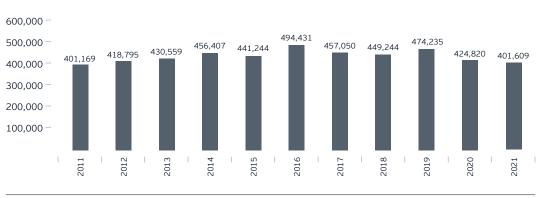
Natural gas production (in million cubic feet per day)



Source: Perupetro



Source: Perupetro



Natural gas production (in million cubic feet)

Source: Perupetro

Hydrocarbons export (FOB value in USD millions)											
Petroleum and Natural Gas	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	
Crude	579	538	496	120	24	26	139	122	152	290	
Derivatives	3086	3361	3280	1733	1669	2571	2858	2230	842	1722	
Natural Gas	1331	1372	787	449	524	772	1042	623	599	1703	
Total	4,996	5,271	4,563	2,302	2,217	3,369	4,039	2,975	1,593	3,715	

Source: National Superintendency of Customs and Tax Administration (SUNAT)

Hydrocarbons export by country of destination (in percentage)



Source: Ministry of Foreign Trade and Tourism (MINCETUR)

Oil contracts											
Contract	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Exploration	62	60	50	44	41	26	26	14	13	13	7
Explotation	20	20	24	24	25	25	20	27	28	26	25
Total	82	80	74	68	66	51	46	41	41	39	32

Source: Ministry of Energy and Mines (MINEM)

Perforated wells											
Well	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Development	222	197	85	101	81	46	135	170	187	38	109
Confirmatory	5	2	2	0	3	0	0	0	3	0	0
Exploratory	15	9	7	12	4	1	4	5	3	1	1
Total	242	208	94	113	88	47	139	175	193	39	110

Source: Ministry of Energy and Mines (MINEM)

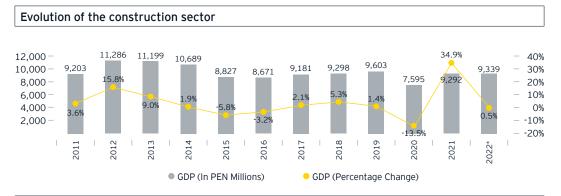
EY and the Ministry of Foreign Affairs (MRE) prepared a specialized Oil and Gas Investment Guide specialized. It can be downloaded for free **here**.



Construction

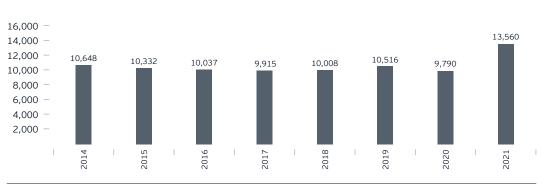
The construction sector is one of the most important and dynamic sectors of the Peruvian economy, as it directly contributes to the creation of basic infrastructure. Growth in this sector has been driven by higher income being earned in households, public and private investments, and improved financing terms for housing acquisition.

The construction sector experienced a significant expansion of 34.9% in 2021, with growth expected to become much more moderate in 2022, with an increase of 0.5%.



*Projection. June 2022 Inflation Report Source: Central Reserve Bank of Peru (BCRP)

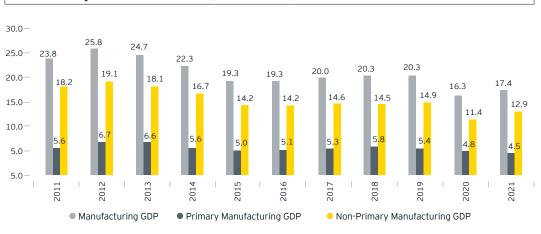
Total cement dispatch (thousands of MT)



Source: Cement Manufacturers' Association (ASOCEM)

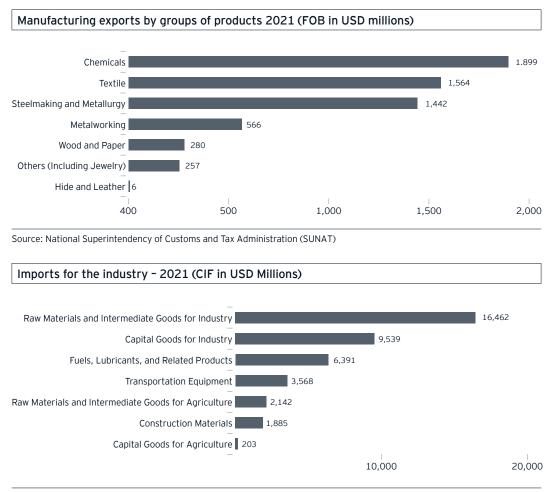
Manufacturing

The manufacturing sector has been one of the hardest hit by the quarantine imposed in an attempt to halt the spread of COVID-19. In 2021, however, as restrictions became more flexible, primary manufacturing grew by 1.9% and nonprimary manufacturing grew by 24.6%. In 2022, rates of 2.4% are predicted for primary and non-primary manufacturing.



Manufacturing sector GDP evolution (in USD billions)

Source: Central Reserve Bank of Peru (BCRP)



Source: National Superintendency of Customs and Tax Administration (SUNAT)

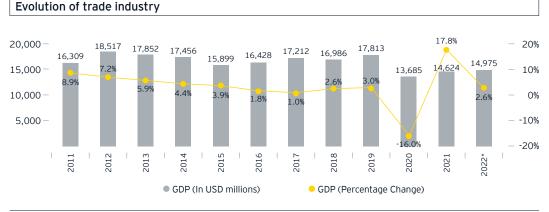
Sector Analysis

Peru's Business and Investment Guide 2022

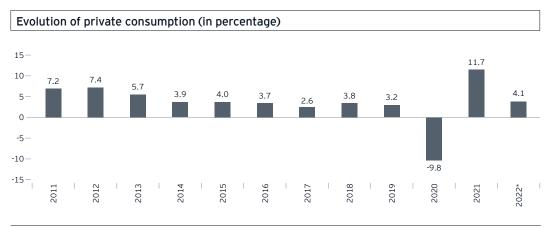


Trade and Domestic Consumption

According to the Ministry of Economy and Finance (MEF) in recent years, the country's economic growth has developed largely due to private spending, which is in turn broken down into private consumption and private investment. The recovered dynamism of economic activity can be seen in the growth of the trade sector by 17.8% in 2021. This sector is expected to grow by 2.6% in 2022.



*Projection. June 2022 Inflation Report Source: Central Reserve Bank of Peru (BCRP)



*Projection. June 2022 Inflation Report

Source: Central Reserve Bank of Peru (BCRP)

Food and Beverages

The food industry in Peru has been primarily driven by the increased purchasing power of the population, influenced by job growth and consumer credit provided by the financial system.



Source: Bioenergy and Food Security (BEFS) - Technical Compendium, Vol. 1.

Spending on Food and Beverages in Peru 2018-2024 (in PEN billions)										
Indicator	2020	2021*	2022*	2023*	2024*	2025*	2026*			
Food	101.8	106.1	115.3	123.0	130.4	138.1	146.2			
Non-alcoholic Beverages	5.5	5.7	6.2	6.7	7.1	7.5	7.9			
Alcoholic Beverages	2.1	2.5	2.7	2.9	3.0	3.2	3.4			

*Estimated

Source: Fitch Solutions

> The modern retail channel has undergone significant growth, making it a country with potential for investment in the sector. In 2021, the Global Retail Development Index ranked Peru third in Latin America and twenty-seventh worldwide, as a country with a developing retail consumer market.

The year 2021 was marked by a recovery of the shopping center industry, with sales reaching pre-pandemic levels. Segments such as supermarkets, electronics, and home décor all reported notable growth.

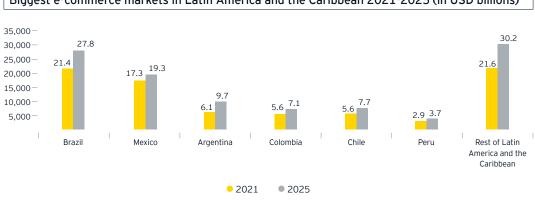
E-Commerce Growth (Electronic Commerce)

E-commerce has grown significantly over the last ten years. In 2009, Peru accounted for just 1.7% of all e-commerce in the region, while in 2021 it grew by 13.4%, reaching a total of USD2.9 billion in sales, ranking Peru sixth in online sales in Latin America. According to the Peruvian Association of Shopping Centers (ACCEP), sales reported by member shipping centers totaled PEN24.518 billion (approximately USD6.146 billion), or 18.1% higher than in 2020.

Distribution of Store Operativity by Type of Shopping Center

Туре	Operativity
Super Regional	62%
Regional	60%
Community	24%
Lifestyle	65%
Average	53%

Source: Colliers International Perú



Biggest e-commerce markets in Latin America and the Caribbean 2021-2025 (in USD billions)

*Online retail sales Source: Statista Digital Market Outlook



Agriculture and Agribusiness

Agriculture and Livestock

The agriculture and livestock sector grew by 3.8% in 2021, thanks to the higher supply of products aimed at both foreign and domestic markets. The sector is expected to continue growing in the upcoming years at a rate of 2.4% for 2022 and 2023.

Gross value of agricultural and livestock production (in PEN millions)										
Activity	2019	2020	2021	2022*						
Agriculture	22,592	23,396	24,558	25,147						
Livestock	14,669	14,404	14,682	15,034						
Agriculture and Livestock	37,261	37,800	39,240	40,182						
% Change	3.5%	1.0%	3.8%	2.4%						

*Projection. June 2022 Inflation Report

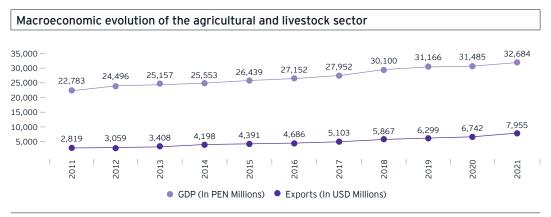
Source: Ministry of Agricultural Development and Irrigation (MIDAGRI), Central Reserve Bank of Peru (BCRP)

Agricultural and livestock production by sub-sector and major products in thousands of tons

Major Products	2020	2021	Var. %						
Agricultural Sub-Sector									
Sugarcane	10,469	9,828	-6.1%						
Alfalfa	7,132	7,322	2.7%						
Potato	5,515	5,656	2.5%						
Unhulled Rice	3,434	3,473	1.1%						
Banana	2,326	2,345	0.8%						
Cassava	1,343	1,281	-4.6%						
Hard Yellow Maize	1,127	1,278	13.4%						
Oil Palm	898	1,193	32.8%						
Grapes	733	824	12.4%						
Avocado	672	777	15.6%						
Onion	605	600	-0.9%						
Tangerine	526	588	11.8%						
Pineapple	584	584	0.1%						
Orange	559	574	2.7%						
Corn / Maize	413	442	7.0%						
Mango	514	431	-16.2%						
Parchment coffee	353	365	3.3%						
Asparagus	369	358	-3.1%						
Key lime	304	323	6.1%						
Starchy Corn	321	310	-3.6%						

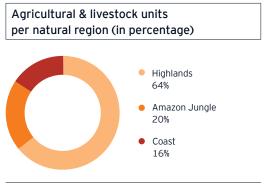
Livestock Sub-Sector			
Poultry 2/	2,136	2,182	2.2%
Eggs	2,102	2,136	1.6%
Bovine Meat 2/	498	504	1.3%
Porcino 2/	361	369	2.2%
Ovino 2/	227	237	4.7%
Ovino 2/	81	83	2.3%

Source: Ministry of Agricultural Development and Irrigation (MIDAGRI)

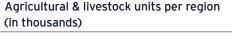


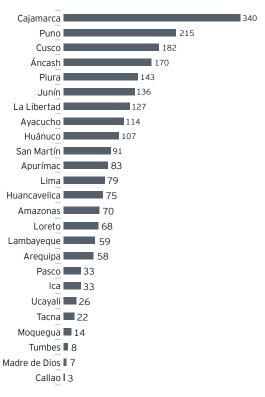
Source: Ministry of Agricultural Development and Irrigation (MIDAGRI), Peruvian Central Reserve Bank (BCRP)

The Agricultural and Livestock Unit is defined as the land or group of lands used for agriculture and livestock production. Throughout the territory of the country, there are agriculture and livestock units that take advantage of each one of the climate characteristics and ecological areas.



Source: IV Agriculture and Livestock Census 2012 - Ministry of Agricultural Development and Irrigation (MIDAGRI)



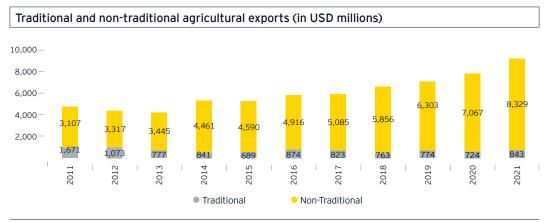


Source: IV Agriculture and Livestock Census 2012 - Ministry of Agriculture and Irrigation (MINAGRI)

Agribusiness

Peru's immense biodiversity allows for the farming of many interesting endemic agricultural crops for the international market, many of which have already succeeded in positioning themselves, offering niches for potential investments.

Peru, and especially its Andean territory, produces a variety of grains, such as kiwicha, quinoa, tarwi, and cañihua, among others, which are highly desirable due to their high protein content and their nutritional qualities. There is also a potential market for legumes such as fava beans and different kinds of corn, not to mention potatoes, which are grown in over 2,000 varieties in Peru, the vast majority of which are unknown outside Peru. The Amazon jungle, for its part, is home to exotic fruits such as cocona, guanabana or soursop, aguaje, and camucamu, all of which are increasingly consumed in Asian countries.

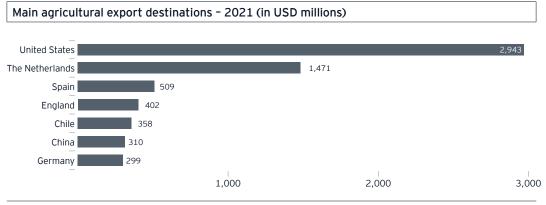


Source: Ministry of Agricultural Development and Irrigation (MIDAGRI)

Agricultural and livestock exports by country of destination - 2021 (percentage share)



Source: Ministry of Agricultural Development and Irrigation (MIDAGRI)



Main agricultural exports - 2021		
Descriptions	Net weight (t)	FOB USD millions
Cranberries, blueberries, and other fruits of the genus vaccinium fresh	206,173	1,203.0
Fresh Grapes	491,317	1,199.8
Avocados, Fresh or Dried	557,425	1,083.3
Unroasted Coffee, Non-decaffeinated, others	191,490	756.2
Asparagus, Fresh or Refrigerated	136,478	404.5
Mangos and Mangosteens, Fresh or Dried	255,785	319.0
Animal Feed Preparations and others	192,163	188.2
Other Citruses	146,258	163.5
Other Raw Cacao in Beans, Whole or Broken	56,044	148.1
Bananas, including Fresh "Cavendish Valery" Bananas	210,042	146.6
Frozen Mango w/sugar (Mangifera indica L),	70,184	126.7
Non-denatured Ethyl Alcohol with an Alcohol Content by Volume Greater Than or Equal to 80%	124,278	115.8
Other Fruits, Uncooked or Boiled in Water or Steamed, Frozen	38,392	115.6
Other quinoa, except for sowing	51,672	104.9
Other Vegetables, Prepared or Canned, Unfrozen	59,880	101.9
Artichokes	40,525	101.9
Onions and Shallots, Fresh or Refrigerated	295,541	99.1
Asparagus, Prepared or Canned, Unfrozen	31,647	97.9
Ginger, Unground and Uncrushed	54,250	84.2
Other Vegetables, Fruits, and Other Edible Plant Parts, Prepared or Conserved in Vinegar or Acetic Acid, others	37,462	83.9

Main agricultural exports - 2021		
Descriptions	Net weight (t)	FOB USD millions
Other fresh fruits	38,625	80.9
Other paprika	26,063	80.2
Bulk palm oil	69,633	79.0
Carded or brushed fine wool: alpaca or llama, others	4,491	72.6
Cookies (with added sweetener)	41,010	68.7
Strawberries with no added sugar or other sweetener, frozen	30,608	61.9
Other prepared foods with semolina, starch, fecula, or malt extract	43,640	56.8
Tara seed mucilage	3,800	52.2
Tara powder (Caesalpinia spinosa)	29,225	51.7
Piquillo pepper (Capsicum annuum)	25,648	50.8

Peruvian fruits and vegetables are gaining ground in international markets, with exports growing at a solid pace. Peru is now the number one producer of blueberries, quinoa, fresh asparagus, and fresh grapes worldwide.

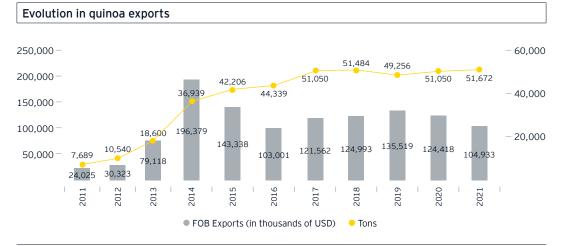
For the sixth consecutive year, Peru is the world's leading exporter of quinoa. These exports mainly go to the United States and Canadian markets. Likewise, blueberry exports have shown a significant increase of 233% in the past five years.

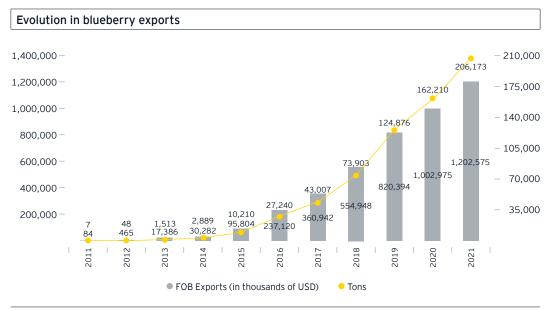
Peru in the international ranking of agricultural exports 2021

Product	N°
Blueberries	1
Quinoa	1
Fresh asparagus	1
Fresh grapes	1
Fresh avocado	2
Canned or jarred artichoke	2
Frozen mango	3
Wilking mandarin	3
Canned palm hearts	3
Fresh mangoes	4
Canned olives	6
Whole bean coffee	8
Fresh onions	8
Peas	10
Frozen strawberries	10
Cacao beans	10

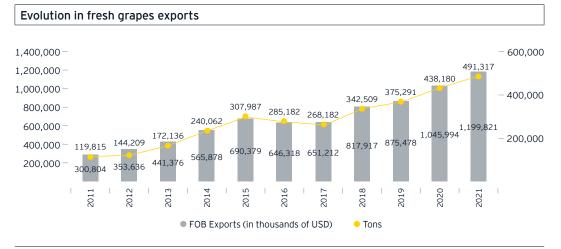
2021 Export Results

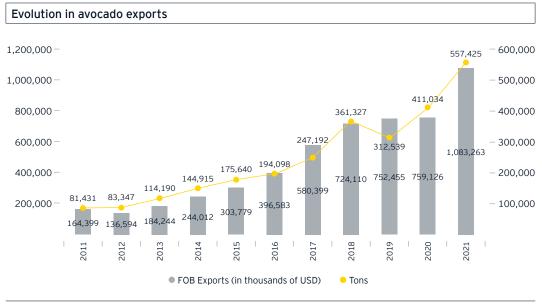
Source: Ministry of Foreign Trade and Tourism (MINCETUR)





Source: Ministry of Agricultural Development and Irrigation (MIDAGRI)







In 2021, there were a record number of companies in the agribusiness sector, with a total of 2,229 agricultural export firms. Of these, 43% (952) are microenterprises,

35% (788) are small enterprises, 4% (77) are medium-sized enterprises, and 18% (412) are large enterprises.

Sector Analysis

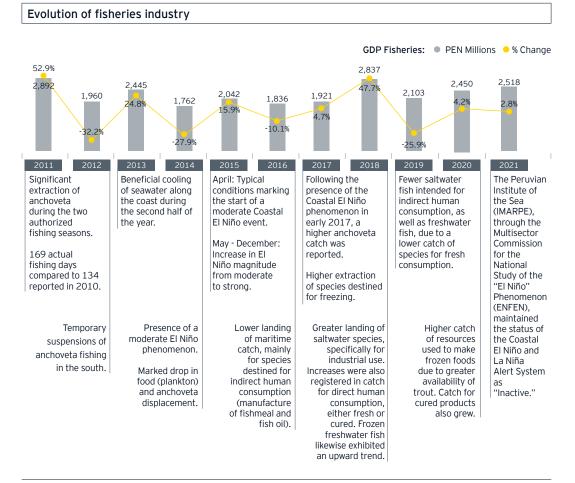
Peru's Business and Investment Guide 2022

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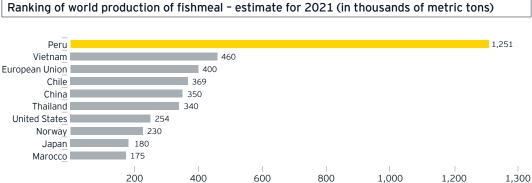
Fisheries

Peru has a wide range of hydrobiological resources and is the world's top producer of fishmeal and fish oil.

In 2021, the fishing sector reported a growth of 2.8% due to the higher catch of species for indirect human consumption or industrial use (preparation of fishmeal and fish oil). A sustained growth of 3.1% is predicted for 2022 and 2023.

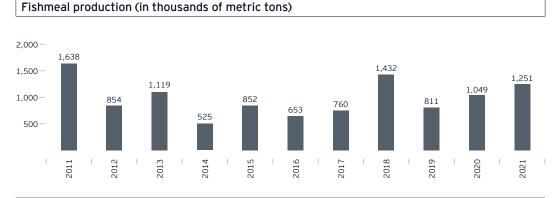


Source: Central Reserve Bank of Peru (BCRP), National Institute of Statistics and Information (INEI)

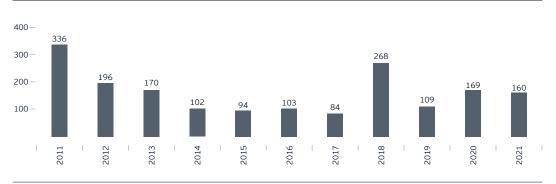


Ranking of world production of fishmeal - estimate for 2021 (in thousands of metric tons)

Sources: Indexmundi, US Department of Agriculture, Ministry of Industries and Fisheries (PRODUCE)



Source: Ministry of Industries and Fisheries (PRODUCE)



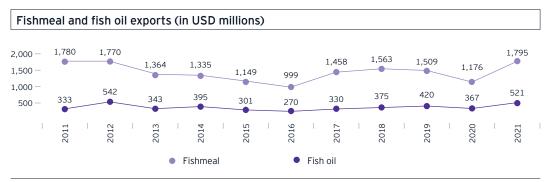
Fish oil production (in thousands of metric tons)

Source: Ministry of Industries and Fisheries (PRODUCE)

Sector Analysis

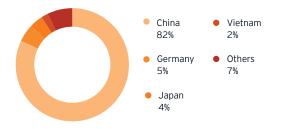
Processing of hydro-biological and maritime resources by type of use (in thousands of metric tons)											
Type of Use	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Direct Human Consumption	523	471	420	457	380	364	342	418	568	587	615
► Canned	127	71	76	57	50	58	47	65	86	100	94
► Frozen	358	381	343	392	309	285	295	323	470	460	494
► Cured	8	8	23	25	28	21	-	30	12	27	27
Indirect Human Consumption	1,973	1,050	1,289	621	940	742	839	1,700	920	1,218	1,411
► Fishmeal	1,638	854	1,119	525	840	650	750	1,432	811	1,049	1,251
► Crude Oil	336	196	170	97	100	92	89	268	109	169	160
Total	2,496	1,521	1,709	1,078	1,320	1,106	1,181	2,118	1,488	1,805	2,026

Source: Ministry of Industries and Fisheries (PRODUCE)



Source: Ministry of Industries and Fisheries (PRODUCE)

Fishmeal exports by country of destination 2021 (percentage share)



Source: National Superintendency of Customs and Tax Administration (SUNAT)

Fish oil exports by country of destination 2021 (percentage share)



Source: National Superintendency of Customs and Tax Administration (SUNAT)

Sector Analysis

Peru's Business and Investment Guide 2022

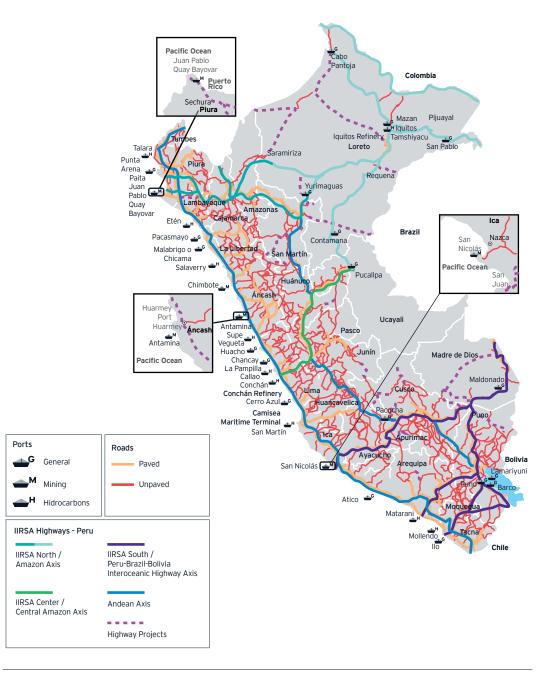
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Transportation and Communications

It is estimated that Peru's economic growth is closely linked to the progressive reduction of its shortcomings in terms of infrastructure. Peru has recently begun to take the necessary steps to improve this sector, focusing mainly on transport, electricity, water, and communications infrastructure, with the intention of promoting new investments. Therefore, the development of transportation and communications will impact positively and directly on the development of other sectors such as mining. In addition, investment in infrastructure reduces the effect of the distance between regions, resulting in the full integration of the domestic market, connecting at a lower cost with markets in other countries and regions.

Together with the Ministry of Foreign Affairs (MRE) and ProInversión, EY has developed the Guide to Investing in Infrastructure Projects in Peru, with details on the projects scheduled for the coming years. It can be downloaded for free at **here**.

Ports and roads



Source: Ministry of Transportation and Communications (MTC)

Industry Infrastructure

Item	U.M	2015	2016	2017	2018	2019	2020
Infrastructure							
- Road Network	Km	165,372	165,905	166,765	168,473	168,954	168,882
- Railway Network	Km	1,940	1,940	1,940	1,940	1,940	1,940
- Airports	Unit	126	134	125	128	142	144
- Ports	Unit	47	85	87	90		96
Vehicular Fleet							
- Automotive	Unit	2,544,133	2,661,719	2,786,101	2,894,327	3,004,308	3,070,704
- Locomotives	Unit	92	116	107	111	115	115
- Aircraft	Unit	372	383	355	360	381	277
- Ships	Unit	886	882	719	810	848	866

Source: Ministry of Transportation and Communications (MTC)

Peru has given priority to the development of transport infrastructure (road, railway, port, and airport) to increase competitiveness and set a logistics hub that will integrate Latin America with the Asia-Pacific Economic Region. These investments aim to modernize the country's infrastructure, reducing logistics costs and enhancing the use of Free Trade Agreements (FTAs) signed by the country to increase Peru's integration with world markets. According to the Agency for the Promotion of Private Investment (ProInversión) the portfolio of new projects for 2022 totals USD3.829 billion.

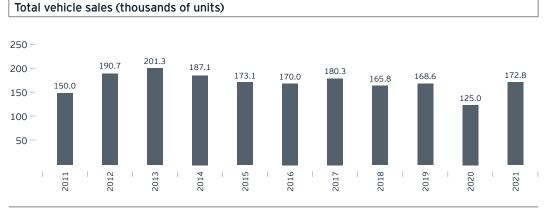
Transport project	portfolio (2022)
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Project	In USD Millions
Peripheral Ring Road	2,380
Longitudinal de la Sierra - Section 4	929
San Juan de Marcona Port Terminal	520

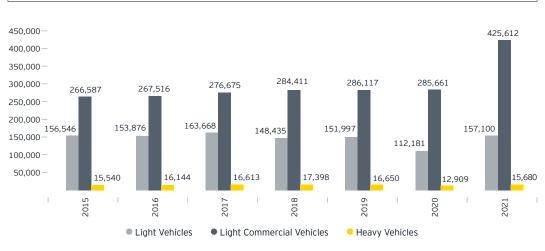
Source: ProInversión (May 2022)

Automotive

The Peruvian car parc as of 2021 is 3.2 million vehicles. In the last five years, annual sales of new vehicles have exceeded 125,000 units. In 2021, annual sales added 172,780 new units, which were registered in the Peruvian automotive fleet.



Source: Peruvian Automotive Association (AAP)



Vehicle sales by category (units)

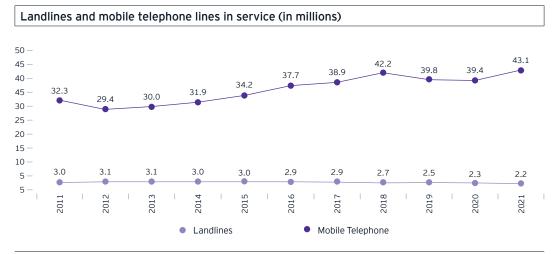
Source: Peruvian Automotive Association (AAP)

Communications Sector

In recent years, through the investments performed, the density of landlines and mobile telephone lines has increased significantly:

		dline	Mobile Telephone		
Year	Lines in Operation	Density (Line x 100 Inhabitants)	Lines in Operation	Density (Line x 100 Inhabitants)	
2011	3.0	10.2	32.3	112.1	
2012	3.1	10.6	29.4	100.9	
2013	3.1	10.5	30.0	101.9	
2014	3.0	10.2	31.9	107.4	
2015	3.0	9.9	34.2	114.2	
2016	2.9	9.7	37.7	124.6	
2017	2.9	9.6	38.9	127.3	
2018	2.7	8.9	42.2	136.5	
2019	2.5	8.0	39.8	127.8	
2020	2.3	7.0	39.4	119.9	
2021	2.2	6.6	43.1	129.9	

Source: Supervisory Board for Private Investment in Telecommunications (OSIPTEL)



Source: Supervisory Board for Private Investment in Telecommunications (OSIPTEL)

> Through the Telecommunications Investment Fund (FITEL), actions are being developed aimed at bridging the digital gap in essential public telecommunications services in rural communities and preferential places of social interest.

July 2012 saw the enactment of Law 29904 - Act for the Promotion of Broadband and Construction of Optical Fiber Backbone. The National Optical Fiber Backbone includes the installation, operation, and maintenance of approximately 13,400 km of optical fiber, to connect 180 provincial capitals in the country. Likewise, ProInversión's portfolio of projects for 2022 includes the "1750 -1780 MHz and 2150- 2180 MHz Bands" and "2300 - 2330 MHz Band" projects into the Private Investment Promotion Process. This project, which involves a capital expenditure of USD289 million, involves the development of infrastructure that supports 4G, 5G, or higher technologies, which will offer better coverage and data capacity.



Tourism, Cuisine, and Hotel Management

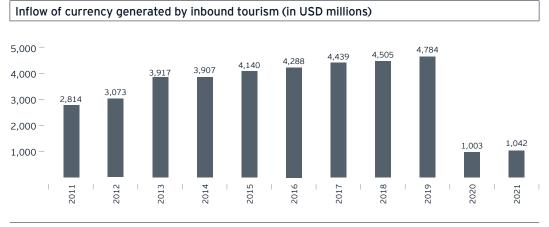
Tourism

Peru is a privileged tourist destination worldwide, ranked among the top preferred places in the world for its authenticity, art and culture, history and natural beauty, in addition to the famous tourist attractions of Machu Picchu and the Amazon Jungle, declared World Heritage Sites. Tourism is extremely important to the country's development, given that it focuses on a range of economic sectors, such as passenger transportation, lodging, food and beverage services, production, travel agencies, trade, and more.

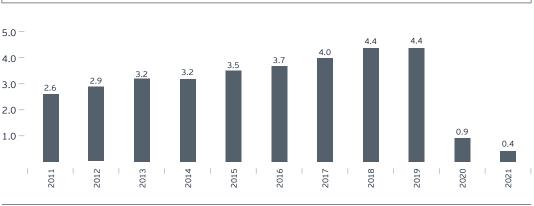
While the quarantine imposed to stop the spread of COVID-19 brought the sector to a halt, tourism activities restarted in October 2021 while complying with the health protocols defined for the sector. With the goal of boosting the recommencement of activities, the government has created a Business Support Fund (FAE) with PEN7.5 billion (approximately USD2.14 billion) which was in force during 2021.

These efforts seek to reverse the decline in inbound tourism and the inflow of foreign currency in 2021, with the goal of resuming growth in both indicators in the coming years.

> In 2021, Peru won three categories in the World Travel Awards. It was named World's Leading Culinary Destination and World's Leading Cultural Destination, and Machu Picchu was chosen as the top tourist attraction in the world.



Source: Ministry of Foreign Trade and Tourism (MINCETUR)



Arrival of international tourists (in millions)

Source: Ministry of Foreign Trade and Tourism (MINCETUR)

> According to the Ministry of Foreign Trade and Tourism (MINCETUR) a total of 0.4 million international tourists visited Peru in 2021. As for domestic tourism, 45.7 million people took trips in 2021.

Among international tourists visiting Peru, 40% come from the United States; 9% from Colombia; 8% from Chile, and 7% from Spain.

Provenance of tourists visiting Peru 2021 (in millions of arrivals)



Source: PromPerú

In 2021, the Jorge Chavez International Airport has been considered the best air terminal of South America by the World Airport Awards. One of the main reasons for receiving this distinction is the high level of satisfaction of the passengers and users, according to the evaluations. This qualification allowed it to be ranked sixty-second in the world.

> Each year, since 1987, the Peruvian Government, represented by the Peruvian Commission for the Promotion of Exports and Tourism (PromPerú) and the private sector, represented by the National Chamber of Tourism (CANATUR), organize the Peru Travel Mart (PTM) an event that is the meeting point in which tourism promoters of the country meet with the international tourism businessmen of the world. The purpose of this event is to gather the wholesalers of the main tourism markets in the world to take part in a meeting with the most important producers of tourist services of the country.

> The first travel culture campaign "What are your plans?" was launched in 2012 with the aim of promoting domestic travel. It is estimated that the campaign produced a growth of 15% in the sales of the participating regional companies that add up to a total of around 450 companies. In 2014, this travel culture campaign was recognized by the World Tourism Organization (WTO) awarding Peru the Ulysses Prize for Excellence and Innovation in Tourism.

> The most visited tourist destinations in Peru are shown below:

- Arequipa and the Colca Valley: The city of Arequipa is also known as the "White City". Its historical center has been recognized as a Cultural Heritage of Humanity due the architecture of its Colonial buildings in white stone ashlar. The Colca Valley is one of the protected natural areas with beautiful landscapes. Arequipa has one of the best cuisines in Peru.
- Chiclayo: The city of Chiclayo is the gateway for the most recent and spectacular archaeological discoveries such as the Lord of Sipán in the Huaca Rajada, the Lord of Sicán in Batán Grande - the Pomac Forest Historical

Sanctuary, the Valley of the Pyramids of Túcume, besides owning the Museum of Royal Tombs of Sipán. Thanks to all of the foregoing features, Chiclayo has become the second favorite destination after Cusco due to its archaeological and historical interest.

- Cusco Machu Picchu Inca Trail: "The archeological capital of America", is the main tourist attraction in Peru. Cusco was the largest city and capital of the Inca Empire. Today, it has an architecture that blends both the Inca and the Spanish styles. Its people proudly preserve their customs and traditions. A must-see place is the mystical and enigmatic Machu Picchu (one of the Seven Wonders of the Modern World): the sacred city of the Incas that was officially unveiled to the western culture in 1911. Due to their historical value and their beauty, both Cusco and Machu Picchu have been considered a Cultural Heritage of Humanity.
- Iquitos and the Amazon River: The Amazon Jungle is an ideal place for nature and biodiversity tourism lovers, who wish to come into direct contact with nature. From Iquitos, tourists can take a cruise along the Amazon River, exploring the protected natural areas such as the Pacaya Samiria and Alpahuayo Mishana, with exuberant flora and fauna, ideal for bird watching.
- Lake Titicaca and Puno: Puno is located high up in the Andes, on the banks of Lake Titicaca, the highest navigable lake in the world, inhabited by the Uros and with wonderful landscapes. In the Amantani and Taquile Islands, the tourist can share life with its natives and experience firsthand their habits and customs. Puno is the folkloric capital of Peru.

- Lima: Capital of Peru. It is the gastronomic capital and gateway to Peru. It has a historical center with beautiful colonial buildings, which have been declared the Cultural Heritage of Humanity by the UNESCO, and it has the best museums in Peru. Lima offers a large variety of cultural, folkloric shows, nighttime recreational centers, luxurious casinos and different restaurants famous for their Peruvian cuisine.
- Nazca Nazca Lines: The only place in the world in the desert sands full of mysticism and mystery with jaw-dropping shapes of immense figures and spectacularly perfect lines produced by an ancient civilization, having been declared the Cultural Heritage of Humanity by the UNESCO.
- Paracas: On the coast of the Pacific Ocean, the National Reserve of Paracas and the Ballestas Islands are ecological destinations for nature and bird lovers. It also has historical-cultural attractions with the archaeological ruins of the Paracas culture.
- Trujillo: The "Spring City" is close to Chan-Chan (capital of the Chimu nation - 13th Century), one of the largest cities of the world built with mud and declared the Cultural Heritage of Humanity. Equally important are the archaeological ruins of the Huaca del Sol y de la Luna (Sun and Moon), El Brujo complex and the Lady of Cao. An excellent destination for historical archaeological tourism.

Cuisine

Peruvian cuisine is considered one of the most important worldwide. Over the years, it has become a "flagship product" due to its quality and increasing international competitiveness, in addition to being a cuisine that is rich in tradition and history. Peru is currently experiencing a gastronomic boom, and 42% of tourists visiting Peru say that the food is one of the aspects that influence their decision for choosing Peru as a tourist destination. The expansion of the Peruvian cuisine reflects on the possibility of doing business, whether exporting the supplies, know-how, and skills in its preparation, or representing Peruvian food franchises in a growing number of countries.

In 2021, Peru was recognized as the World's Leading Culinary Destination, according to the World Travel Awards (WTA).

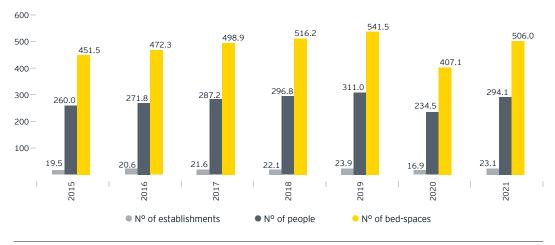
In 2021, a Peruvian restaurant was recognized as the best restaurant in Latin America according to the ranking of Latin America's 50 Best Restaurants, sponsored by S. Pellegrino & Acqua Panna. It should be noted that two Peruvian restaurants rank among the Top 10 Restaurants. It should also be noted that Peru offers the most affordable prices in comparison to other restaurants included in said ranking.

Throughout the year, Peru has a wide range of different activities to promote cuisine, such as Pachamanca Day, National Potato Day, Ceviche Day, Peruvian Pork Chicharron Day, Charcoal-Fired Rotisserie Chicken Day, International Chocolate Day, Peruvian Cooking and Cuisine Day, Peruvian Cacao and Chocolate Day, National Cuy Day, Picarón Day, Anticucho Day, Salchipapa Day, and Peruvian Parrilla Day.

Hotels

In 2021, the hotel and hospitality sector began to recover after the lockdown imposed due to COVID-19. Last year, the number of available lodging establishments rose by 37%, and the number of rooms grew by 25%.

Accommodation Establishments (in thousands)							
Item	2015	2016	2017	2018	2019	2020	2021
No. of Establishments	19.5	20.6	21.6	22.1	23.9	16.9	23.1
No. of Rooms	260.0	271.8	287.2	296.8	311.0	234.5	294.1
No. of Bed Places	451.5	472.3	498.9	516.2	541.5	407.1	506.0



Source: Ministry of Foreign Trade and Tourism (MINCETUR)

Incorporating a Company in Peru

Photograph by Janine Costa / © PROMPERÚ



Joint Stock Companies

A minimum of 2 and a maximum of 750 shareholders is required to incorporate a joint stock company. Non-domiciled shareholders must appoint an attorney-in-fact in Peru to sign off on the bylaws on their behalf. Funds in local or foreign currency for the initial capital contribution must be deposited in a local bank. There is no minimum amount required by the Business Corporations Act (LGS), but financial institutions generally require a minimum initial capital of PEN1,000 (approximately USD260). The capital stock is represented by shares, which are in turn represented by certificates or book entries.

Features:

- Name: Trade Name must include the indication "Sociedad Anónima" or the abbreviation "S.A."
- Limited liability: Shareholders' liability is limited to the par value of the shares they hold. Partners are not personally liable for corporate debts. The guarantee given to the company's creditors consists of the assets themselves. If these are insufficient, the partners are not liable for such fact.
- Management: Shareholders' Meetings, Board of Directors, and General Manager. The company's bodies may hold remote meetings provided this possibility is allowed for in the bylaws.
- Legal Reserve: Minimum of 10% of the distributable profit for each fiscal year, after income tax, until reaching an amount equal to one-fifth of the capital stock.
- Stock transfer:: The transfer of shares is free, unless otherwise established. A right of first refusal may be established by virtue of the bylaws.
- Existence: Death, illness, bankruptcy, retirement or resignation of any shareholder does not cause the dissolution of the corporation.

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Closely Held Corporations

Closely held corporations (*sociedades anónimas cerradas*) resemble limited liability companies and must have a minimum of 2 and a maximum of 20 shareholders. Shares cannot be listed on the Public Stock Exchange Registry (RPMV) of the Peruvian Securities and Exchange Superintendency (SMV).

Features:

- Name: Must include the indication "Sociedad Anónima Cerrada" or the abbreviation S.A.C.
- Limited liability: Shareholders' liability is limited to the par value of the shares they hold. Partners are not personally liable for corporate debts. The guarantee given to the company's creditors consists of the assets themselves. If these are insufficient, the partners are not liable for such fact.
- Management: Shareholders' Meeting (which may be held without the physical presence of the shareholders) and the General Manager. A Board of Directors is optional.
- Legal Reserve: Minimum of 10% of the distributable profit for each fiscal year, after income tax, until reaching an amount equal to one-fifth of the capital stock.
- Stock transfer: Limitation on the free transfer of shares. Shareholders have the right of first refusal in the event that shares are proposed for transfer to a third party. This right may be eliminated in the bylaws. A right of first refusal may be established in favor of the corporation itself in the bylaws.

Publicly Held Corporations

Publicly-held corporations (sociedades anónimas abiertas) are a kind of joint stock companies. Publicly held corporations are basically intended for companies with a large number of shareholders (more than 750) or for which an Initial Public Offering has been made, or which have debts that can be converted into shares, or in which more than 35% of the capital stock belongs to 175 or more shareholders. These shares of stock must be listed on the Public Stock Exchange Registry (RPMV) of the Peruvian Securities and Exchange Superintendency (SMV).

Features::

- Name: Must include the indication "Sociedad Anónima Abierta" or the abbreviation S.A.A.
- Limited liability: Shareholders' liability is limited to the par value of the shares they hold. Partners are not personally liable for corporate debts. The guarantee given to the company's creditors consists of the assets themselves. If these are insufficient, the partners are not liable for such fact.
- Management:Shareholders' Meetings, Board of Directors, and General Manager. The company's bodies may hold remote meetings provided this possibility is allowed for in the bylaws.
- Legal Reserve: Minimum of 10% of the distributable profit for each fiscal year, after income tax, until reaching an amount equal to one-fifth of the capital stock.
- Supervision: Publicly held corporations are subject to the supervision of the Peruvian Securities and Exchange Superintendency (SMV).
- Stock transfer: Transfer of shares is completely free. No restrictions or limitations are permitted. It is prohibited to incorporate clauses into the bylaws that impose restrictions on the transfer of shares.



Limited Liability Companies

Limited liability companies may be established with a minimum of two (2) and a maximum of twenty (20) members. The incorporation requirements are the same as those for all other types of corporations. Its capital stock is divided into ownership interests, which are accumulative and indivisible

Features::

- Name: Must include the indication "Sociedad Comercial de Responsabilidad Limitada" or the abbreviation "S.R.L."
- Limited liability: Members are not personally liable for corporate obligations.
- Management: Members' Meeting and the General Manager.
- Legal Reserve: There is no obligation to make the legal reserve.
- Transfer of Ownership Interests: Transfer of interests in favor of third parties is subject to a right of first refusal, it is carried out by means of a notarially recorded instrument and must be registered with the Public Records Office. Unless otherwise established in the corporate bylaws, if the thirty (30)day term established by the Business Corporations Act (LGS) expires and none of the members has exercised their right of first refusal, the corporation itself may acquire the ownership interests that have been offered. If the Members' Meeting decides not to buy, the offering member shall be free to transfer its interests to third parties.

Branches

Branches are secondary establishments via which a corporation, either national or foreign, carries out activities in a location other than its principal place of business. Branches lack their own independent legal standing. The parent company is liable for the branch's obligations.

Branches must have a permanent legal representative who shall have sufficient powers to perform the necessary legal dealings for the performance of its activities. In the case of branches established by foreign corporations, the agreement for the establishment of a branch adopted by the parent company shall be notarized by the Peruvian consulate and certified by the Ministry of Foreign Affairs (MRE) in Peru, or, failing that, apostilled in its country of origin, so that it can be put into the form of a notarially recorded instrument and registered in the Public Records Office. The registration of the branch requires, among other things, a certificate of good standing of the parent company, duly notarized or apostilled, as applicable. According to the LGS, branches of foreign companies may be transformed so as to be incorporated in Peru under any corporation type regulated by the LGS.







Tax System

The Tax System in Peru is governed by the principles of legal confidentiality and those of equality and respect for the basic rights of the person. The Constitution enshrines the principle of the non-confiscatory nature of taxes, as well as guaranteeing the right to tax confidentiality.

In Peru, the main taxes are levied on income, production and consumption, the circulation of money and equity. There are also other contributions to the Public Healthcare Service and the National Pension System.

The management and collection of taxes is the responsibility of the National Superintendency of Customs and Tax Administration (SUNAT) and, in some cases, the Municipalities or regulatory institutions.

SUNAT has the power to use all the methods of interpretation permitted by law, as well as to object to the economic purpose of taxpayers' acts, prioritizing content over the form of the acts. Analogy in tax matters is prohibited. Starting on July 19, 2012, anti-evasion rules were stablished in the Tax Code regarding SUNAT's powers in situations considered to be tax evasion or simulated transactions.

In effect, in case of situations of tax evasion, SUNAT shall have the faculty to request the enforced payment of the tax debt, reduction of tax credits, tax losses, or the elimination of tax benefits (including the restitution of taxes unduly refunded). In order to implement this power, the Tax Administration shall prove that the taxpayer meets the following conditions:

- a) The taxpayer-whether individually or jointly and severally with other taxpayers-has engaged in illegal or deceptive acts to obtain a specific tax result; and
- b) The use of said deceptive or illegal act causes legal or economic effects other than tax savings or advantages equal or similar to those that would have been obtained through usual or legal acts.

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However, as from July 12, 2014, the application of the general anti-evasion clause was suspended until the Executive Branch, by an Executive Order (*Decreto Supremo*) endorsed by the Minister of Economy and Finance, establishes the parameters of form and substance for application thereon.

Legislative Order (*Decreto Legislativo*) 1422 was published on September 13, 2018, to regulate the procedure for the application of the General Tax Evasion Act. In particular, this order requires the application of this act by a review committee consisting of tax administration officials. The order also expressly incorporates sanctions in application of the General Tax Evasion Act equal to those that apply to miscalculations of tax obligations. Likewise, it states that legal representatives shall be jointly and severally liable if it is found, based on the anti-evasion clause, that the taxpayer has been involved in acts of tax evasion.

Likewise, on May 6, 2019, Executive Order (*Decreto Supremo*) 145-2019-EF was published, approving the parameters of form and content for the application of the General Anti-Evasion Law and regulating the primary scope for its application to the definitive auditing procedure. The order also establishes a non-exhaustive list of situations in which the General Anti-Evasion Law could be deemed applicable. Furthermore, Legislative Order (*Decreto Legislativo*) 1372 created a new obligation for companies, requiring them to have an internal procedure for identifying their final beneficiary, as well as to provide specific information on said beneficiary to the tax administration. The order also includes sanctions in case of failure to comply with said obligations, and the possibility of attributing joint and several liability for such failures to the company's legal representatives.

On March 19, 2022, Legislative Order (Decreto Legislativo) 1535, was published, which establishes a classification of voluntary profiles for tax, customs, and non-tax obligations administered and/or collected by SUNAT, in order to establish facilities or limitations, depending on the level of compliance, thus promoting tax compliance with said obligations.

The following table shows the list of the main taxes in force according to their nature (direct, indirect, and municipal). Each one of these taxes is summarized below.

Direct Taxes	Indirect Taxes	Municipal Taxes
Income Tax (IR)	Value Added Tax (VAT)	Property Tax
Temporary Net Assets Tax (ITAN)	Selective Consumption Tax (ISC)	Property Transfer Tax
Tax on Financial Transactions (ITF)		Vehicle Property Tax



Direct Taxes

1. Income Tax (IR)

Income tax is levied on net income and is determined annually. The tax year begins on January 1 of each year and ends on December 31, with no exceptions. Income tax returns for corporations, branches, and individuals must generally be filed by March 31 of the following year.

Companies domiciled in Peru recognize their inflows and outflows based on the accrual criterion. Starting on January 1, 2019, the Tax Code includes a definition of accrual for purposes of determining income tax, which is not based on the provisions of the IFRS (except for any express remissions under the Income Tax Act).

Domiciled Legal Entities

Corporations established in Peru are subject to third income tax bracket on a worldwide income basis. Non-domiciled corporations, branches established in Peru, and permanent establishments of non-domiciled legal entities that are located in Peru are only taxed on Peruvian-source income. The corporate income tax rate for domiciled companies is 29.5% and is applied over the net income, which is determined after the deduction of expenses incurred in the generation of income or maintenance of the source.

Dividends received from other domiciled legal entities are not taxed. Dividends received from non-domiciled legal entities are subject to a tax rate of 29.5%.

In general, subject to certain requisites and conditions, the deduction of interest, insurance, non-recurring losses, collection, depreciation, and pre-operating expenses, authorized reserves, write-offs and loan loss provision, provision for fringe benefits, retirement pensions, and employee bonuses, etc., is permitted.

On May 10, 2020, Legislative Order (Decreto Legislativo) 1488 was published, establishing an exceptional, temporary regimen of accelerated depreciation for buildings and structures whose construction began on or after January 1, 2020, and which meet certain conditions; as well as other fixed assets such as plant and machinery, land transportation vehicles, and data processing equipment acquired during fiscal years 2020 and 2021.

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On October 8, 2021, Executive Order (Decreto Supremo) 271- 2021-EF was published, approving the regulations on Legislative Order (Decreto Legislativo) 1488 to regulate aspects such as the calculations for determining work progress, supporting documents for construction kickoff, scope of the term "subsequent costs," and others.

Expenses incurred abroad are deductible provided they are necessary for generating income and have been accredited with the respective payment vouchers issued abroad.

Expenses that are not accepted as deductions include, among others, personal expenses, assumed income tax (except in the case of interests), tax and administrative fines, donations and reserves, or allowances not permitted by law, etc.

It should be noted that starting in fiscal year 2019, costs or expenses for services received from non-domiciled companies (whether related or not) must be paid prior to the submission of the tax return to be considered deductible.

Domiciled companies can select between the following two systems to carry forward their losses:

 a) Losses can be carried forward for four consecutive years, beginning with the first subsequent year in which the losses arise.

On an exceptional basis, those companies that have chosen this loss carryforward system may offset the net loss incurred in 2020 for up to five fiscal years. b) Losses can be carried forward indefinitely, but with a deduction limit equivalent to 50% of the taxpayer's income for each fiscal year.

Losses may not be carried forward to years prior to the year in which they were generated, nor may net losses from abroad be calculated.

It should be noted that domiciled companies are obligated to make prepayments on income tax, for an amount determined by comparing the monthly installments resulting from the application of one of the following methods, whichever is higher:

- Percentage method: Apply 1.5% to the total net income for the month.
- Coefficient method: Divide the tax calculated for the previous fiscal year by the total net income for the same fiscal year and such result shall be named coefficient. The resulting coefficient shall be applied to the net income for the month. For the months of January and February, use the coefficient determined based on the calculated tax and net income of the fiscal year prior to the previous one.

Notwithstanding the foregoing, it is possible to request the suspension of the obligation to make the referred payments, under certain circumstances.

Should the payments exceed the annual tax, the excess may be carried forward as credit against subsequent advance and regularization tax payments, or may be refunded to the taxpayer.

Domiciled Individuals

Under the Peruvian tax system, Peruvian citizens domiciled in Peru are subject to taxation on their worldwide income, regardless of the country from which it derives, from which payments are made, or the currency in which income is received. By contrast, non-domiciled individuals are only taxed in Peru on their Peruvian-source income.

In the case of domiciled individuals, fourth- and fifth income tax bracket, i.e., the tax on income received for personal work (independent and dependent, respectively), as well as foreignsource income, is determined by applying a cumulative progressive rate, as follows:

Up to the 2014 Fiscal Year	
Sum of Net Peruvian Source Income and Foreign-Source Income	Rate
Up to 27 Tax Units	15%
More than 27 up to 54 Tax Units	21%
More than 54 Tax Units	30%

From the 2015 Fiscal Year	
Sum of Net Peruvian Source Income and Foreign-Source Income	Rate
Up to 5 Tax Units	8%
More than 5 up to 20 Tax Units	14%
More than 20 up to 35 Tax Units	17%
More than 35 up to 45 Tax Units	20%
More than 45 Tax Units	30%

For salaries, wages, and any other type of remuneration received for dependent or independent work (fourth- and fifth- income tax bracket) a non-taxable minimum of 7 Tax Units (PEN32,200 or approximately USD8,518) applies. Additionally, there is:

- A deduction of an additional three Tax Units, subject to certain conditions;
- A deduction of 20% on income received for independent work; and
- A deduction of donations and Tax on Financial Transactions (ITF).

The deduction of further expenses is not permitted.

Income obtained by domiciled individuals from the lease, sublease, or assignment of assets (first income bracket) as well as all other capital incomes (second income tax bracket) are subject to an effective rate of 5% of gross income.

Dividends distributed by companies incorporated or established in Peru, received by individuals, are subject to a 5% tax rate.

It should be noted that the retained earnings obtained as of December 31, 2014, which form part of the distribution of dividends or any other form of profit sharing, shall be subject to a rate of 4.1%, while those obtained between January 1, 2015 and December 31, 2016 shall be taxed at 6.8%.

Non-Domiciled Individuals

Individuals not domiciled in Peru must pay taxes only on Peruvian-source income.

In general, Peruvian-source income is considered to include

- Income received for properties and the rights related thereto, including that coming from their disposal, when the properties are located within Peruvian territory.
- Income received for assets or rights, including that coming from their disposal, when such assets are physically located or the rights are economically used in the country;
- Royalties when the assets or rights are economically used in the country, or when they are paid by a taxpayer domiciled in the country.
- Interest, when the capital is placed or economically used in the country; or when the payer is a taxpayer domiciled in the country.
- Dividends distributed by entities domiciled in the country.
- Civil, commercial, business, and personal work activities conducted in the country.

- The disposal or surrender of marketable/ negotiable securities (shares¹, ownership interests, bonds, etc.), when they have been issued by entities incorporated or established in Peru.
- Technical assistance and digital services economically used in Peru.
- The income obtained by non-domiciled taxpayers from derivative financial instruments entered into with domiciled taxpayers whose underlying asset involves the exchange rate of Peruvian currency compared to a foreign currency, provided that the effective term thereof is less than 60 calendar days.
- Income obtained from the indirect disposal of shares or ownership interests in the capital stock of legal entities domiciled in the country, provided that it meets certain requisites.
- Those obtained from credit transfers (factoring, etc.) in which the acquirer assumes the debtor's credit risk, when the transferor of the credit or the debt assigned is a domiciled taxpayer. However, starting on January 1, 2019, all income obtained by acquirers of collection rights transfers derived from Public-Private Partnerships (PPP) shall be tax-free.

¹ Under the provisions of Legislative Order 1262 (in force from January 1, 2017 to December 31, 2019) capital gains deriving from the disposal of assets or other securities representing shares of stock through the Lima Stock Exchange (BVL) are exempted from Income Tax, provided that they meet certain requirements.

For non-domiciled individuals, the income tax on the dependent labor income is 30%, with no deductions.

Income received for independent work is subject to an effective tax rate of 24%.

Without prejudice to the foregoing, income earned in their country of origin by nondomiciled individuals entering Peru on a temporary basis in order to perform any of the activities listed below are not considered to be Peruvian-source income. Such activities include:

- Acts executed before making any kind of foreign investments or doing business of any kind.
- Acts intended to supervise or control the investment or business (data or information collection, interviews with people from the public or private sectors, among others).
- Acts related to the hiring of local personnel.
- Acts related to the execution of similar contracts or documents.

For foreigners coming from countries with which Peru currently maintains agreements to avoid double taxation, such as Japan, Chile, Canada, Brazil, Portugal, South Korea, Mexico and Switzerland; or from countries that are part of the Andean Community of Nations (Ecuador, Colombia, Bolivia, and Peru), other tax provisions may apply.

Non-Domiciled Entities

Peruvian-source income obtained by nondomiciled entities is subject to income tax withholding, depending on the type of income, according to the table shown below:

Withholding Tax Rate on Income of Non-Domiciled Companies		
Income	Rate	
Dividends and other forms of profit distribution, as well as the remittance of profits from the branch	 Regarding income obtained until December 31, 2014 considered part of the distribution of dividends or any other type of profit sharing, a rate of 4.1% will be applied. 2015-2016: 6.8% 2017 and beyond: 5% 	
Interest paid to non-domiciled companies, provided certain requirements are met	▶ 4.99%	
Interest paid to related companies abroad	▶ 30%	
Technical assistance services economically used in Peru	▶ 15%	
Digital services economically used in Peru	▶ 30%	
Royalties	▶ 30%	
 Capital gains deriving from the disposal of marketable/ negotiable securities through the Lima Stock Exchange (BVL) including: Disposal, redemption, or surrender of shares, bonds, or other securities issued by companies incorporated in Peru Indirect disposal of shares in Peruvian corporations 	 5%, unless the exemption provided for by Law 30341 is applicable (see footnote No. 1) 	
 Capital gains deriving from the disposal of marketable/ negotiable securities outside the Lima Stock Exchange (BVL), including: Disposal, redemption, or surrender of shares, bonds, or other securities issued by companies incorporated in Peru Indirect disposal of shares in Peruvian corporations 	▶ 30%	
Credit transfers via factoring or other transactions wherein the acquirer assumes the debtor's credit risk, when the transferor of the credit or debt assigned is a domiciled taxpayer.	▶ 30%	
Other income deriving from business activities conducted in Peruvian territory	▶ 30%	

Taxes

Income from activities performed partially in Peru and partially abroad by nondomiciled companies, including that obtained by their branches or permanent establishments are subject to the following effective income tax rates:

Activities	Effective Income Tax Rate (%)
Air Transport	0.3%
Maritime Transport	0.6%
Vessel Lease	24.0% ¹
Aircraft Lease	18.0% ¹
Supply of Transport Containers	4.5%
Demurrage of Transport Containers	24.0%
Insurance	2.1%
International News Agencies	3.0%
Motion Picture Distribution	6.0%
Television Broadcasting Rights Assignment	6.0%
Telecommunication Services	1.5%
Sale of hydrobiological resources to companies domiciled in Peru	2.7%

 1 The withholding rate for these activities is 10% $\,$

Thin Capitalization Rules

Interest paid by domiciled taxpayers to related or associated companies is not income tax deductible in the portion that exceeds the result of applying a coefficient (debt/net equity ratio) of "3/1" at the close of the immediately preceding fiscal year.

For fiscal years 2019 and 2020, the foregoing rule has been amended to likewise limit the deductibility of interest on financing by unrelated parties. The foregoing shall not apply to credits acquired or renewed before September 14, 2018.

Starting in fiscal year 2021, the deduction of interest on financing (whether from related or unrelated parties) shall only be allowed for an amount of up to 30% of the EBITDA for the previous fiscal year. This concept has a specific definition for the purposes of this law (adjusted net income). Nondeductible interest may be carried forward for the next four taxable fiscal years with the net interests of the corresponding fiscal year.

The foregoing rules shall not apply to financial and insurance companies; taxpayers whose income does not exceed 2,500 Tax Units (approximately USD3,042,000); taxpayers developing infrastructure, public utility, and other projects through Public-Private Partnerships (PPP) or projects in assets; as well as debt from the issuing of nominative securities via initial public offering in Peru, provided they meet certain conditions (public offering, etc.).

Double-Taxation Treaties

Peru has currently signed and ratified treaties to avoid double taxation with the following countries: Brazil, Chile, Canada, Japan, Portugal, South Korea, Switzerland and Mexico.

Peru is also part of the Andean Community of Nations, along with Colombia, Ecuador, and Bolivia. As such, Decision 578 for the avoidance of double taxation between the countries referred to above applies. Unlike the OECD Model, Decision 578 prioritizes taxation at the source, using the exemption method.

Additionally, an agreement was signed with Spain and is currently pending ratification. There are also negotiations underway with Qatar, the United Arab Emirates, The Netherlands, Italy, France, Sweden, and the United Kingdom.

Transfer Pricing

Transfer pricing rules are based on the arm's length principle as interpreted by the Organization for Economic Co-operation and Development (OECD) and should be considered solely for income tax purposes.

In Peru, these rules not only apply to transactions between related parties, but also to transactions with non-cooperative countries or territories or tax heavens and entities subject to a preferential tax system. Note, however, that the value agreed to by the parties must only be adjusted when a lower tax payment has been generated in the country. Adjustments shall be permitted to reduce the taxable base of the tax in Peru solely for transactions with residents in countries with which Peru has an international double taxation avoidance treaty, provided such adjustment is permitted in accordance with said treaty and is accepted by the Peruvian Tax Administration.

The prices of the transactions subject to transfer pricing rules shall be determined in accordance with any of the internationally accepted methods, for which purpose the one found to best reflect the economic reality of the operation shall be taken into account. In the event that none of the referred methods is applicable, other methods may be used, on the condition that proper supporting information is provided.

Taxpayers subject to the scope of application of transfer pricing laws shall comply with submitting three annual informational tax returns, depending on the level of their turnover and the amount of the transactions: i) Local Report; ii) Master Report; and iii) Country-by-Country Report.

Taxpayers involved in international transactions involving two or more jurisdictions may enter into Advance Transfer Pricing Agreements (APAs) with the National Superintendency of Customs and Tax Administration (SUNAT), which may be unilateral or bilateral. Bilateral agreements may only be entered into with regard to operations with residents in countries with which Peru has entered into double taxation agreements.

APAs may also be entered into with regard to transactions carried out between related companies domiciled in Peru.

International Tax Transparency System

Starting on January 1, 2013, the "International Tax Transparency System" was incorporated, applicable to taxpayers domiciled in Peru who are owners of controlled non-domiciled entities (CNDEs) with regard to the passive income of the CNDEs, provided that they are subject to income tax in Peru for foreign-source income.

According to this system, the passive income obtained through subsidiaries incorporated in other jurisdictions must be included in the taxable income of individuals and companies domiciled in Peru, even when the effective distribution of the dividends associated with such passive income has not occurred.

The Law provides the following requisites that foreign corporations must meet in order to be considered a CNDE:

- It has a legal status apart from that of its partners, associates, shareholders or, in general, the people who integrate it.
- It is incorporated, established, domiciled in or is a resident of (i) a tax haven; or (ii) a country or territory where its passive income is not subject to income tax or such tax is at least 75% less than the income tax that would have been levied in Peru.

It is the property of a taxpayer domiciled in Peru. For such purpose, this shall be understood to be the case when, at the close of the fiscal year, the domiciled taxpayer has-on its own or jointly with its related parties domiciled in the country-a direct or indirect share in over 50% of the capital stock, or the results, or voting rights of said entity.

Likewise, the presumption of a share in a CNDE is established when there is a direct or indirect call option in said entity.

For the application of the system, an exhaustive list of concepts that qualify as passive income (e.g., dividends, interest, royalties, capital gains deriving from the disposal of real property and marketable/ negotiable securities, etc.) and a list of excluded concepts have been drawn up.

It has also been established that if the income qualifying as passive is equal to or greater than 80% of the total income of the CNDE, the total income thereof shall be considered passive income.

The passive income above shall be attributed to its owners domiciled in Peru who, as of the close of the fiscal year, have a direct or indirect share in over 50% of the results of the controlled entity.

Reduction in Capital Stock

Starting on June 30, 2012, the reduction of capital stock for up to the amount of profits, surplus from revaluation, adjustments due to restatement, freely-available premiums and/or reserves shall be considered a distribution of dividends if:

- The amount of the profits, revaluation surplus, adjustments due to restatement, or freelyavailable premiums and/or reserves (i) exist at the time the resolution is adopted for the reduction of the capital stock; (ii) have been previously capitalized, unless the reduction in capital stock is allocated to cover losses, in accordance with the Business Corporations Act (LGS).
- If, after the resolution adopted for the reduction, the profits, revaluation surplus, adjustments due to restatement, or freelyavailable premiums and/or reserves are:
- i) Distributed: Such distribution shall not be considered as dividends or any other form of profit sharing.
- ii) Capitalized: The subsequent reduction corresponding to the amount of the capitalization in question shall not be considered dividends or any other kind of profit sharing.

Corporate Reorganization System

With regard to income tax applicable to transfer of assets as a result of a corporate reorganization, there are three systems from which the taxpayer may choose:

 Voluntary revaluation with tax effects: The difference between the revaluated value and the historical cost is subject to income tax. The tax basis of the assets transferred shall be the revaluated value.

Starting on January 1, 2013, the difference subject to income tax may not be offset with the tax loss of the taxpayer performing the revaluation.

Voluntary revaluation without tax effects: The difference between the revaluated value and the historical cost shall not be subject to income tax provided that the earnings are not distributed. In this case, the revaluated value of the assets transferred is not a tax basis.

Starting on January 1, 2013, it is presumed, without permitting evidence to the contrary, that earnings have been distributed:

- i) In the case of a spin-off, if the newly-issued shares are transferred or cancelled by a subsequent reorganization, provided that the shares represent over 50% of the capital stock or voting rights and the transfer or cancellation occurs before the close of the fiscal year following that in which the spinoff entered into force.
- When the distribution of dividends is agreed to within the four fiscal years following the fiscal year in which the reorganization is performed.

Transfer at cost value: The assets transferred shall have the same tax basis for the acquirer as they would have had for the transferor.

Starting on January 1, 2013, under certain circumstances, it shall be assumed, without allowing evidence to the contrary, that capital gains exist (difference between the market value and the tax basis of the assets transferred), in the case of spin-off or corporate reorganization, when the newlyissued shares or assets are transferred or cancelled due to a subsequent reorganization, provided that the shares represent over 50% of the capital stock or voting rights and the transfer or cancellation occurs before the close of the fiscal year following that in which the spin-off or reorganization entered into force.

Indirect Stock Transfer

Starting on February 16, 2011, the Income Tax Act considers capital gains obtained from the indirect transfer of shares or ownership interests of capital stock in legal entities domiciled in Peru to be Peruvian-source income subject to tax.

In this regard, the indirect transfer of shares shall be considered to have taken place when shares or ownership interests in the capital stock of a company not domiciled in the country which is in turn the owner–whether directly or through another company or companies–of shares or ownership interests in the capital stock of legal entities domiciled in the country are disposed of, provided that:

- i) In any of the 12 months preceding the disposal, the market value of said shares or ownership interests is equivalent to 50% or more of the market value of the nondomiciled corporation.
- ii) In any 12-month period, the transferor and its related parties dispose by one or more simultaneous or successive operations of shares or ownership interests that represent 10% or more of the capital stock of the nondomiciled legal entity.

Likewise, regulations have been established for specific cases involving the indirect disposal of shares, such as: i) the presumption of indirect disposal via dilution of shareholders of companies may not be offset with profits of the same kind; ii) when the total amount of the shares or ownership interests in legal entities domiciled in the country is equal to or greater than forty thousand (40,000) Tax Units (UITs) (PEN184 million or approximately USD48.6 million); iii) if the shares or ownership interests being disposed of, or the new shares or ownership interests issued as a result of a capital stock increase, correspond to a legal person who resides in a non-cooperative jurisdiction or tax haven, among other cases.

The Regulations contain specific rules for establishing the market value of the shares or ownership interests in order to determine whether this is considered an indirect disposal of shares. For such purpose, the trading price method, discounted cash flow method, and the shareholder value augmented method have been taken into account.

Under certain circumstances, the Peruvian issuer shall be held jointly and severally liable, unless the non-domiciled seller has established a branch in the country.

Non-cooperative countries or territories or tax heavens

Companies domiciled in the country cannot deduct, for effects of determining their income tax, the expenses derived from operations performed with individuals or entities residing in countries or territories with little or no taxation, nor shall they have the right to offset losses generated by these operations with foreign-source income, except in the case of operations involving (i) loans; (ii) insurance and reinsurance; (iii) assignment for use of vessels or aircraft; (iv) transport performed from Peru abroad and from abroad to Peru; (v) fee for transit through the Panama Canal.

Likewise, those operations performed from, to or through non-cooperative countries or territories or tax heavens shall comply with transfer pricing rules.

Certain measures have also been taken to counteract the use of "preferential tax systems" which grants the same tax treatment to non-cooperative countries or territories or tax heavens.

Tax Credit due to Taxes Paid Abroad

Taxes effectively paid abroad may be offset against Peruvian income tax, even if there is no double taxation treaty, provided that the amount resulting from the application of the average taxpayer rate for income obtained abroad is not exceeded.

The credit not applied in a given fiscal year cannot be offset during subsequent or prior fiscal years, nor may it be refunded.

Starting on January 1, 2019, under certain conditions, credits may be deducted not only in the case of income tax paid abroad, as levied on the distribution of dividends (direct credit), but also the tax levied on the business activities of said subsidiary (first-tier indirect credit) and even that levied on the business activities of the latter's subsidiaries (second-tier indirect credit).

The indirect credit may only be claimed if certain requirements are met, such as an ownership interest of at least 10% in the respective subsidiary over the course of at least twelve (12) months. Additionally, the second-tier subsidiary must: (i) be a resident of or domiciled in a country with which Peru has entered into an information exchange agreement; or (ii) be a resident of or domiciled in the same country as the corporation that distributes dividends to the Peruvian corporation. The application of the indirect credit shall not include the income tax paid abroad by corporations residing in non-cooperative countries or territories or tax heavens, or rent, income, or earnings subject to a preferential income system.

Any direct or indirect credits not applied during a given fiscal year may not be offset against subsequent or previous fiscal years, nor shall they qualify for refunds.

Other Specific Anti-Evasion Rules

Non-deductible capital losses for the disposal of securities:

Capital losses originated from the disposal of securities shall not be deductible when:

- a) At the time of the disposal or thereafter, within a term of no more than 30 calendar days, the acquisition of marketable/ negotiable securities of the same type as those disposed of or call options thereon occurs.
- b) Prior to the disposal, within a term of no more than 30 calendar days, the acquisition of marketable/negotiable securities of the same type as those disposed or of call options thereon occurs.

The tax basis of the marketable/negotiable securities whose acquisition would have given rise to the non-deductibility of the capital losses in question shall be increased by the amount of the non-deductible capital loss.

2. Temporary Net Assets Tax (ITAN)

The Temporary Net Assets Tax (ITAN) is equivalent to 0.4% of the total value of net assets in excess of PEN1 million determined as at December 31 of the previous year. Companies in the pre-operational stage are excluded. The ITAN payments can be used as an income tax credit. A refund may be requested for any balance not used in the current year.

To avoid double taxation issues, subsidiaries and branches of foreign corporations may elect to credit against the ITAN the credit for the income tax paid in Peru. As such, taxpayers might be able to claim the income tax paid in Peru as foreign tax credit in their country of origin, and not the ITAN.

3. Tax on Financial Transactions (ITF) and Means of Payment

A 0.005% tax is generally levied on deposits and withdrawals in Peruvian bank accounts.

Any payment in excess of PEN2,000 or USD500 must be made using the so-called "Means of Payment," which include bank deposits, drafts, wire transfers, transfer of funds, payment orders, credit and debit cards issued in Peru, and "non-negotiable checks."

On March 3, 2022, Legislative Order (Decreto Legislativo) 1529 was published, according to which the payment of obligations to nondomiciled the payment of obligations via payment systems can be channeled through financial system entities or non-domiciled banking or financial companies, provided they are not incorporated and do not reside in non-cooperative countries or territories or tax havens. The law additionally states that whenever payment systems must be used to pay obligations to a third party designated by the supplier, this fact must be reported to SUNAT before payment is made.

Not using these methods of payment would mean that the corresponding cost or expense of the payment cannot be recognized for income tax purposes. In addition, any Value Added Tax (VAT) in said transactions cannot be used as tax credit.



Indirect Taxes

1. Value Added Tax (VAT)

Taxable Base and Application

Value Added Tax (VAT) is levied on the sale of goods, the delivery and use of services and the import of goods in Peru with an 18% tax rate (includes 2% for Municipal Promotion Tax).

The Value Added Tax (VAT) Act uses the debit/ credit system, under which the VAT paid on sales is offset against the VAT paid on purchases. Any VAT that is not used as credit in a particular month may be applied in the following months until it is used up. This credit is not subject to expiration or the running of statutes.

Corporate reorganizations are not subject to this tax.

Early VAT Recovery System

Individuals or legal entities making investments in any sector of the economic activity that generate a third income tax bracket and developing projects currently in a 2-year or longer pre-operational stage may resort to the Early VAT Recovery System and request the early recovery of the VAT transferred or paid for the acquisition of new capital goods, new intermediate goods, as well as construction services and agreements, directly used in the execution of the corresponding project.

For such purpose, the publication of a Ministerial Resolution qualifying the applicant as a beneficiary of the system is required. Such resolution is approved by the Ministry of the corresponding sector and the Agency for the Promotion of Private Investment (PROINVERSIÓN). The investment to be made under the agreement may not be less than USD5 million, except for investments to be made in the agricultural sector, which is exempt from this requirement.

Finally, the new special system authorizing micro-enterprises engaged in production activities to enjoy the refund of the tax credit paid on imports and/or local purchases of new capital goods, not exhausted within the three consecutive months following the date of registration of the respective voucher in the Purchase Journal.

Final VAT Refund

A tax benefit consisting of the refund of all Value Added Taxes (VAT) and Municipal Promotion Taxes transferred or paid for having acquired certain goods and services directly tied to exploration activities during the exploration stage. Final VAT refunds apply to: (i) individuals and legal entities who are the holders of mining concessions; and (ii) investors who have entered into license agreements or service contracts according to the Organic Act on Hydrocarbons.

In both cases, the beneficiary must be in the exploration stage. In the case of holders of mining concessions, an exploration investment agreement involving a minimum investment of USD500,000 must also be adopted.

The tax refund is not conditional upon the beneficiary's commencement of production operations. This regimen is in force until December 31, 2022.

Export of Goods

The export of goods is not subject to the payment of VAT.

The Value Added Tax Act defines the export of goods as the sale of real property performed by a taxpayer domiciled in the country to a non-domiciled party, regardless of whether the transfer occurs abroad or in Peru, provided that said goods are subject to a customs process for definitive export.

If the transfer of ownership occurs in the country prior to loading, the classification as export of goods is conditional upon the goods being shipped within a term of no more than 60 calendar days after the date of issue of the respective payment voucher.

When the sale involves documents issued by a bonded warehouse referred to in the General Customs Act or a normal deposit warehouse regulated by the Superintendency of Banking, Insurance and Private Pension Fund Management Companies (SBS) that guarantee the purchaser's right to dispose of said goods, the classification shall be conditional upon the shipment being performed within a term of no more than 240 calendar days after the date on which the warehouse issues the document.

If the established terms expire without the goods having been shipped, it shall be understood that the operation has been performed in national territory, and shall be levied with or exempted from VAT, as applicable.

Export of Services

The export of services is not subject to the payment of VAT.

Operations considered to be export of services include those that meet the following requirements: (i) they are provided for valuable consideration, (ii) the exporter is domiciled, (iii) the user is non-domiciled, (iv) the use or exploitation of the services by the non-domiciled party occurs abroad; and (v) the exporter is previously registered in the Exporters' Registry kept by SUNAT.

2. Selective Consumption or Luxury Tax (ISC)

This tax applies to the consumption of specific goods, such as fuels, cigarettes, beers, liquors, soft drinks, gambles and bets, etc. It is applied under three systems:

- (i) specific, which involves a fixed amount in Soles per unit of measurement;
- (ii) at value, based on a percentage of the sale price; and
- (iii) sale price, based on a percentage of the suggested retail price.

Starting on January 1, 2019, casino games and slot machines are also subject to ISC.



Municipal Taxes

1. Property Tax

Property Tax is an annual municipal tax that is levied over the value of urban or rustic premises. For such purpose, premises are considered to include land, buildings, and fixed and permanent facilities.

The tax rate is a progressive cumulative scale varying between 0.2%, 0.6% and 1.0%, depending on the value of the property. This tax is charged to the individual or legal entity that, as at January 1 of every year, is the owner of the levied property.

2. Property Transfer Tax

Property Transfer Tax is levied on the transfer of urban or rural property, with or without valuable consideration, in any form or manner, including sales in which the ownership rights are not transferred to the buyer until the total price is paid.

The taxable base is the sale price of the property. The tax rate is 3%, to be paid by the buyer. The first 10 Tax Units (UITs) (PEN46,000 or USD12,170) are tax-free.

3. Vehicle Property Tax

The Vehicle Property Tax is an annual tax levied on the ownership of automobiles, pickup trucks, and station wagons manufactured in the country or imported that are no more than three years old. The three years are calculated from the first filing of the automobile with the Vehicle Property Registry.

The taxable base is determined by the original value of acquisition, importation, or entry into ownership. The applicable tax rate is 1%.



Customs System

1. Customs Taxes

Imported goods are subject to import tariffs with currently ad valorem rates of 0%, 6% and $11\%^2$.

Likewise, the Value Added Tax (VAT) of 18% is applied to imported goods. Additionally, and depending on the type of goods and origin thereof, imports may be taxed with the Selective Consumption or Luxury Tax (ISC), Antidumping Duties, Compensation Duties, or others.

There are also specific duties to be applied as additional variable duties on imported agricultural and livestock products such as hard yellow corn, rice, milk and sugar.

Some imported goods can also be charged with anti-dumping or compensation duties. The former is applied to some imported goods when, according to the INDECOPI assessment, the price discrimination could harm or threaten to harm a branch of national production. Compensation duties are applied to imported goods that are subsidized in their country of origin and can harm or threaten to harm national production branch via the importation thereof, according to the INDECOPI assessment.

The customs taxes and duties applied are summarized as follows:

Тах	Rate	Taxable Base
Customs Tariffs ^(a)	0%, 6% y 11%	CIF Value ^(d)
Value Added Tax (VAT) ^{(b) (c)}	18%	CIF Value + Customs Duties

((a) The customs tariff rates depend on the type of goods being imported.

(b) The Value Added Tax (VAT) can be used as tax credit by the importer.

(c) Certain goods are additionally subject to the Selective Consumption or Luxury Tax (ISC).

(d) This value shall be determined according to the WTO Customs Valuation Agreement, as well as the standards of the Andean Community and national law.

The import of goods is subject to the Prepaid VAT System, wherein the tax is determined by applying a percentage to the CIF customs value plus all taxes levied on the import and other surcharges, where applicable. The applicable tax rate is 3.5%, 5%, or 10%, depending on the situation of the importer and/or the goods to be cleared through customs. Like VAT, the amount paid may be used by the importer as a tax credit. However, there are certain cases in which the prepaid VAT does not need to be paid; for example, when the import is performed by VAT withholding agents, or in the case of certain goods excluded from this system.

² In addition, a tariff rate of 4% is charged in the case of Express Shipments (goods with a FOB value of USD200 or more, up to a maximum amount of USD2,000 per shipment).

> Additionally, payments related to imported goods must be made using payment methods such as account deposits, drafts, fund transfers, payment orders, among others established in Section 5 of the Consolidated Text of Law No. 28194, Act for the Fight against Tax Evasion and for the Formalization of the Economy. This is mandatory for payments from PEN2,000 or USD500.

> When importing consumer goods worth more than USD2,000, the services of a customs agent authorized by Peruvian Customs will be necessary, to undertake the documentary procedures for the imports. It is worth noting that the importer will be required to have the necessary documents that support the entry of goods, such as the commercial invoice, shipping documents, etc.

In addition to the formalities of customs clearance procedures, there are local regulations that establish additional requirements for the entry of goods that are considered restricted or prohibited. Further details are provided herein below

2. Restricted or Prohibited Goods

Some goods that are imported into the country may be considered by legal mandate to be restricted or prohibited, for reasons of national security or public health, among other reasons.

Restricted goods are those that require special authorizations, licenses, permits, etc., from the pertinent institutions, depending on the goods to be imported, in order to be imported into the country. These goods must have the required documentation at the time of importation, prior compliance with the requirements established by the control units of the competent sector.

Some of the entities and types of restricted goods are as follows:

- National Superintendency of Customs and Tax Administration (SUNAT) through the National Intendancy of Chemical Supplies and Supervised Goods for controlled chemical inputs and audited goods given its probability to be used in illegal mining and in the preparation of illegal drugs, among others.
- Ministry of Health (MINSA), through the Medicines, Supplies and Drug Administration (DIGEMID), with respect to medicines; and through the General Bureau of Environmental Health (DIGESA) with regard to food and beverages, etc.
- Ministry of Energy and Mines (MINEM) in the case of goods (products, machinery and equipment) that use radioactive sources.

- Ministry of Internal Affairs (MININTER), through the National Superintendency for the Oversight of Security Services, Weapons, Munitions, and Explosives for Civilian Use (SUCAMEC) for goods such as fire arms, explosives, etc.
- Ministry of Agriculture (MINAGRI), through the National Agricultural Sanitation Service, such as the institution in charge of protecting agricultural health, etc.
- Ministry of Transportation and Communications (MTC) for goods using radio-electric transmitters in general and/or communications equipment.
- Ministry of Foreign Affairs for texts and/ or publications that include geographical, cartographical and historical material.

Furthermore, the prohibited goods are not allowed to enter or leave the country.

3. Anti-Dumping Measures and Compensation Duties

When an import is performed, anti-dumping and/or compensation duties may be applied for the customs clearance of certain goods in order to prevent or to correct distortions in the market due to dumping or subsidies, as set forth by the Commission for Control of Dumping and Subsidies (CFD) of the National Institute for the Defense of Free Competition and the Protection of Intellectual Property (INDECOPI).

Likewise, it is possible that during or after customs clearance, INDECOPI may bring proceedings to establish anti-dumping or compensation duties, in those cases in which the declared prices may cause a threat or harm to a branch of national production.

It should be noted that the measures established by INDECOPI Commission for Control of Dumping and Subsidies (CFD) may be temporary or permanent.

Currently, anti-dumping duties are charged on biodiesel originating from Argentina, taffeta weave fabrics from Pakistan; footwear, taffeta weave fabrics and zippers from China, as well as biodiesel from the United States of America, among others. Likewise, some final compensation duties are charged on biodiesel imports originating from Argentina and ethanol originating from the United States, among others.

Taxes

4. Trademarks and Patents

For purposes of protecting copyrights and the like, as well as trademarks, country border measures have been established so that a request may be initiated ex parte by the interested party, or ex officio, through the Customs Administration.

This mechanism permits companies that own a protected right to register with the Customs Authority in order to request that an importation process be suspended (authorization for removal from bonded warehouses) in the case of goods that are presumed to bear fake or confusingly similar trademarks, or pirated goods that violate copyrights. Such requests are filed so that INDECOPI may conduct an inspection of the goods to be imported into the country.

5. Customs Systems

The following are some of the customs systems established in the General Customs Act:

Drawback

The simplified system of returning customs duties, or "drawback," allows producerexporters to recover all or part of the customs duties paid on importing raw materials, inputs, intermediate goods, and parts and pieces incorporated or used in the production of goods to be exported, provided the CIF import value is not more than 50% of the FOB value of the exported product, and all the requisites established in order to be eligible for this benefit are met. The drawback rate applicable is equivalent to 3% of the FOB value of the exported product.

Duty-Free Replacement of Goods

This customs system allows for importation with automatic exemption from customs duties and other taxes levied on imports, goods equivalent to those which–after having been cleared through customs–have been processed, elaborated, or materially incorporated into products that are permanently exported. The beneficiaries of this system are those individuals or legal entities that have exported–directly or through third parties–products which use imported goods.

Temporary Admission for Re-Exportation in the Same State

This customs system allows for the reception of certain goods in national territory, with the suspension of customs duties and other taxes levied on the importation thereof (for a maximum period of 18 months) duly guaranteed, destined for a specific purpose in a specific place and which will be re-exported within the established term without having undergone any modification whatsoever, with the exception of the depreciation as a consequence of normal wear and tear.

Bonded Warehouses

This system allows for goods entering national territory to be stored in a bonded warehouse for such purpose, for a given period (maximum term of 12 months) under the control of a customs agency, without paying customs duties and other taxes applicable to import for consumption, provided that no specific customs system has been requested for them and they are not in a situation of abandonment.

6. Trade Agreements

Peru's development strategy is based on an open economy with a competitive export offer. This successful strategy has allowed the country to consolidate its foreign trade as an instrument for economic development and poverty reduction.

International trade negotiations have helped the Peruvian economy address and gradually reduce its external vulnerability in times of crisis such as the present international conjuncture. In recent years, Peru has negotiated Free Trade Agreements (FTAs) with large and mediumsized markets.

This allows foreign goods to enter Peru under preferential conditions, with a customs duty reduction of up to 100%, provided they comply with the rules of origin established in each one of the 22 Free Trade Agreements and Economic Integration Agreements (FTA and EIA) signed by Peru:

- Peru-Andean Community Free Trade Agreement.
- Economic Complementation Agreement 58 signed by between the governments of the Argentine Republic, the Federative Republic of Brazil, the Republic of Paraguay, and the Oriental Republic of Uruguay, all of them states-parties of MERCOSUR; and the government of the Republic of Peru.
- Economic Complementation Agreement
 50 between the Republic of Cuba and the Republic of Peru.

- Free Trade Agreement between the Government of the Republic of Peru and the Government of the Republic of Chile, amending and substituting ACE 38, its annexes, appendixes, protocols, and other instruments entered into thereunder.
- Trade Integration Agreement between the Republic of Peru and the United Mexican States.
- Peru-United States Trade Promotion Agreement.
- Free Trade Agreement between Canada and the Republic of Peru.
- Free Trade Agreement between the Government of the Republic of Peru and the Government of the Republic of Singapore.
- Free Trade Agreement between the Government of the Republic of Peru and the Government of People's Republic of China
- Free Trade Agreement between the Republic of Peru and the EFTA States (Switzerland, Liechtenstein, Norway, and Iceland).
- Free Trade Agreement between the Republic of Peru and the Republic of Korea.
- Framework Agreement on Closer Economic Partnership between the Government of the Republic of Peru and the Government of the Kingdom of Thailand and its additional protocols.
- Economic Partnership Agreement between the Republic of Peru and Japan.
- Free Trade Agreement between the Republic of Peru and the Republic of Panama.
- Trade Agreement between Peru and Colombia, of the one part, and the European Union and its member states, of the other part.

- Free Trade Agreement between the Government of the Republic of Costa Rica and the Government of the Republic of Peru.
- Partial Scope Trade Agreement between the Republic of Peru and the Bolivarian Republic of Venezuela.
- Framework Agreement of the Pacific Alliance and its additional protocol (Colombia, Chile, Mexico, and Peru).
- Free Trade Agreement between the Republic of Peru and the Republic of Honduras.
- Free Trade Agreement between the Republic of Peru and Australia.
- Trade Agreement between the United Kingdom of Great Britain and Northern Ireland, of the one part, and the Republic of Colombia, the Republic of Ecuador, and the Republic of Peru, of the other part.
- Comprehensive and Progressive Agreement for Trans-Pacific Partnership (CPTPP).

7. Free Trade Zones

Tacna Free Trade Zone

The Tacna Free Trade Zone was created in 2002 in order to promote investment in the south of the country through the incorporation of companies engaged in a series of industrial activities, agribusiness, in-bond processing and assembly, and storage, distribution, unpacking, and packaging services, etc. A tax exemption system was granted, which includes Income Tax, Value Added Tax (VAT), Selective Consumption or Luxury Tax (ISC) Municipal Promotion Tax, as well as any other tax, whether existing or to be created, provided the activities are developed within that Zone.

Products shipped from abroad that enter the Zone are not subject to import duties, since the Tacna Free Trade Zone has been granted the status of a special customs treatment area. In the case of goods transferred to the Tacna Commercial Area, only a special tariff is paid. However, if those goods are destined for the rest of the country, then they are subject to payment of the duties charged on imported goods.

The benefits system of tax exemptions is in effect until 2032.

Puno Special Economic Zone

Like the Tacna Free Trade Zone, the Puno Special Economic Zone is an area which enjoys the status of falling outside customs territory, where a special tax system is applied that not only exempts goods entering the area from import duties, but also provides an exemption to Income Tax, the Value Added Tax (VAT), Selective Consumption or Luxury Tax (ISC), Municipal Promotion Tax, as well as any other federal, regional or municipal tax currently in force or to be created, including those that require express exemption, provided that users carry out authorized activities such as industry, agribusiness, in-bond processing and assembly, and storage, distribution, unpacking, packaging services, etc., within the Zone.

The exemptions are valid through 2027, with the exception of the Income Tax, which concludes on December 31, 2028.

This zone is not yet operative.

Cajamarca Free Trade Zone

The Cajamarca Free Trade Zone was created in 2021 to foster the sustainable socioeconomic development of Peru's northeastern region by attracting companies engaged in production, commercialization, industrial, agribusiness, maquila, and service activities. For such purpose, they will be granted access to a tax exemption regime including income tax, value added tax, excise tax, municipal promotion tax, customs fees and duties, and all other taxes, whether central, regional, or municipal, currently existing or to be created in the future, including those requiring express exemption.

This zone is not yet operative.

Chimbote Free Trade Zone

The government declared its interest in creating the Chimbote Free Trade Zone in 2022 to contribute the sustainable socioeconomic development of Ancash by attracting companies engaged in industrial, agribusiness, assembly, maquila, and service activities.

This zone is not yet operative.

8. Other Special Treatment Zones

Special Development Zones (ZED) (previously known as CETICOS)

In addition to the special customs areas mentioned above, there are also Special Development Zones (ZED) in Ilo, Matarani, Paita, Tumbes, and Loreto.

ZEDs are limited geographical areas that are considered primary customs zones subject to special treatment, where industrial, maquila, logistics (merchandise storage, transportation, distribution, and sale, etc.), repair or refurbishment, telecommunications, information technology, and scientific and technological research and development activities may be performed.

Therefore, the entry of goods to these zones is except from import taxes; however, the entry of goods from ZEDs to the rest of the national territory is subject to the payment of customs duties and other import taxes.

With regard to all other duties and taxes, the development of activities in the country's ZEDs is exempt until December 31, 2042 from Income Tax, Value Added Tax, Selective Consumption or Luxury Tax (ISC), Municipal Promotion Tax, as well as all taxes in force or created in the future-including those that require express exemption by law-with the exception of contributions to ESSALUD and rates.

> Likewise, transfers of goods and provisions of services between users established in ZEDs are exempt from the Income Tax, Value Added Tax (VAT), Selective Consumption or Luxury Tax (ISC) and any other tax in force or to be created, including those that require express exemption.

Finally, in the case of the Loreto ZED, it is important to note that the term for incorporating companies in that Zone, as well as their exemptions, is fifty (50) years, as from May 22, 1998. At present, the Loreto and Tumbes ZEDs are not yet operative.

Amending Protocol to the Peruvian - Colombian Customs Cooperation Agreement of 1938

This Protocol grants preferential duties for the import of certain goods detailed in the Common External Duty Schedule that forms part of the Protocol.

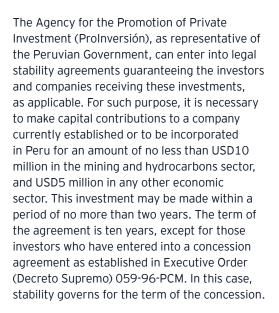
This preferential treatment applies solely to those goods imported to Loreto, San Martín, and Ucayali.

Act for the Promotion of Investment in the Peruvian Amazon - Law 27037

This Act enables importers to bring certain goods into Peru for consumption in the Amazon region, corresponding to Chapters 84, 85, and 87 of the Customs Tariff Schedule, exempt from value added tax payment, through December 31, 2029 (with the exception of the region of Loreto, which will enjoy this benefit until December 31, 2028).

For purposes of this benefit, among other aspects, the Amazon region is considered to consist of the regions of Amazonas, Loreto, Madre de Dios and Ucayali, as well as certain provinces of the regions of Ayacucho, Cajamarca, Cuzco, Huanuco, Junin, Pasco, Puno, Huancavelica, La Libertad, and Piura.

Legal Stability Agreements



Starting on December 31, 2021, all Legal Stability Agreements entered into will stabilize the income tax rate in force at the time of signing plus two percentage points.



Mining Law

Law 29789 - Special Mining Tax (IEM) / Executive Order (Decreto Supremo) 181-2011-EF- IEM Regulations on the IEM

The Special Mining Tax (IEM) in force since October 1, 2011, is levied on the operating profits of holders of mining concessions and assigns that undertake the exploitation of mineral resources, applicable to the sale of metallic mineral resources as well as resources for personal use or unjustified withdrawals of such assets.

The IEM is determined and paid quarterly based on a progressive cumulative scale of operating margins, with marginal rates ranging from 2% to 8.4%. Technically the IEM is based on the sum of each increase in the operating margin, multiplied by the rate of the progressive tax as per the following table and definitions:

Special Mining Tax (IEM)			
Scale Nº	Scale of Operating Margin		Marginal
Scale IN°	Lower Limit	Upper Limit	Rate
1	O%	10%	2.0%
2	10%	15%	2.4%
3	15%	20%	2.8%
4	20%	25%	3.2%
5	25%	30%	3.6%
6	30%	35%	4.0%
7	35%	40%	4.4%
8	40%	45%	4.8%
9	45%	50%	5.2%
10	50%	55%	5.6%
11	55%	60%	6.0%
12	60%	65%	6.4%
13	65%	70%	6.8%
14	70%	75%	7.2%
15	75%	80%	7.6%
16	80%	85%	8.0%
17	Over	85%	8.4%

Operating Margin = <u>Operating Profit</u> x 100 Sales Revenue

Where:

Operating Profit

Income generated through the sale of mineral resources for each quarter, less: (i) the cost of goods sold; and (ii) operating expenses, including cost of sales and administrative expenses. Exploration expenses shall be distributed proportionally over the useful life of the mine. Costs and expenses incurred in on-site consumption or unjustified withdrawals of mineral resources are not deductible, nor are interest charges, regardless of whether they have been capitalized as part of the cost of sales or treated as operating expenses.

Sales Revenue

Income generated by sales of metallic mineral resources, with certain adjustments such as adjustments due to final determination of amounts due, discounts, return of goods, and other concepts of a similar nature that are common practice.

The amount effectively paid for IEM is considered a deductible expense for effects of determining income tax for the fiscal year in which it was paid.

Furthermore, those in the mining industry must file a statement and pay the IEM every quarter, within 12 business days of the second month after it was generated, under the terms and conditions established by the National Superintendency of Customs and Tax Administration (SUNAT).

Law 29790 - Special Mining Encumbrance (GEM) / Executive Order (*Decreto Supremo*) 173-2011-EF -Regulations on the GEM

The Special Mining Encumbrance (GEM), in force as of October 1, 2011, is a voluntary payment, applicable to holders of mining concessions and concessionaires engaged in the exploitation of metallic mineral resources with investment projects subject to Contracts for Guarantees and Promotional Measures for Investment established in the General Mining Act, which cannot be affected by changes in the legislation regarding the IEM and mining royalties. For such purpose, an agreement is entered into for the payment of the GEM.

Like the IEM and the Mining Royalties, the GEM is quarterly, and is established by applying a cumulative progressive rate of 4% to 13.12%, depending on the operating margin, to the quarterly operating profit.

The GEM is a deductible expense for the purposes of income tax, and is determined by deducting the amounts paid for Mining Royalties as tax credits.

Law 29788 - Mining Royalties Act / Executive Order (*Decreto Supremo*) 180-2022-EF

The mining royalty is applicable to holders of mining concessions and concessionaires that undertake the exploitation of metallic and nonmetallic mineral resources.

Starting on October 1, 2011, Mining Royalties shall be paid quarterly, and are determined by applying a cumulative progressive rate of 1% to 12% to the operating profit, depending on the operating margin, provided the amount payable is not less than 1% of the income generated from the sales performed during the calendar quarter. If this latter condition is not met, the minimum amount payable for royalties shall be determined based on sales revenues.

Mining Royalties are deductible for the purpose of determining income tax.

Law 29741 - The Supplementary Mining, Metallurgy, and Steelworkers' Retirement Fund (FCJM) / Executive Order 006-2012-TR - FCJM Regulations

The Supplementary Mining, Metallurgy, and Steelworkers' Retirement Fund (FCJM), in force as from July 10, 2011, consists of (i) a contribution of 0.5% of the annual net revenues of mining, metallurgical, and steel companies, before taxes; and (ii) a contribution of 0.5% of the monthly gross salary of each mining, metallurgical, and steelworker.

The companies' contributions shall be paid to SUNAT within the first 12 business days of the month after the Annual Income Tax Return is filed. Withholdings of workers' contributions shall be paid to SUNAT by the deadlines established in the Tax Code for monthly obligations.

Agricultural Regime

On December 6, 2020, Law 31087 was published, which through its Section 1 repealed Law 27360, Act on the Promotion of Investment in the Agricultural Sector. Subsequently, on December 31, 2020, Law 31110-the Act on the Agricultural Labor Regime and Incentives for the Agriculture and Irrigation, Agricultural Exports, and Agribusiness Sector was published, establishing a lower income tax rate of 15% from 2021 to 2030 for individuals and legal entities in the sector whose income does not exceed 1,700 Tax Units (UITs) (PEN7,820,000 or USD2,068,783); and a graduated reduction of the lower rate benefit for those companies whose income exceeds 1,700 UITs, as follows:

2021 -2022	15%
2023 -2024	20%
2025 - 2027	25%
2028 onwards	General Regime

A lower percentage is also established for the calculation of advance payments, which ranges from 0.8% to 1.3% of the net income for the month, depending on the corporate income tax rate that applies to each company in the sector.

Additionally, the law provides an accelerated depreciation benefit of 20% annually for investments in water and irrigation infrastructure.

Labor and Employment Law

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Hiring System

1. Peruvian Workers

Indefinite-term contracts are the general rule for hiring in Peru, although fixed-term and part-time contracts may also be signed as an exception. The principal features of each one of these contracts is detailed below:

- Indefinite-term contracts: Have no expressly defined duration. This form of employment contract grants workers all labor rights and benefits in force under Peruvian law.
- Fixed-term contracts: For this form of contract, the legislation requires proof of an objective cause or ground that guarantees temporary hiring (for example, the start-up of a new business, specific projects or services, substitution, etc.) and the term thereof is subject to compliance with the requirements provided by law. Likewise, they provide all the rights and benefits granted to workers hired for an indefinite term.
- Part-time contracts: These contracts govern labor relations that cover work schedules with a weekly average of less than four hours per day. Part-time workers are eligible for all benefits under the law, except for: i) indemnity for wrongful dismissal; ii) severance pay (CTS); and iii) vacation time of 30 days (they only have the right to six business days' vacation per year).

All of these contracts allow for a trial period, during which the workers have no right to indemnity in the event of wrongful dismissal. The trial period is counted from the start of the labor relationship and may have a maximum term of: i) 3 months for all workers in general; ii) 6 months for qualified workers or those in positions of trust; and iii) 12 months for management staff. For its effectiveness, the extension of the trial period must be recorded in writing.

2. Expatriates

The labor relations governing foreign citizens entering Peru to render services for a domiciled company are governed by the Foreign Worker Hiring Act. These workers have the right to the same benefits provided to all workers in the private business workforce, and are subject to the same taxes and contributions. The difference is that the approval of the employment contract by the Ministry of Labor and Employment Promotion (MTPE) is required to begin providing the services, as well as obtaining the pertinent migratory status. In the case of the income tax, the withholding rate shall depend on whether they are domiciled or non-domiciled.

As a general rule, expatriates must not exceed 20% of all personnel. Additionally, the total remuneration received by foreign workers must not exceed 30% of the total payroll. Exceptions to these limits may be made in the case of professionals and specialized technical staff, or for management staff for a new business activity or corporate restructuring or reorganization, etc. None of the limits on number of personnel and salary amounts are applicable to foreign workers who render services in Peru on an immigrant visa, who are married to Peruvian citizens, or who have children of Peruvian nationality, parents or siblings, and foreign investors with a permanent investment in Peru of at least five Tax Units, or foreign workers who render services in the country by virtue of bilateral or multilateral conventions entered into by Peruvian Government.

Companies must follow the procedure to obtain the approval of the MTPE, filing the employment contract in a virtual system.

It is important to note that citizens of the Andean Community of Nations, Spanish citizens, and citizens of the Mercosur nations are subject to a special contracting procedure.

The migration procedure is detailed in Point 5.



Current Fringe Benefits

Workers have the right to the following fringe benefits, the cost of which is borne by the employer:

Benefit	Amount / Applicable Rate
Vacation Leave	Equivalent to 30 calendar days of rest, with one month of paid remuneration
Legal Bonuses	Two months' remuneration per year
Mandatory Extraordinary Bonus	Two bonuses equivalent to 9% or 6.75% of the legal bonuses
Severance Pay (CTS)	9.72% monthly remunerations per year
Profit Sharing	Between 5% and 10% of income before taxes
Family Allowance	10% of the Minimum Wage

Vacation Leave

The right to 30 calendar days of paid vacation per complete year of service, provided workers meet the vacation record, which is a minimum of days effectively worked as required by law. The vacation period must be taken within the calendar year following the year of services rendered and the related record. However, advances may be granted provided there is an agreement with the employer. In the event that the worker does not take vacation time when due, the employer shall pay one additional month of remuneration as vacation indemnity.

Legal Bonuses

Two bonuses per year, the first in July (Independence Day holidays) and the second in December (Christmas). Workers who leave their job before the months of July or December are entitled to receive the proportional payment of this benefit for the full months completed on the job, provided they have worked at least one full month.

Mandatory Extraordinary Bonus

This is an additional benefit whereby the worker receives two bonuses equivalent to 9% of the legal bonuses, or 6.75% if the worker is a member of a Healthcare Service Provider Company (EPS).

Severance Pay (CTS)

This is a fringe benefit to cover contingencies arising from termination of employment and promotion of the workers and their families. The payment is deposited in the workers' bank account in the months of May and November, depositing said amount in the bank account chosen by the worker.

Profit Sharing

Companies with more than 20 workers that engage in activities that generate business income are required to distribute a percentage of their annual income before taxes among their workers. The percentage of the share is fixed by law, and depends on the company's principal activity, as follows:

Type of Company	Percentage
Fisheries, telecommunications, and industrial companies	10%
Mining companies, wholesale and retail businesses, and restaurants	8%
Companies in the agricultural sector	5%
Companies engaged in other activities	5%

Family Allowance

Workers who have one or more dependent children under the age of 18, or children over 18 enrolled in vocational or university education, are entitled to this benefit. The amount is equivalent to 10% of the Minimum Wage.

Comprehensive Annual Remuneration

With workers who receive a monthly salary of at least two Tax Units, the employer can negotiate a comprehensive annual remuneration (RIA) to which all the benefits detailed above are added, with the exception of profit sharing, to be paid as provided by law, and which may be paid directly to the worker in 12 monthly installments.

Taxes and Contributions Levied on Remunerations

The employer shall assume the payment of the following taxes and contributions:

Taxes / Contributions	Applicable Rate
Public Health Insurance (EsSalud)	9%
Mandatory Life Insurance	Depends on the type of policy
Occupational Life and Disability Insurance	Depends on the type of policy
Pension System	13% for the Public System or 12.94% for the Private System (approximately)

Income Tax: The employer is responsible for withholding and paying income tax on earnings. A projection of the worker's annual earnings is made, to which the rates established as follows are applied. The approximate monthly deduction shall be onetwelfth (1/12th) of the determined annual tax amount, which may be established by following the procedures provided by law, in order to establish the exact amount to be withheld. For domiciled workers, an initial deduction of seven Tax Units (UITs) is applied and further to this, the following rates are applied:

Sum of the Net Work Income and of the Foreign Source Income	Rate
Up to 5 Tax Units (UITs)	8%
More than 5 up to 20 Tax Units (UITs)	14%
More than 20 up to 35 Tax Units (UITs)	17%
More than 35 up to 45 Tax Units (UITs)	20%
More than 45 Tax Units (UITs)	30%

For non-domiciled workers the rate is 30% without deductions.

Likewise, starting in fiscal year 2017, it is possible–in addition to the deduction of seven Tax Units applicable to tax revenues, to deduct tax units from the respective tax basis, by virtue of expenses incurred in the leasing of real properties, professional fees paid to independent contractors (such as doctors, dentists, attorneys, veterinarians, among others, provided they issue receipts for professional fees) and social health insurance contributions (EsSalud) for household workers, amounts paid for consumption in restaurants, bars, and hotels, and amounts paid for tourism- related services.

 Public Health Insurance (EsSalud): This contribution is paid by the employer and is designed to finance the public health system (EsSalud) so that the system may provide healthcare services to workers and

> financial assistance in case of disability, through the payment of subsidies. The collection of this amount is undertaken by the National Superintendency of Customs and Tax Administration (SUNAT) to which employers make this payment. The amount contributed is equivalent to 9% of the worker's monthly remuneration. If the company provides health coverage to its workers using its own resources or through a Healthcare Service Provider Company (EPS) it may request a credit of up to 25% of the EsSalud contribution, provided it complies with the limits established by law.

- Statutory Employer-Provided Life and Disability Insurance: This is a collective insurance provided to workers from the first day of work. The premium depends on the number of insured workers, the work they carry out and, in general, the terms agreed to with the insurance company.
- Pension System: Ehe workers may join the National Pension System (SNP) or the Private Pension System (SPP) which are mutually exclusive. This contribution is to be assumed fully by the worker, with the employer being responsible solely for its collection.
- In the case of the SPP, the contribution consists of the amount paid to the individual capitalization account (10%), plus a premium for disability, survival, and burial insurance, plus the commission paid to the AFP. This commission is calculated based on the salary received and the balance of the pension fund. The commission and premium amounts are determined by each AFP. New affiliates to the SPP system are required to register with the AFP that won the most recent tender process (AFP Prima) through May 31, 2021.

- Other Contributions: Other contributions depend on the activity performed by the companies, for example:
 - a) Occupational Life and Disability Insurance: A mandatory insurance to be paid by companies whose activities involve a high level of risk, and which grants additional coverage for health and pensions. The contract for health services may be entered into with EsSalud or with a Healthcare Service Provider Company (EPS); while pension-related services may be contracted with the Government Agency for Pension Fund Management (ONP) or with a private insurance company. The rates depend on the type of activity and/or the terms agreed on with the insurance company.
 - b) Supplementary Retirement Fund for Miners: Mining, metallurgical, and iron and steel companies must contribute 0.5% of their annual net earnings before taxes to this fund, as well as withholding 0.5% of the gross monthly remuneration of each mining, metallurgical, and iron and steel worker.
 - c) Contribution to the National Industrial Vocational Training Service (SENATI): Companies engaged in industrial activities included in Category D of the Uniform International Industrial Classification (UIIC) are under the obligation to make a contribution to the National Service for Training in Industrial Work (SENATI). The contribution amounts to 0.75% of the worker's remuneration, according to the conditions provided by law.

- d) Contribution to the Administrative
 Committee of the Fund for the Construction of Housing and Recreational Centers
 (CONAFOVICER): This is a contribution to be assumed in full by those workers who perform civil construction activities for a company engaged in construction. The amount of the contribution is equivalent to 2% of the worker's basic daily remuneration.
- e) Contribution to the National Training Service for the Construction Industry (SENCICO): This is a contribution to be paid by companies engaged in construction activities. The contribution amounts to 0.2% of the total company income for labor, general expenses, technical direction, profits, and any other concept billed to the client, regardless of the construction contract executed.



Termination of the Employment Contract

The employment contract is terminated under the following circumstances:

- Compliance with the condition subsequent or the termination of the period of fixed term contracts.
- By agreement between the worker and the employer, which should be put into writing.
- Resignation of the workers, who must provide 30 days' prior notice.
- Due to permanent absolute disability or death of the worker.
- Retirement of the worker.
- Justified dismissal, in which the cause must be related to the skill or conduct of the worker, according to conditions established under national legislation.
- ► In cases established for collective dismissal, pursuant to Peruvian law.

The dismissal shall be subject to the verification of an objective cause that justifies the action, pursuant to law. If the cause is found not to exist, the employer shall be penalized via the payment of an indemnity. However, the Constitutional Court has established certain cases in which the workers may also request their reincorporation into their job position, as per the following chart:

Unfounded dismissal

When the employer does not give a legal cause or ground.

- Consequences: Reincorporation / indemnity at the discretion of the worker

Fraudulent dismissal

When the employer falsely charges the worker of committing gross negligence.

- Consequences: Reincorporation / indemnity at the discretion of the worker.

Void dismissal

When the measure violates the fundamental rights of the worker.

- Consequences: Reincorporation

Dismissal with reasonable charge of gross negligence

When the gross negligence is not proven during the process, although due process was followed as required by law.

- Consequences: Indemnity

Indirect dismissal

When the worker is subject to acts of hostility comparable to dismissal.

- Consequences: Indemnity

Indemnity shall only be granted once the trial period has been completed (first 3 months of a contract) and is limited to 12 monthly remunerations.

In the case of workers who are hired for an indefinite term, the amount to be paid is one and a half months' remuneration for each year of completed service. On the other hand, in the case of workers hired on a fixed-term contract, indemnity is one and a half months' remuneration for each month not worked up until the termination of the contract.

In both cases, indemnity is paid in fractions of 12ths and 30ths per year, and is limited to 12 monthly remunerations.

Management staff or workers in positions of trust who are hired as such may not request reincorporation, and are only entitled to receive an indemnity for dismissal, unless they have previously held an ordinary position, in which case they may also be entitled to reincorporation into such ordinary position.



Immigration

Foreigners may apply for one of the visas listed below, depending on the activity they wish to undertake in Peru:

Tourist Visa

- Type: Temporary
- Activities Permitted: Limited to tourist visits, recreation, or similar activities. Paid or lucrative activities are not permitted.

<mark>Bus</mark>iness Visa

- Type: Temporary
- Activities Permitted: Allows those foreigners who do not intend to establish residence in Peru to perform business, legal, contractual specialized technical assistance, or similar activities. Granted by the Ministry of Foreign Affairs (MRE). In the case of countries with which Peru has an agreement, this visa may be granted by the customs officer at the airport. Permits multiple entries, with a cumulative stay time of up to 183 days within a 365-day period.

Work Visa

- Type: Temporary / Resident
- Activities Permitted: This visa allows them to work in Peru on a contract previously approved by the Ministry of Labor.

Investor Visa

- Type: Temporary / Resident
- Activities Permitted: They must provide proof of an investment equivalent to PEN500,000. Foreigner individuals may only hold the position of director or manager of their company, for which purpose they shall comply with the applicable labor and tax laws. Proof of this investment cannot consist of the transfer of shares.

Designated Work Visa

- Type: Temporary
- Activities Permitted: Foreigners may perform labor activities when they are sent by their foreign employer for a limited and definite term to engage in a specific task or duty or a work that requires professional, commercial, technical, or highlyskilled knowledge of another kind. They may also execute contracts and perform transactions.

Freelance Work Visa

- Type: Temporary / Resident
- Activities Permitted: They may exercise their profession independently. It requires the execution of a service agreement and the obtainment of a tax ID number (RUC).

Permanent Resident Visa

- Type: Resident
- Activities Permitted: Provided they enter the country to take up residence, they can develop their activities on a permanent basis.

Student Visa

- Type: Temporary / Resident
- Activities Permitted: Those entering the country for the purpose of studying at educational centers accredited by the State cannot receive Peruvian-source income, with the exception of that received for professional internships or work during vacations, prior authorization from the competent authority.

It should be noted that there are visas that are issued at consulates and others granted by the National Superintendency of Immigration.

Foreigners coming from Mercosur countries (Brazil, Argentina, Chile, Uruguay, Colombia, Bolivia, Paraguay, and Ecuador); or from countries with specific migration agreements may be subject to other immigration provisions and/or facilities.



Supervisory Body

The National Superintendency for Labor Audits (SUNAFIL) is a specialized technical entity attached to the Ministry of Labor and Employment Promotion (MTPE). The SUNAFIL is responsible for promoting, supervising, and auditing the compliance with labor laws and laws on occupational health and safety. It designs and conducts nationwide all duties and competencies established in Law 28806the General Labor Inspection Act, and acts as the central authority and guiding entity of the Labor Inspection System, in accordance with national and sector policies and plans, as well as the institutional policies and technical guidelines of the Ministry of Labor and Employment Promotion (MTPE).

Finally, in the last few years, the National Superintendency of Customs and Tax Administration (SUNAT) has been overseeing the correct payment of taxes levied on income, in particular, those related to Social Security (EsSalud).



Additional measures due to the COVID-19 public health crisis

Like many other countries, Peru has sought to stem the spread of Covid-19 by establishing certain occupational health and safety obligations that must be met by companies in order to engage in in-person activities. Each country is required to create a Covid-19 Surveillance, Prevention, and Control Plan, which must contain the following guidelines, in accordance with Ministerial Resolution 1275-2021-MINSA, approving Administrative Guideline 321-MINSA/ DGIESP-2021:

- 1. Ensure proper ventilation in work areas.
- 2. Evaluation of employee health before return to or reinstatement in the workplace.
- 3. Stations for mandatory handwashin and disinfection.
- 4. Efforts to raise awareness of how to contain the spread of the virus at the workplace.
- 5. Group preventive measures.
- 6. Personal protective measures.
- 7. Employee health monitoring for COVID-19 symptoms.

The plan's implementation in each company will be subsequently audited by the National Superintendency of Labor Audits (SUNAFIL). The plan shall also include the health protocols applicable to the sector in which the company is involved.

Repeal of the Agrarian Labor Regime

Executive Order (*Decreto Supremo*) 001-2022-TR, published on February 23, 2022, amended the regulations on the labor outsourcing law for personnel continuously assigned to the main company (company hiring the service).

The main change involves the restricted use of outsourcing for specialized activities or works where personnel are continuously assigned to the main companies' work or operating centers.

Activities forming part of the core business–understood as those forming part of the company's corporate purpose–cannot be outsourced.

The law establishes a period of one hundred eighty (180) calendar days to adapt to these new provisions.





Accounting Standards

The Peruvian Business Corporations Act (LGS) establishes that the financial statements of companies incorporated in Peru must follow the general accounting principles accepted in Peru and other applicable legal provisions. The Peruvian Accounting Standards Board (CNC) has established that the general accounting principles are basically the standards issued by the International Financial Reporting Standards Board (IFRSB) including the International Financial Reporting Standards (IFRS), the IFRS Interpretation Committee (IFRIC), and the Standing Interpretations Committee (SIC), and the specific provisions approved for particular businesses (banks, insurance companies, etc.). Likewise, on a supplementary basis, the U.S. Generally Accepted Accounting Principles (GAAPs) are applied.

The Peruvian Accounting Standards Board (CNC) is responsible for issuing the General Chart of Accounts for companies and methodologies that apply to both private business and government entities.

The CNC adheres to the standards approved by the International Financial Reporting Standards Board (IFRSB), which are explicitly approved by the CNC and published in "El Peruano" Official Gazette, indicating their date of approval, which may differ from the internationally approved date. Companies that issue debt or shares in the capital market are subject to regulation by the Peruvian Securities and Exchange Superintendency (SMV). Companies supervised by this institution must issue their financial statements in accordance with the International Financial Reporting Standards (IFRS), as issued by the International Accounting Standards Board (IASB).

The annual financial information given by companies supervised by the SMV must be audited and include the previous year for comparative purposes. Quarterly reports do not need to be audited. The audit must be conducted according to regulations of the International Auditing and Assurance Board issued by the International Federation of Accountants (IFAC).

Starting in 2016, companies not listed in the Public Registry of the Lima Stock Exchange are not required to submit audited financial statements.

Intellectual Property Regulations

Photograph by Daniel Silva / © PROMPERÚ

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Supervisory Body

According to the World Intellectual Property Organization (WIPO) intellectual property is divided into two major categories: copyright and industrial property.

Copyright protects works of human ingenuity, such as literary, audiovisual, and artistic works, software, artistic interpretations, etc. Industrial property, on the other hand, grants exclusive rights over an invention, a new technology, or distinctive trademarks, such as brands, invention patents, or industrial designs.

Regulations on industrial property are contained in different local and international bodies of law, most notably:

- (i) The Berne Convention for the Protection of Literary and Artistic Works, to which Peru has been a signatory since 1988.
- (ii) The Paris Convention for the Protection of Industrial Property, to which Peru is a party since 1994.
- (iii) Decision 486 of the Andean Community Commission, which establishes the Common Industrial Property System.

- (iv) Legislative Order (Decreto Legislativo) 1075, which approves supplementary provisions to Decision 486 of the Andean Community Commission, which establishes the Common Industrial Property System.
- (v) Decision 351 of the Cartagena Agreement Commission, approving the Common Regime on Copyright and Related Rights; and

(vi) Legislative Order 822–Copyright Act.

In Peru, the National Institute for the Defense of Free Competition and the Protection of Intellectual Property (INDECOPI) is the public entity responsible for promoting and regulating the exercise of these rights.

Currently, these duties are performed by the intellectual property bodies (Office of Distinctive Signs, Office of Inventions and New Technologies, and Copyright Office), as well as the Intellectual Property Division of the INDECOPI Court.

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Copyright

For purposes of comparison, laws do not typically contain an exhaustive list of works protected by copyright. However, our law, consisting mainly of Decision 351 and Legislative Order 822, refers to works typically protected by copyright, including the following:

- Literary works such as novels, poems, stage performances, reference works, journalistic articles
- Software and databases
- Movies, musical compositions, and choreographies
- Works of art such as paintings, drawings, photographs, and sculptures
- Architecture; and
- Advertisements, maps, and technical drawings.

It should be noted that copyright does not include ideas, procedures, operating methods, or mathematical concepts themselves. However, it may cover the way in which these concepts are expressed in reality.

In terms of property rights, Peruvian law states that the copyright holder has the power to authorize or prevent specific uses of the work, or in some cases, to receive a remuneration for the use of the work (for example, through copyright collectives). Thus, the owners of the proprietary rights over a work can prohibit or authorize:

- The reproduction of their work in various forms, such as print publication or sound recording
- The public interpretation or performance, e.g., a dramatic or musical work
- The recording of the work, e.g., in the form of compact discs or DVD
- The broadcasting of the work over radio, cable, or satellite
- The translation of the work into other languages; and
- The adaptation of the work, as in the case of a novel adapted to a screenplay.

For example, prior authorization is required even to reproduce computer programs for personal purposes, except in the case of backup copies. Another typical case in which the author's authorization is required is in the reproduction, whether physically or digitally (in the form of an NFT, for example) of a work. If this provision is violated in any way, the aggrieved party may report the infringement of their rights as part of a sanctioning administrative proceeding.

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Industrial Property

The applicable national law is based primarily on Decision 486 and Legislative Order 1075, which do not require the creators of distinctive signs or inventors to register them with the INDECOPI.

Said registration is essential, however, in order to hold exclusive ownership of these rights. Such registration also grants the owners other important advantages:

- (i) It provides publicity, which means that the right can be enforced against third persons.
- (ii) It prevents others from taking advantage of the prestige or reputation of a creation through imitations or falsifications.
- (iii) It makes it possible to bring civil and even criminal actions to protect the right against third persons.
- (iv) It grants INDECOPI the power to impose sanctions, final orders, and penalty payments against those who make inappropriate use of registered industrial property; and,
- (v) It makes it possible to sell or assign the use of the right in exchange for a consideration.

Registrable Elements of Industrial Property

Under Peruvian law, distinctive marks, inventions, and new technologies are registrable. Below is a list of the principal elements of industrial property.

Distinctive marks

(i) Trademarks or service marks

A trademark is a graphic representation used to indicate that certain goods or services have been developed or provided by a given market agent. This sign allows consumers to distinguish between different competitors, since it represents a market agent, the quality of a good or service, and its market value.

It is fundamental to keep the registered mark in use, given that, after three years of inactivity, any interested persons may request the cancellation of the registration of said mark and proceed to register it themselves.

(ii) Commercial sloganl

Refers to the word or phrase used together with a trademark. As such, in order to be registered, it is necessary to indicate the trademark with which the slogan will be associated. The slogan's validity will be conditional upon that of the distinctive mark. Similarly, the transfer of the slogan also involves the transfer of the trademark.

(iii) Trade name

This is the sign used to identify a company, economic activity, or establishment. Unlike the other classes of industrial property, the exclusive rights over a trade name are automatically acquired through its first use in commerce. As such, the registration of a trade name is merely declarative in nature. Nevertheless, it is an effective measure of proof with regard to its ownership.

Effectiveness of registrations

Ten years, as from the date on which the registration is obtained. This term may be renewed for an identical period.

Priority Right

The territorial space in which the industrial property right may be exclusively exercised corresponds to the country in which it has been registered. In other words, market agents must register their right in each one of the countries in which they wish to make use thereof, given that their registration will only be valid in the country in which it was granted.

Notwithstanding the foregoing, under the provisions of the Paris Convention, market agents who have registered (a) an invention patent; (b) a utility model patent; (c) an industrial design; or (d) a trademark in any member country of said Convention may use the submission date of their application in any other country to which said international law applies.

The term for exercising the priority right in another country depends on the type of industrial property to be registered, and the statute begins to run on the submission date of the first application for registration.

- (i) For invention patents and utility models: 12 months.
- (ii) For industrial designs and trademarks: 6 months.

Consequently, those who intend to register their right in another country cannot be prevented from doing so based on a registration obtained during said period.

Non-Registrable Elements

It should be noted that, despite the importance of registering industrial property, not all human creations can be registered.

In Peru, know-how does not constitute a registrable element, for example. This term refers to the set of business knowledge, whether technical, administrative, or commercial that is acquired through experience and building of skills when carrying out a business activity or process.

As such, while the knowledge of "knowing how" to run a company may be considered of economic value to said company, such knowledge in and of itself is not eligible for registration.

This does not mean that such experience or a particular way of making a product or performing a given service is not eligible for protection. It simply means that our law has established a sphere other than that of intellectual property to protect such concepts, under the Act for the Elimination of Unfair Competition, approved by Legislative Order 1044.

This law prohibits the dissemination or acquisition of information considered a business secret, insofar as such conducts distort the market and constitute a clear disincentive to innovation. In order for information to be considered a business secret, it must have a market value and be confidential and private. Additionally, reasonable protective measures must have been implemented to keep it private.

Intellectual Property Regulations

Peru's Business and Investment Guide 2022

Member Countries of the Paris Convention

The Paris Convention, adopted in 1883, applies to industrial property in the broadest sense of the term, including patents, trademarks, industrial drawings and models, utility models, services marks, trade names, geographic indications, and the prevention of unfair competition. This international agreement was the first major step in helping creators to protect their intellectual works in other countries.

Currently, the Paris Convention has 178 contracting parties, including Peru.

To consult the list of the other member countries, please click **here**.

The following figures are taken from the most recent INDECOPI Report for 2020:

27,653 new trademark registrations were granted for goods and services.

Virtual platforms were supervised and monitored, creating **475 alerts on goods believed to be in violation** of industrial property law.

Savings of over PEN32 million were verified on expenses for the publication of registration applications thanks to the use of the Official Electronic Industrial Property Gazette.

Another comparative advantage to Peru's industrial property regime has been the implementation of the "Search for Your Brand" tool, which makes it possible to perform free registration history searches.

Over 800 complaints were received by the agency regarding the violation of industrial property rights as of the closing date of the report.

Source: National Institute for the Defense of Free Competition and the Protection of Intellectual Property, 2021 (INDECOPI)

Environmental and Climate Change Regulations

Photograph by Enrique Nordt / © PROMPER

> Peru possesses a significant natural and cultural heritage that offers a range of development opportunities through the sustainable exploitation of natural resources, integrated environmental quality management, and the implementation of economic activities based on criteria of competitiveness and regional and worldwide visibility.

The Ministry of the Environment (MINAM), created in 2008, is the national environmental authority in charge of defining prioritized objectives, guidelines, the main content, and mandatory national standards, working and coordinating with the three levels of government, the business sector, universities, and civil society.

In Peru, the regulatory framework on the environment establishes limits on those elements that pose a certain degree of danger to humans and the environment. The purpose of this framework is to protect or remediate the environment; combat the effects of air, water, and soil pollution; ensure the rational use of resources; and urban, industrial, and technological growth in harmony with the environment.



General Environmental Act - Law 28611

The General Environmental Act, passed in 2005, organizes the regulatory legal framework for environmental management in Peru. It establishes the basic principles and regulations to guarantee the effective exercise of the right to a healthy, balanced environment that is adequate for the full development of life, as well as compliance with the duty to contribute to an effective environmental management and protect the environment, with a view to improving the public's quality of life and achieving the country's sustainable development.

Under this law, the National Environmental Management System (SNGA) has been put together, in accordance with Law 28245 and its regulations, approved by Executive Order 008-2005-PCM. The purpose of the SNGA is to guide, integrate, coordinate, supervise, evaluate, and guarantee the application of policies, plans, programs, and actions for environmental protection and contribute to the conservation and sustainable use of natural resources, on a decentralized, cross-cutting, and participatory basis. The SNGA consists of:

- The National Environmental Impact Evaluation System (SEIA) - MINAM
- The National Environmental Evaluation and Supervision System (SINEFA) - OEFA

- The National Environmental Information System (SINIA) - MINAM
- The National Water Resource Management System (SNGRH) - ANA
- The National State-Protected Natural Areas System (SINANPE) - SERNANP
- The National Forest and Wildlife Management System (SINAFOR) - SERFOR

National Environmental Policy through 2030

The National Environmental Policy (PNA) is a set of public guidelines, objectives, strategies, targets, programs, and instruments aimed at defining and guiding the environmental actions of national, regional, and local government entities, as well as those of the private sector and civil society.

The first PNA was approved by virtue of Executive Order 012-2009-MINAM. More than ten years later, Executive Order (Decreto Supremo) 023- 2021-MINAM approved the National Environmental Policy through 2030 as the basis for environmental conservation, seeking to guarantee the sustainable, responsible, rational, and ethical use of natural resources and the environment that supports them, in an effort to contribute to the public's comprehensive, social, economic, economic and cultural development.

The National Environmental Policy was drafted via a participatory, decentralized process with the involvement of different publics at the national, regional, and local levels, coming from the public and private sectors, academia, nongovernmental organizations, and representatives of indigenous peoples. The National Environmental Policy through 2030 features the following structure:

- Legal grounds
- ► Diagnosis
- Desired future situation
- Possible solutions
- Objectives (9 in all)
- Indicators (23 in all)
- Guidelines and strategies (47 in all)
- Services (64 in all)
- Follow-up and evaluation

The objectives of the PNA include the need to reduce biodiversity loss and deforestation levels, reduce air, water, and soil pollution, and improve solid waste management. The goal is also to reduce vulnerability to climate change and greenhouse gas emissions, and to improve ecoefficiency in the production of public and private goods and services by 2030, achieving a circular economy that makes the most of resources. These efforts will be boosted by improved governance, research, and environmental education.

Primary expected results of the PNA through 2030:

In biodiversity and forests:

- Reduce the number of threatened species in Peru by 29%.
- Reduce the annual percent change of forest loss by 6%.

In environmental quality:

- Achieve a "Good" rating (according to the National Air Quality Index (INCA)) for the air quality in 50% of all prioritized zones (ZAPs).
- Achieve closure plans or remediation underway for 36% of all mining-related environmental liabilities.
- Situate 63% of solid waste in appropriate final disposal infrastructure.

In climate change:

- Reduce the country's losses due to the direct effect of climate change vulnerability by 20%.
- Comply with 100% of Nationally Determined Contributions (NDCs), which are aimed at meeting the emissions reduction target of 30% compared to the Business as Usual (BaU) scenario by 2030, plus an additional 10% conditional upon international cooperation.

In efficient and sustainable production:

- Obtain 64% of energy in the national electricity network from renewable sources.
- Increase ecoefficiency levels in 20% of all public entities.
- Help 200 Peruvian companies meet biologically and ecologically friendly business criteria.

In environmental institutional strength:

- Adequately handle 99% of environmental conflicts.
- Increase scientific output on environmental topics by 137%.

Companies and the Environment

According to the General Environmental Act, organizations are responsible for emissions, effluents, dumping, and any other negative impacts that may be caused to the environment, human health, and natural resources as a result of their activities. This responsibility includes environmental risks and damages caused by action or omission.

The owner of the operations must adopt prioritized measures to prevent environmental risks and damages at the potential source thereof, as well as all environmental conservation and protection measures applicable in each one of its operations.

Studies for prefeasibility, feasibility, and definitive investment projects under the responsibility of public or private entities whose implementation may have an impact on the environment shall include the necessary costs to preserve the environment at the location where the project will be performed, as well as any other locations that may be affected thereby.

The government requires the owners of operations to adopt environmental management systems that are suitable for the nature and size of their operations, in order to promote the continuous improvement of their environmental performance levels.

Environmental Quality Standards (EQS):

These indicators measure the concentration of elements, substances, or other components in the air, water, or soil. Their purpose is to establish targets beyond which significant effects may be caused to the environment and human health.

Maximum Permissible Limits (MPLs):

Established for sectors such as hydrocarbons, fishing, cement, metallurgy and mining, and vehicular transportation. MPLs measure the concentration or degree of elements, substances, or physical, chemical, and biological parameters that characterize an effluent or emission. If such parameters are exceeded, harm may be caused to human health and wellbeing or the environment. Compliance with MPLs is legally enforceable by the MINAM and the entities that form part of the National Environmental Management System. Criteria for the determination of supervision and sanctions shall be established by said ministry.

The MINAM recently approved the Environmental Quality Standards (EQS) and Maximum Permissible Limits (MPL) Plan for 2021-2023, by virtue of Executive Order 020- 2021-MINAM, which aims to plan and prioritize the preparation and approval of EQSs and MPLs as useful and necessary tools for environmental quality management.



Environmental Certification

All investment projects must draft an environmental certification instrument prior to their implementation, anticipating any significant negative environmental impacts that may be caused. This is equivalent to the project's roadmap, which contains the owner's requirements and obligations, as well as the activities to be carried out to remediate any negative impacts.

The SEIA Act (Law 27446, as amended) and its Regulations (Executive Order 019-2009- MINAM, as amended) establishes that all public- or private-law individuals or legal entities, whether Peruvian or foreign, who seek to carry out an investment project in Peru that may cause significant negative environmental impacts must obtain environmental certification from the corresponding authorities.

The performance of projects or service and trade activities may not be initiated, and no national, sectoral, regional, or local authority may approve, authorize, permit, grant, or enable them if they do not previously obtain environmental certification. The environmental certification expires if the holder fails to begin performing the investment project with a term of no more than five (5) years. The National Environmental Certification Service for Sustainable Investments (SENACE) conducts the environmental certificate procedure for investment projects.

Project Categorization by Environmental Risk

All actions included in the list of investment projects subject to the SEIA for which environmental certification is being sought shall be classified into one of the following categories:

- Category I: Environmental Impact Statement.
 Includes those projects whose performance does not give rise to significant negative environmental impacts.
- Category II: Semi-Detailed Environmental Impact Study. - Includes projects whose performance may cause moderate environmental impacts that may be eliminated or minimized by adopting easily applicable measures. Projects classified in this category shall require a Semi-Detailed Environment Impact Study (EIA-sd).
- Category III: Detailed Environmental Impact Study. - Includes those projects whose characteristics, size, and/or location may cause quantitatively or qualitatively significant negative environmental impacts, requiring an in-depth analysis to review their impacts and propose the corresponding environmental management strategy. Projects in this category shall require a Detailed Environmental Impact Study (EIA-d).

Act on the Promotion of Investments for Economic Growth and Sustainable Development

Passed in 2015, Law 30237 seeks to promote investments for economic growth and sustainable development by streamlining and integrating permits and procedures, as well as measures for the promotion of public, private, public- private, or mixed capital investment.

These measures include the optimization and strengthening of the SEIA through the centralization, free access, and shared use of the baseline and improvements to Comprehensive Environmental Certification as a permit integration instrument.

The law also establishes the adaptation of regulations and administrative procedures by the SERFOR, ANA, and DIGESA to ensure the law's correct implementation.

National Competitiveness and Productivity Policy

In 2019, within the framework of the National Competitiveness and Productivity Policy–which seeks to foster wellbeing for all Peruvians on the basis of sustainable economic growth with a territorial approach–the National Competitiveness and Productivity Plan and the National Infrastructure Plan for Competitiveness were approved.

These plans include measures to promote environmental sustainability in the operation of economic activities, such as strategies to finance the fight against climate change; comprehensive solid waste management; a circular economy and clean production agreements in the industrial, fisheries, and agriculture sectors; a renewable energy, electromobility, and clean fuel strategy; vehicle junking bonuses; sustainable infrastructure, and more.

These plans will help transition from economic growth to sustainable or green growth, with an emphasis on promoting projects that not only include improvements in their processes, but also contribute protecting the environment and combating climate change.



Paris Agreement: Nationally Determined Contributions (NDC) Peru

Peru has been a party to the United Nations Framework Convention on Climate Change (UNFCCC)1 since 1993. As such, it shares the Convention's ultimate objective to "achieve the stabilization of greenhouse gas concentrations in the atmosphere at a level that would prevent dangerous interference with the climate system." Peru also ratified the Kyoto Protocol in 20022, and promptly submitted its overall mitigation offer via its intended nationally determined contributions (iNDC) in September 2015 and took part in the efforts to achieve the Paris Agreement.

The Paris Agreement is a historic international agreement that was signed in December 2015 during the United Nations Framework Convention on Climate Change's (UNFCCC) 21st Conference of Parties (COP21) in Paris. Its central aim is to strengthen the global response to the threat of climate change, in an effort to ensure sustainable development and efforts to eradicate poverty, by keeping a global temperature rise this century well below 2 °C above preindustrial levels and pursuing efforts to limit the temperature increase even further to 1.5 °C. The Agreement also aims to increase countries' capacities for adaptation and resilience and guarantee finance flows consistent with low greenhouse gas emissions and climate-resilient pathway.

> In July 2016, Peru became the first country in Hispanic America to ratify the Paris Agreement. To date, 189 of 197 States-Parties that belong to the Convention have ratified the Agreement.

> Peru had the chance to contribute to this multilateral agreement and global policy decision-making during the negotiation process, as a developing country and president of the COP20 held in Lima. It made three significant contributions to reaching the Paris Agreement:

- I. During the COP20, it resolved, the issue of differentiating between developed and developing countries through equity and the principle of shared but differentiated responsibilities and respective capabilities, in light of the Parties' different national circumstances (made explicit in Article 2 and throughout the Agreement).
- II. It explicitly articulated the balance between adaptation, as consequences of climate change, and mitigation of GHGs, as causes of climate change.
- III. The Lima Paris Action Agenda, which allowed for the participation of key non-state stakeholders in 2015, such the private sector, civil society, academia, indigenous peoples, collectives, and the general public for rapport-building and dialogue. As a result, the different stakeholders assumed responsibility for solving the problem of climate change on the part of society as a whole, and not just governments.

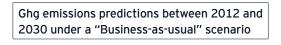
Peruvian NDCs

Nationally determined contributions (NDCs) are at the heart of the Paris Agreement and the achievement of its long-term goals. NDCs embody efforts by each country to reduce national anthropogenic emissions and adapt to the impacts of climate change.

According to Article 4 of the Paris Agreement, each Party must prepare, communicate, and maintain successive NDCs that it adopts, reflecting the greatest possible ambition and taking into account its domestic circumstances and capabilities.

Peru has committed to reducing 30% of its predicted GHG emissions by 2030, equivalent to 89.4 MtCO2eq compared to the base year of 2010, based on a "Business-as-Usual" (BAU) scenario of increased emissions, divided as follows:

- Unconditional reduction: 20% reduction via the implementation of investments and expenditures with national public and private resources.
- Reducción condicionada: 10% reduction, conditional upon the availability of international external financing and favorable conditions, without public debt.





Source: Third National Communication issued by the Republic of Peru to the United Nations Framework Commission on Climate Change, April 2016

The NDC mitigation components are aimed at reducing GHG emissions and conserving carbon sinks for emissions management, with 62 mitigation measures distributed among the following six GHG emissions sectors in Peru:

- 1. Power-Stationary Combustion: 23 measures
- 2. Power-Mobile Combustion: 14 measures
- 3. Industrial Processes and Use of Goods: 2 measures
- 4. Agriculture: 6 measures
- 5. Land Use, Land-Use Change, and Forestry: 8 measures
- 6. Waste:

9 measures

The NDC adaptation components establish goals and targets to reduce levels of exposure and vulnerability to hazards associated with climate change in 91 adaptation measures divided into five prioritized thematic areas:

- 1. Agriculture: 17 measures
- 2. Forests: 12 measures
- 3. Fisheries and Aquaculture: 18 measures
- 4. Healbusth: 14 measures
- 5. Water:

30 measures

These include cross-cutting approaches for disaster risk management, resilient public infrastructure, poverty and vulnerable populations, gender and interculturality, and private investment promotion.

In keeping with the foregoing, in January 2022, the Government announced the approval of Executive Order 003-2022-MINAM, declaring the climate emergency to be of national interest. The purpose of this order is to urgently implement climate action measures as established in the nationally determined contributions through 2030. According to this emergency climate statement, the priorities are the following:

1. Climate governance:

It proposes the involvement of regional and local governments, as well as nonstate actors, academia, professional guilds, women, indigenous and native peoples, the Afro-Peruvian community, other collectives and the private sector, with the strengthening of existing mechanisms for participation provided by the Ministry of the Environment (MINAM).

2. Education on climate change:

Promotion in the educational system at every stage, level, educational model, cycles and programs, of the development of competencies with emphasis on the environment, human rights and other crosssectional perspectives.

3. Monitoring and follow-up:

It proposes to encourage investment and operation of hydrometeorological services, health monitoring systems, satellite monitoring mechanisms (SEFOR) for statistical compilation of data, as well as the implementation of Early Warning Systems.

4. Climate financing:

The Ministry of Economy and Finance (MEF) promotes the incorporation of concerns over the expected impact of climate change into the processes of evaluation of investments in the financial system, assesses budgetary programs to strengthen the mechanisms that contribute to emission reductions and the inclusion of carbon pricing in the framework of economic policies. 5. Human Rights and Climate Justice: It seeks to mitigate the social impact of climate change on populations that are vulnerable as a consequence of the loss of ecosystems that are a source of subsistence and development. Likewise, to promote actions and accompany the Committees of Community Watch and Control of Forests and Wildlife in strategic locations with greater illegal activity.

This government action seeks to generate a change in energy production, in investments, in forestry conservation, as well as in transport, agriculture and health.

The sense of urgency and ambition in Peru's commitment continues to be crucial. As a result, in December 2020, Peru increased the climate change adaptation areas from five to six (adding transport and tourism), and aims to reduce GHG emissions by 40% by 2030. It also aims to achieve decarbonization by 2050. The National Adaptation Plan establishes a route to reduce the risks associated with the danger of climate change. It also relies on scientific information for making decisions in the territory, especially taking into consideration the ancestral knowledge of the indigenous peoples.

In matters of mitigation, the national commitment is to limit our emissions to the equivalent of 179 million tons of CO2 with actions in the sectors of agriculture, industrial processes, energy, transport, waste and use of soil, change of the use of soil and forestry.



National Climate Change Strategy (ENCC)

According to the ENCC, the main challenge associated with climate change in Peru is to reduce risks and foreseeable impacts, building capacities to address them based on an integrated management among the three levels of government to reduce vulnerabilities and take advantage of opportunities.

The First ENCC was approved by Executive Order 086-2003-PCM. It included 108 targets, of which only 12% were achieved in the first six years, with progress made on 49% of all targets, including initiatives, programs, and projects underway. This Plan was then updated by Executive Order 011-2015-MINAM, including the 2021 vision. This version, which is currently in force, identified two strategic objectives that clearly link climate change response actions to the national development process.

Currently, a new update process is currently underway to draft the National Climate Change Strategy through 2050 (ENCC 2050), which will be the primary instrument for the comprehensive management of climate change, guiding and facilitating the State's long-term actions on climate change at the national, regional, and local levels. The ENCC will include a vision through 2050 to achieve carbon neutrality and ensure the resilience of our population, ecosystems, livelihoods, and production and infrastructure systems, complying with the commitments we have assumed under the United Nations Framework Convention on Climate Change and the Paris Agreement, specifically the establishment of a long-term strategy.

5

Framework Act on Climate Change

A turning point in climate change management in Peru came with the passage of the Framework Act on Climate Change 30754, on April 17, 2018, with the goal of establishing the principles, approaches, and general provisions for the comprehensive, participatory, transparent management of the climate change adaptation and mitigation measures, so as to reduce the country's vulnerability to climate change, take advantage of low-carbon growth opportunities, and comply with the international commitments assumed by the State with the UNFCCC. On December 31, 2019, the Regulations on the Framework Act on Climate Change were approved. The application of these regulations seeks to guarantee sustainable low-carbon growth and reduce economic losses through the adequate management of climate risks.

This law ensures that the country will be better prepared to tackle climate events and create the conditions for the growth of clean and sustainable industries. It is aligned with the countries commitment to the United Nations Sustainable Development Goals (SDGs) and the recommendations that must be addressed for the country's admission into the Organization for Economic Cooperation and Development (OECD). The Framework Act on Climate Change allows the government to increase public spending efficiency, representing savings for the country and a key investment for avoiding costs and taking advantage of opportunities for all of the country's stakeholders: the public and private sectors, civil society organizations, academia, indigenous peoples, and others.

The principal components included in this Law are as follows:

- Articulation with the international context: The purpose of this Law is to comply with the international commitments assumed by the Peruvian state with the UNFCCC, which will enable it to support worldwide efforts to prevent the global temperature from rising more than 1.5° C above preindustrial levels.
- II. Inclusion of climate change into national development planning:

All sector authorities, regional governments, and local governments must include climate risk and vulnerability, as well as the identification of mitigation and adaptation measures, when formulating and updating their development, budget, and spending planning policies, strategies, and instruments. III. Increase in institutional strength for addressing climate change:

With the goal of complying with the periodic updating of our NDCs, the Law mandates the establishment of a High-Level Climate Change Commission for the purpose of proposing the adaptation and mitigation measures that will form part of the NDCs. This multisectoral space, chaired by the Prime Minister, allows for ongoing articulation and coordination among state actors with the objective of defining and updating the NDCs to be submitted to the UNFCCC.

IV. Increase in the competitiveness of investment and the national public budget:

The goal is to ensure the sustainability of government investment and budgeting. For such purpose, the MEF must incorporate climate risk and vulnerability analysis, as well as the identification of climate change mitigation and adaptation measures, when preparing and implementing public investment projects, as well as economic instruments that channel the public budget. This will help obtain positive returns by reducing costs for restoration, reconstruction, and repair.

V. Support for science and technology:

According to the Law, all public institutions with the mission of scientific research and technological development must prepare research and technology transfer studies, projects, and programs with the purpose of improving and increasing the adaptive capabilities of the population, ecosystems, infrastructure, and production systems; and contributing to the reduction of GHG emissions and the increase and conservation of carbon reserves.

6

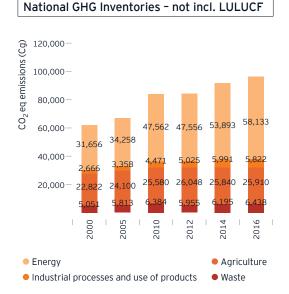
National Greenhouse Gas Inventory

National Greenhouse Gas Inventories (INGEIs) are prepared in accordance with the Framework Act on Climate Change and the INFOCARBONO (Executive Order 013-2014-MINAM), based on which the MINAM is responsible for periodically preparing inventories through joint work with other government institutions.

The INGEI is the result of implementing the provisions of the INFOCARBONO. It is part of Peru's Adaptation and Mitigation Measure Monitoring System, which represents our enhanced transparency framework under the Paris Agreement.

The inventory is prepared based on the guidelines of the Intergovernmental Panel on Climate Change (IPCC), the leading international body on the matter, which develops and updates the methodologies. The inventory thus helps decision-making on how to move forward with the implementation of our climate challenges. The information generated allows different governmental bodies to develop policies, plans, projects, and programs to reduce our emissions and put us on the path to a carbon-neutral future.

> To date, Peru has prepared National Greenhouse Gas Inventories in 2016, 2014, 2012, 2010, 2005, 2000, and 1994, which have allowed the country to identify sectors with the highest emissions and promote national emissions management efforts.





Peru's Carbon Footprint

The mitigation measures for achieving Peru's NDCs aim to monitor and reduce GHG emissions. As part of these efforts, the public and private sectors have been involved. In November 2019, the MINAM-as the national authority on matters of climate change-introduced the "Peruvian Carbon Footprint" online platform. This innovative tool is the first of its kind to be made freely available nationwide for public and private organizations to manage their GHG emissions via four components:

- Emissions calculator: Free calculator to measure GHG emissions based on international standard ISO 14064-1.
- 2. **Recognition system**: Incremental system for recognizing organizations through four levels of stars:
 - i. 1 star: Measurement of emissions.
 - ii. 2 stars: Verification of footprint calculation results by an accredited third party.
 - iii. 3 stars: Emissions reduction.
 - iv. 4 stars: Recently updated to Reduction+, this final level is associated with the reduction of said emissions, sustained over time; the strengthening of GHG management in the organization's supply chain; or emissions neutralization.

- 3. **Registry**: Public registry of participating organizations indicating the degree of ambition of their GHG emissions management.
- 4. **Neutralization information**: List of national projects that offer emissions reductions to neutralize carbon footprints through the purchase of carbon credits.
- 5. List of verifiers: To verify the carbon footprint, the organization shall hire accredited management system certification firms.
- 6. Estadísticas.

According to the MINAM, as of February 2020, 706 organizations are registered in the HC-Perú, of which 327 organizations have already reported their greenhouse gas (GHG) emissions, with around 80% belonging to the private sector.

Economic Benefits from Reduction of GHG Emissions

According to preliminary estimates and results of the Technical Study toward Long-Term Carbon Neutrality in Peru being prepared by the MINAM, the progressive process for the reduction of GHG emissions generated primarily by deforestation, intensive agriculture, and fossil fuel consumption in production, trade, and industrial activities may offer a net economic benefit for the country of USD98 billion by 2050.



Roadmap to a Circular Economy

The current linear economy is based on a "take-make-waste" production and consumption model, in which goods are manufactured using raw materials that are then sold, used, and ultimately discarded as waste. While it is true that important steps have been taken toward efficiency, the linear system is based on consumption instead of the restorative use of resources, which involves significant losses throughout the value chain.

A circular economy, on the other hand, is internationally restorative and regenerative, so that goods, components, and materials conserve their usefulness and maximum value at all times, distinguishing between technical and biological cycles. This continuous positive development cycle preserves and improves natural capital (worldwide stocks of assets that include natural resources, ecosystems, and living beings), optimizes resource yield, and minimizes system risks by managing finite reserves and renewable flows.

In February 2020, Executive Order (*Decreto Supremo*) 003-2020-Produce approved the Roadmap to a Circular Economy in the Industrial Sector, an initiative jointly prepared by MINAM and PRODUCE with the goal of promoting inclusive and sustainable economic growth and industrial development.

> This law is based on four approaches, six lines of action, and sub-actions with short-term (one year), medium-term (three years), and longterm (five years) goals with the participation of the public sector, the private sector (in the form of industry trade groups), academia, research and innovation centers, among others, to identify and develop actions to promote and facilitate competitiveness and productivity, with a circular economy approach.

Approach 1: Sustainable Industrial Production

- a. Line of action: Incentivize industrial production through a circular economy approach.
- b. Line of action: Manage information tied to circular production.

Approach 2: Sustainable Consumption

c. Line of action: Foster sustainable consumption habits in the public and private sectors and among the general public.

Approach 3: Use of Discarded Materials and Industrial Waste Management

d. Line of action: Promote the use of discarded materials and the valorization of industrial waste.

Approach 4: Innovation and Financing

- e. Line of action: Incentivize innovation and the use of clean and sustainable technologies
- f. Line of action: Design mechanisms and incentives to promote innovative initiatives and clean technologies.



Principal Regulatory and Investment Promotion Entities in Peru



1. Central Reserve Bank of Peru -BCRP

(Banco Central de Reserva del Perú - BCRP)

Tel: +51 1 613 2000 www.bcrp.gob.pe

The Central Reserve Bank of Peru (BCRP) is an autonomous constitutional institution of the Peruvian State. According to the Constitution, the faculties of the BCRP are to regulate the currency and the credit in the financial system, manage international reserves under its care, and other functions indicated in the law that created the institution. Likewise, the Constitution orders the BCRP to issue coins and paper money and to accurately inform the country from time to time on the state of national finances. It also has the responsibility of maintaining monetary stability, avoiding the pressures of inflation and depreciation on the economy.

2.

Office of the Prime Minister- PCM

(Presidencia del Consejo de Ministros- PCM)

Tel: +51 1 219 7000 www.gob.pe/pcm

The Office of the Prime Minister is the technical-administrative institution of the Executive Branch, whose maximum authority is the President of the Republic of Peru. It coordinates and follows up on multi-sector policies and programs of the Executive Branch. It also carries out coordinated actions with the Congress and different constitutional entities. -MEF

3. Ministry of Economy and Finance

(Ministerio de Economía y Finanzas -MEF)

Tel: +51 1 311 5930 www.mef.gob.pe

The Ministry of Economy and Finance (MEF) is an entity of the Executive Branch responsible for planning, directing, and controlling matters related to the budget, treasury, debt, accounting, fiscal policy, public spending, and economic and social policies. It also designs, establishes, performs, and supervises national and sector policies under its jurisdiction, assuming a guiding role therein.

4.

Ministry of Labor and Employment Promotion -MTPE

(Ministerio de Trabajo y Promoción del Empleo - MTPE)

Tel: +51 1 630 6000 www.mintra.gob.pe

The Ministry of Labor and Employment Promotion (MTPE) is the State institution responsible for designing, coordinating, and executing the policies and programs aimed at creating and improving dignified and productive work through the promotion of job market insertion opportunities and skills, as well as fostering a democratic system of labor relations through labor coordination, surveillance of compliance with laws, conflict prevention and resolution, and the improvement of working conditions.

5.

National Institute for the Defense of Free Competition and the Protection of Intellectual Property - INDECOPI

(Instituto Nacional de Defensa de la Competencia y de la Protección de la Propiedad Intelectual - INDECOPI)

Tel: +51 1 224 7777 www.indecopi.gob.pe/indecopi

INDECOPI promotes a culture of fair

competition and protects all forms of intellectual property (trademarks, copyrights, patents, and biotechnology).

6.

Supervisory Board for Investment in Energy and Mining –

OSINERGMIN

(Organismo Supervisor de la Inversión en Energía y Minería - OSINERGMIN)

Tel: +51 1 219 3400 +51 1 219 3410 +51 1 427 4935 www.osinergmin.gob.pe

OSINERGMIN is responsible for supervising and controlling compliance with legal and technical provisions of activities developed by companies in the electricity and hydrocarbons subsectors, as well as compliance with legal and technical regulations related to the conservation and environmental protection. It is also in charge of quality and quantity control of fuels and higher prerogatives as part of its power to impose sanctions.

Supervisory Board for Private Investment in Telecommunications - OSIPTEL

(Organismo Supervisor de Inversión Privada en Telecomunicaciones - OSIPTEL)

Tel: +51 1 225 1313 www.osiptel.gob.pe

OSIPTEL is in charge of regulating and supervising the public telecommunication services market, independently of the operating companies.

8.

Supervisory Board for Investment in Public Transportation Infrastructure - OSITRAN

(Organismo Supervisor de la Inversión en Infraestructura de Transporte de Uso Público -OSITRAN)

Tel: +51 1 500 9330 www.ositran.gob.pe

The general purpose of OSITRAN is to regulate, govern, supervise, and audit the behavior of the markets under its jurisdiction, with regard to the actions of service providers, as well as the compliance with concession agreements, impartially and objectively holding harmless the interests of the State, investors, and users.

9.

Agency for the Promotion of Private Investment - ProInversión

(Agencia de Promoción de la Inversión Privada -ProInversión)

Tel: +51 1 200 1200 www.proinversion.gob.pe



ProInversión promotes investment that does not depend on the Peruvian State, in charge of agents under the private system in order to improve the country's competitiveness and sustainable development and thus improve the population's welfare.

10.

National Superintendency of Labor Audits – SUNAFIL

(Superintendencia Nacional de Fiscalización Laboral - SUNAFIL)

Tel: +51 1 390 2800 www.sunafil.gob.pe

SUNAFIL is a specialized technical entity that forms part of the Ministry of Labor and Employment Promotion (MTPE), and is responsible for promoting, supervising, and auditing the compliance with labor laws and those related to occupational health and safety.

Superintendency of Banking and Insurance and Private Pension Fund Management Companies (SBS)

(Superintendencia de Banca, Seguros y Administradoras de Fondos de Pensiones SBS)

Tel: +51 1 630 9000 www.sbs.gob.pe

SBS is in charge of regulating and supervising the financial, insurance, and private pension fund systems. Its main objective is to protect the interests of depositors, the insured, and pension fund affiliates.

12.

National Superintendency of Public Records Offices - SUNARP

(Superintendencia Nacional de los Registros Públicos - SUNARP)

Tel: +51 1 208 3100 www.sunarp.gob.pe

The mission of the SUNARP is to provide legal security and certainty on ownership of different rights registered with it, backed by modernization, simplification, integration and the specialization of registration nationwide.

13.

National Superintendency of Sanitation Services – SUNASS

(Superintendencia Nacional de Servicios de Saneamiento - SUNASS)

Tel: +51 1 614 3200 www.sunass.gob.pe

The SUNASS is a decentralized public institution that rules, regulates, supervises and controls water and sewage services provided, impartially and objectively protecting the interests of the State, investors, and users.

14.

National Superintendency of Public Records Offices - SUNARP

(Superintendencia Nacional de los Registros Públicos - SUNARP)

Tel: +51 1 610 6300 www.smv.gob.pe

The SMV is a specialized technical institution attached to the Ministry of Economy and Finance (MEF) designed to oversee the protection of investors, the efficiency and transparency of the markets under its supervision, the correct setting of prices, and the dissemination of all information necessary to achieve these goals. It has legal status of domestic public law and has complete functional, administrative, economic, technical, and budgetary autonomy.

National Superintendency of Customs and Tax Administration – SUNAT

(Superintendencia Nacional de Administración Tributaria - SUNAT)

Tel: +51 1 315 0730 www.sunat.gob.pe

SUNAT also includes the National Customs Superintendency. It is in charge of managing, supervising, and collecting domestic taxes, with the exception of municipal taxes. It also manages and controls the international trafficking in goods within customs territory and collects the duties applicable by law, facilitates foreign trade economic activities, and inspects the international traffic in persons and the means of transportation. It also conducts the actions necessary to prevent and punish customs crimes.

16.

General Bureau of Environmental Health – DIGESA

(Address General de Salud Ambiental - DIGESA)

Tel: +51 1 631 4430 www.digesa.minsa.gob.pe

DIGESA is the technical regulator on issues related to basic health, occupational health, food hygiene, zoonosis, and protection of the environment.

17.

Environmental Assessment and Supervisory Board - OEFA

(Organismo de Evaluación y Fiscalización Ambiental - OEFA)

Tel: +51 1 204 9900 www.oefa.gob.pe

The OEFA is the guiding entity of the National Environmental Assessment and Supervisory System (SINEFA) and is responsible as such for the evaluation, supervision, and auditing of the compliance with environmental laws nationwide, integrating the efforts of the State and society in a coordinated and transparent manner to ensure the effective management and protection of the environment.

18. Ministry of Energy and Mines – MINEM

(Ministerio de Energía y Minas - MINEM)

Tel: +51 1 411 1100 www.minem.gob.pe

The Ministry of Energy and Mines (MINEM) is the entity responsible for promoting the development and use of energy resources on a rational, efficient, and competitive basis in a scenario of decentralization and regional development, prioritizing private investment, satisfaction of demand, and the use of renewable energies. It also promotes the development of the mining industry, safeguarding legal stability, rational exploitation, and the introduction of new technologies.

Ministry of Transportation and Communications - MTC

(Ministerio de Transportes y Comunicaciones -MTC)

Tel: +51 1 615 7800 www.mtc.gob.pe

The Ministry of Transportation and Communications (MTC) is the Peruvian Government entity that seeks to ensure rational territorial order with respect to resources, production, markets, and population, through the regulation, promotion, implementation, and supervision of transportation and communications infrastructure.

20.

Ministry of Foreign Trade and Tourism - MINCETUR

(Ministerio de Comercio Exterior y Turismo -MINCETUR)

Tel: +51 1 513 6100 www.mincetur.gob.pe

The Ministry of Foreign Trade and Tourism (MINCETUR) is the Peruvian Government entity responsible for formulating, directing, coordinating, implementing, and supervising foreign trade policy, with the exception of tariff regulations; and tourism policy, in accordance with general government policy and in coordination with the sectors and institutions within its jurisdiction.

21. Ministry o

Ministry of Industry and Fisheries (PRODUCE)

(Ministerio de la Producción - PRODUCE)

Tel: +51 1 616 2222 www.gob.pe/produce >

The Ministry of Industry and Fisheries is responsible for drafting, approving, implementing, and supervising national policies applicable to extractive, productive, and transformation activities in the industry and fishing sector, promoting their competitiveness and increasing their production, while guaranteeing the sustainable use of natural resources and environmental protection. Economic Promotion Institutions and Relevant Entities



1.

Ministry of Foreign Affairs: Executive Office for Economic Promotion - DPE

(Ministerio de Relaciones Exteriores: Address General de Promoción Económica - DPE)

The Executive Office for Economic Promotion (DPE) is the institution of the Ministry of Foreign Affairs (MRE) responsible for coordinating with Peruvian missions abroad in an effort to promote Peru as a country capable of providing goods and services in international markets, as well as positioning it as a worldrenowned tourist destination, and a country with interesting business and investment opportunities in different economic sectors.

It should be noted that the DPE has a Quality Management System certified with ISO 9001:2008 International Standard, governed under the values of equality, social commitment, honesty, transparency, and teamwork, thus ensuring that the needs of its national and international users are met.

The DPE reaffirms its commitment to provide services with high standards of quality, excellence, and continuous improvement in the development of the certified processes, such as:

- Support for exporters, investors, and travel agents
- Support for trade, investment, and tourism missions
- Response to requests
- Training
- Dissemination of opportunities
- Organization of events
- Resolution of trade problems and impasses

Services offered by the DPE through its 3 departments

Trade Promotion Bureau - PCO (Address de Promoción del Comercio - PCO)

- Dissemination of business opportunities
- Dissemination of the export offer
- Support in the solution of trade problems between companies
- Identification of business opportunities
- Support to trade missions and their participation in fairs abroad
- Support to exporters in the resolution of trade impasses
- Organization of trade events

Investment Promotion Bureau - PIN (Address de Promoción de las Inversiones - PIN)

- Participation in the negotiation of Foreign Investment Promotion Agreements
- Dissemination of investment opportunities (federal, regional, and municipal governments)
- Coordination of international events for investment promotion (road shows, videoconferences, fairs, and seminars)
- Preparation and coordination of an agenda for foreign business missions
- Dissemination of specialized information on foreign investment
- Support in the identification of investment possibilities and strategic alliances
- Dissemination of tenders and international bidding processes called by public and private Peruvian entities

Tourism Promotion Bureau - PTU (Address de Promoción del Turismo - PTU)

- Dissemination of tourism offer
- Support for culinary events
- Dissemination of tourism materials
- Support for tourism promotion fairs abroad
- Support for agendas involved in the promotion of tourism
- Promotion and negotiation of tourism agreements
- Dissemination of tourism information obtained by our missions abroad

Contacts

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- ► Web: www.gob.pe/rree >\/____

MINCETUR y PromPerú)

Ministry of Foreign Trade and Tourism (MINCETUR) and Peruvian Commission for the Promotion of Exports and Tourism (PromPerú) (Ministerio de Comercio Exterior y Turismo -

The Ministry of Foreign Trade and Tourism (MINCETUR) defines, directs, carries out, coordinates, and supervises foreign trade and tourism policies. In coordination with the Ministry of Foreign Affairs (MRE) and the Ministry of Economy and Finance (MEF) and the other Government sectors in their related areas, it is responsible for the promotion of exports and international trade negotiations. Likewise, it is in charge of regulating the Foreign Trade. The Minister leads international trade negotiations on behalf of the State and may sign related agreements, within its sphere of competence. With regard to tourism, the Ministry promotes, guides, and regulates tourism activities in order to encourage the sustainable development thereof, including the promotion, guidance, and regulation of handicrafts.

Contacts

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- Ana Cecilia Gervasi Díaz
 Viceminister of Foreign Trade
- Julia Álvarez Novoa Viceminister of Tourism Address: Calle Uno Oeste 050 Urb. Córpac, San Isidro
 Tel: +51 1 513 6100 Web: www.mincetur.gob.pe

PromPerú

PromPerú is the agency of the Ministry of Foreign Trade and Tourism (MINCETUR) that is in charge of developing strategies to produce an integrated and attractive image of Peru. This image will help develop domestic tourism and promote the country to the world as a privileged destination for inbound tourism and investment. It is also in charge of promoting Peruvian exports.

- Contact
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 Executive President
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Tel: +51 1 616 7300

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Agency for the Promotion of Private Investment - ProInversión

(Agencia de Promoción de la Inversión Privada -ProInversión)

ProInversión is a public entity attached to the Ministry of Economy and Finance (MEF) and is in charge of executing the national policy for promoting private investment.

ProInversión offers its services for investments in Peru free of charge, in three stages:

Pre-Incorporation

- General information service: macroeconomic data, legal framework, tax system, etc.
- Specific information service, at the request of the potential investor.
- Preparation of agendas with: potential partners, suppliers, clients, authorities, associations, unions, etc.

Incorporation

- Guidance on obtaining municipal permits and licenses for the establishment of an industrial or commercial business.
- Contact and accompaniment to the regions and potential production zones.
- Advice on migratory processes for entry and residence of business people.

Post-Incorporation

- Establishment of a network of contacts with public and private companies.
- Guidance for the expansion of the business.
- Identification of administrative barriers.

Its mission is to promote investment via agents in the private sector, in order to boost Peru's competitiveness and sustainable development and thus improve the wellbeing of the population.

Contacts

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E-mail: rugaz@proinversion.gob.pe Web: www.proinversion.gob.pe

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Tel: +51 54 608 114

Fax: +51 54 608 115

- Piura: Calle Los Manzanos, Mz. Ñ, Lt. 23, Urbanización Santa María del Pinar, Piura

Tel / Fax: +51 73 309 148 +51 73 310 081

Peruvian Foreign Trade Association - ComexPeru

(Sociedad de Comercio Exterior del Perú -ComexPeru)

ComexPeru is the private association that groups the leading companies involved in foreign trade in Peru. Its main purpose is to contribute to the improvement of competitive conditions within a free market environment that will make Peru an attractive destination for private investment.

Objectives and Guidelines

- Promote the development of foreign trade
- Defend free market policies
- Encourage private investment

Contact

 Julia Torreblanca Marmanillo General Manager
 Tel: +51 1 625 7700
 Fax: +51 1 625 7701
 Web: www.comexperu.org.pe

5.

National Confederation of Private Business Institutions - CONFIEP

Instituciones Empresariales Privadas - CONFIEP)

The National Confederation of Private Business Institutions (CONFIEP) brings together and represents private business activities within Peru and abroad. Its principal objective is to contribute to the process of sustained economic growth, based on investment and job creation through individual effort and initiative, the promotion of entrepreneurship and private property.

- Objectives and Guidelines
 - Business unity: Strengthen the union between Peruvian business entrepreneurs to build an order in which free enterprise and a market economy are the distinguishing features.
 - Representation: Act as the principal spokesperson for entrepreneurs nationwide before the State, and in public and private forums.
 - Services: Promote greater communication and coordination between business sectors, and support, back, and provide advice to the business community.
- Contact
 - Verónica Bonifaz Masías General Manager

Av. Víctor Andrés Belaunde 147, Edificio Real Tres, Of. 401 San Isidro, Lima - Peru Tel: +51 1 415 2555 Fax: +51 1 415 2566 Web: www.confiep.org.pe

Association of Capital Markets Business Promoters -PROCAPITALES

(Asociación de Empresas Promotoras del Mercado de Capitales - Procapitales)

The Association of Capital Markets Business Promoters (Procapitales) brings together the principal actors in the market, channeling their concerns and proposals. It acts as a business guild to focus fundamentally on promoting investment and capital markets. It speaks on behalf of its associates to the public sectors with proposals to reduce legal costs and bureaucratic barriers that hinder easy market access. The institution's principal objective is to encourage an efficient legal framework and appropriate corporate governance practices.

Objectives and Guidelines

- Promote the development of new investment instruments
- Encourage access by new issuers of fixedincome and equity securities
- Promote the mobilization of institutional investor resources through new intermediary vehicles
- Actively promote improvements in legislation and the regulation of the capital market
- Disseminate and encourage the implementation of good corporate governance practices
- Create a permanent, proactive, and organized space for dialogue and interaction between agents in the market, including the regulatory and supervisory institutions
- Contribute to the institutional strengthening of agents participating in the capital market

Contact

 Aldo Ruy Fuertes Anaya President
 Address: Av. Canaval y Moreyra 230 of. 5A, San Isidro, Lima - Peru
 Tel: +51 1 440 1080
 Web: www.procapitales.org

7. Lima Chamber of Commerce - CCL

(Cámara de Comercio de Lima - CCL)

For the last 128 years, the Lima Chamber of Commerce (CCL) has represented and defended the interests of the business class before the country's authorities, as well as national and foreign entities. As part of its activities, it promotes free market policies and free competition with a sense of social responsibility, as well as fair and honest competition within a framework of values and ethical principles, fostering domestic and foreign trade and promoting good commercial practices.

The Lima Chamber of Commerce (CCL) is a strategic partner of the State, cooperating to ensure that the laws and other provisions foster national social and economic prosperity, taking the initiative in offering proposals and assuming responsibility in the activities entrusted to it by the State. It attempts to maintain close relations among all organizations representing business activities and cooperation for development, both Peruvian and international, especially supporting the decentralization of production. As a complementary activity, it conciliates interests and manages arbitration proceedings in an affordable and democratic manner between companies or business people, trying to ensure quick and friendly agreements.

The vision of the Lima Chamber of Commerce (CCL) is to be the country's leading business association, respected by society and a reference point for the opinion of the business class. The Lima Chamber of Commerce (CCL) groups together over 14,000 member companies, including the Chamber of Commerce, Production, and Services (Perucamaras) which, in turn, groups together the country's 63 chambers and associations.

- Contact
 - Rosa Bueno de Lercari President
 Address: Av. Giuseppe Garibaldi 396 Jesús María, Lima
 Tel: +51 1 463 3434

Web: www.camaralima.org.pe

8. inPERU

The founding of inPeru was officially announced on January 11, 2012, as a non-profit association for the promotion of investment in Peru among the principal international financial markets, seeking an exchange of better practices and, in general, providing information on Peru as a destination for a range of investment opportunities. The founders of inPeru include the following private institutions: Lima Stock Exchange (BVL); Cavali; Private Pension Fund Management Association (AFP); Peruvian Banking Association (ASBANC); Procapitales; Peruvian Finance Association (APEF); National Confederation of Private Business Institutions (CONFIEP); and the Peruvian Association of Insurance Companies (APESEG). It also has the support of the Peruvian State, through the Ministry of Economy and Finance (MEF); the Ministry of Foreign Affairs (MRE), the Central Reserve Bank of Peru (BCRP); the Superintendency of Banking and Insurance and Pension Fund Management Companies (SBS); the Peruvian Securities and Exchange Superintendency (SMV); the Agency for the Promotion of Private Investment (ProInversión); and PromPerú.

9. National Association of Industries - SNI

(Sociedad Nacional de Industrias - SNI)

The National Association of Industries (SNI) is the institution that groups together Peru's private industrial companies. It is a private-law, non-profit legal entity.

The members of the SNI currently include over 1,000 of the most representative companies of the country's industrial sector, accounting for 90% of the gross value of national production. It should be noted that 16% of Peru's Gross Domestic Product (GDP) is contributed by the industrial sector.

Contact

 Ricardo Márquez Flores President
 Address: Los Nogales 340, San Isidro, Lima Tel: +51 1 616 4444
 Web: www.sni.org.pe

National Institute of Statistics and Information - INEI

(Instituto Nacional de Estadística e Informática - INEI)

The INEI is the entity responsible for producing and disseminating the official statistical information that the country needs with the quality, timeliness, and coverage required, in order to contribute to the design, monitoring, and evaluation of public policies and the decision-making process of socioeconomic agents, the public sector, and the community in general.

Its main duties include:

- Formulating and evaluating the National Statistics Policy and Plan, as well as coordinating and guiding on the formulation and evaluation of sectorial, regional, local, and institutional plans.
- Coordinating and/or carrying out the production of basic statistics through censuses, sample-based surveys, and administrative records on the public sector, as well as keeping census maps up-to-date.
- Entering into agreements on technical assistance, specialized training, and the provision of statistic-related services.
- Regulating, guiding, and evaluating the organization of the Statistic Offices of the National Statistics System, as well as promoting the creation of Statistic Offices.

- Coordinating, providing opinions, and supporting national and international projects for the provision of financial technical assistance required in matters of statistics by the entities of the National Statistics System at all levels.
- Safeguarding the confidentiality of the information produced by the entities of the system.
- Contact
 - Dante Rafael Carhuavilca Bonett Head of the National Institute of Statistics and Information (INEI)

Address: Av. Gral. Garzón 654 - 658, Jesús María, Lima - Peru

Tel: +51 1 652 0000 Web: www.inei.gob.pe

11. Peruvian Association of Exporters - ADEX

(Asociación de Exportadores del Perú - ADEX)

The Peruvian Association of Exporters (ADEX) is a business institution founded in 1973 to represent and provide services to its members: exporters, importers, and trade service providers. It is an association made up of large, medium, and small enterprises whose common denominator is their vision of achieving ambitious business objectives.

Contact

Julio Pérez Alván
 President
 Address: Av. Javier Prado Este 2875 San
 Borja, Lima
 Tel: +51 1 618 3333
 Web: www.adexperu.org.pe

12.

Peruvian Automotive Association – AAP

(Asociación Peruana Automotriz - AAP)

- Contact
 - Karsten Kunckel Saamer
 President

Address: Av. República de Panamá 3956, Surquillo, Lima

Tel: +51 1 640 3637

E-mail: aap@aap.org.pe

Web: www.aap.org.pe

13.

Association of Private Pension Fund Management Companies - AFP

(Asociación de Administradoras Privadas de Fondos de Pensiones - AFP)

Contact

 Giovanna Prialé Reyes President
 Address: Calle Antequera 580, San Isidro, Lima 27, Peru
 Tel: +51 1 399 3000
 Web: www.asociacionafp.com.pe

14.

Peruvian Banking Association – ASBANC

(Asociación de Bancos del Perú - ASBANC)

- Contacto
 - Martín Naranjo Landerer President
 Address: Calle 41 No. 975, Urb. Córpac, San Isidro, Lima 27, Peru
 Tel: +51 1 612 3333
 Fax: +51 1 612 3316
 Web: www.asbanc.com.pe

Real Estate Developers Association - ADI PERU

(Asociación de Desarrolladores Inmobiliarios -ADI PERU)

Contact

- Antonio Amico President
- TTESIGETIC

Address: Av. Camino Real 348, Torre El Pilar, Of. 703, San Isidro, Peru

Tel: +51 1 99 983 438

E-mail: info@adiperu.pe

Web: www.adiperu.pe/asociacion

16.

National Association of Pharmaceutical Laboratories – ALAFARPE

(Asociación Nacional de Laboratorios Farmaceúticos - ALAFARPE)

Contact

Vanessa Vértiz

President

Address: Calle Los Pelícanos 130, San Isidro, Lima 27, Peru

Tel: +51 1 441 0693

Fax: +51 1 441 1745

E-mail: Alafarpe@alafarpe.org.pe

Web: alafarpe.org.pe

17.

Association for the Promotion of National Infrastructure - AFIN

(Asociación para el Fomento de la Infraestructura Nacional - AFIN)

- ► Contact
 - Leonie Roca Voto Bernales President
 Address: Av. Jorge Basadre 310 Oficina 601-D, San Isidro, Lima 27, Peru
 Tel: +51 1 441 1000
 Fax: +51 1 422 7611
 Email: comunicaciones@afin.org.pe
 Web: www.afin.org.pe

18.

Peruvian Poultry Association - APA

(Asociación Peruana de Avicultura - APA)

- Contact
 - Julio Favre Arnillas President
 Address: Av. Esmeralda 255, Chacarilla del Estanque,
 San Borja, Lima 41, Peru
 Tel: +51 1 372 1540
 E-mail: apacomunicaciones@apa.org.pe
 Web: www.apa.org.pe

Peruvian Association of Insurance Companies-APESEG

(Asociación Peruana de Empresas de Seguros - APESEG)

- Contact
 - Eduardo Morón Pastor
 President

Address: Calle Amador Merino Reyna 307, Edificio Nacional - piso 9, San Isidro, Lima -Peru

E-mail: seguros@apeseg.org.pe

Web: www.apeseg.org.pe

20.

Peruvian Association of Port Operators - ASPPOR

(Asociación Peruana de Operadores Portuarios - ASPPOR)

- Contact
 - ► Favio León Lecca
 - President

Address: Larco 360, La Punta, Callao 5,

Peru

Tel: +51 1 465 5982

Fax: +51 1 453 0697

Web: www.asppor.org.pe

21.

Lima Stock Exchange- BVL

(Bolsa de Valores de Lima-BVL)

- Contact
 - Claudia Cooper
 President

Address: Pasaje Acuña 106, Lima - Peru Tel: +51 1 619 3333

Web: www.bvl.com.pe

22. Peruvian Chamber of Construction - CAPECO

(Cámara Peruana de laConstrucción - CAPECO)

- Contact
 - Jorge Zapata Ríos President

Address: Av. Victor Andrés Belaunde 147 (Edificio Real 3) Oficina 401, San Isidro, Lima - Peru

Tel: +51 1 230 2700

Web: www.capeco.org



Federation of Private Tertiary Education Institutions - FIPES

(Federación de Instituciones Privadas de Educación Superior -FIPES)

Contact

 Juan Manuel Ostoja President
 Address: Av. Horacio Urteaga 1781, Jesús María, Lima - Peru
 Tel: +51 1 601 6480
 Fax: +51 1 313 3344
 E-mail: secretaria@fipes.pe
 Web: www.fipes.pe

24.

National Society of Mining, Oil and Energy - SNMPE

(Sociedad Nacional de Minería, Petróleo y Energía - SNMPE)

Contact

 Raúl Jacob Ruisánchez President

Address: Calle Francisco Graña 671, Magdalena del Mar, Lima 17, Peru

Tel: +51 1 215 9250

Fax: +51 1 460 1616

E-mail: postmaster@snmpe.org.pe Web: www.snmpe.org.pe

25.

National Fisheries Association – SNP

(Sociedad Nacional de Pesquería - SNP)

Contact

Cayetana Aljovín Gazzani
 President

Address: Av. República de Pamamá 3591, piso 9, San Isidro, Lima 27, Peru Tel: +51 1 422 8844 E-mail: snpnet@snp.org.pe

Web: snp.org.pe

26.

Association of Agricultural Producers' Trade Associations of Peru – AGAP

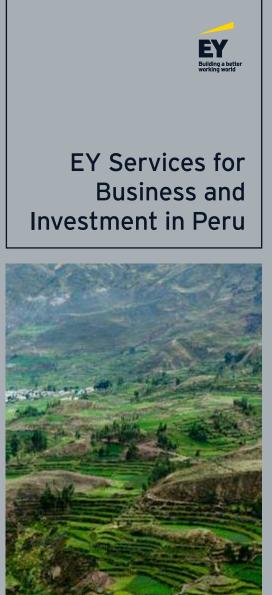
(Asociación de Gremios Productores Agrarios del Perú - AGAP)

- Contact
 - Alejandro Fuentes
 President

Address: Calle 21, Nro 713 Oficina 406, Urb. Córpac, San Isidro Lima, Lima 27, Peru

Tel: +51 1 946 555 685

E-mail: hcorpus@agapperu.org Web: www.agapperu.org



EY is the leading business consulting firm in Peru, assisting companies through its assurance, consulting, law, strategy, tax and transactions services.

At EY, we focus on helping our clients achieve their full business potential, aiding them in improving their management. Our global network of professionals will help investors find financial, strategic, and operational alternatives to improve their liquidity, financial standing and performance, thus helping them to develop sustainable business in both the short and long terms.

Our approach is based on combining leading practices and methodologies with innovative thinking, adapting and renewing our services based on each client. Not all organizations are the same, and changes have a different impact on each one of them. High-performance companies know that confidence attracts success, and that is the reason why more and more companies in Peru decide to work with EY.

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1. Assurance



Charles A. Bunce Assurance Leader charles.bunce@cl.ey.com



Víctor Tanaka Audit Leader victor.tanaka@pe.ey.com



Rafael Huamán Integrity Risks and Forensics Leader rafael.huaman@pe.ey.com



Antonio Benites Financial Accounting Advisory Services & Climate Change and Sustainability Services Leader antonio.benites@pe.ey.com

At EY we contribute local and international skills and experience in our audits, helping companies to guarantee the quality and integrity of their financial information, as well as giving the market confidence in their transparency and accuracy.

We create value for your business, generating confidence in order to allow for adequate decision-making.

Audit Services

Financial statement auditing and special reviews

- Financial statement audits.
- Internal control audits.
- Review and assurance services, in accordance with International Auditing Standards
- Special reviews for companies that will be audited for the first time or plan to issue shares or bonds in the market.
- Special reviews for process and control improvement.
- Consulting on the implementation and/ or revision of controls in accordance with international criteria (COSO 2013).
- Preparation of special reports: money laundering, market consistent embedded value, actuarial calculations, etc.

Integrity Risks and Forensics Services

Integrity Risks

- Forensic audits to investigate irregular situations
- Design and implementation of corporate and ethical compliance programs (e.g., anticorruption, free competition, and similar laws)
- Consulting on and evaluation of compliance with money laundering prevention and terrorist financing laws
- Consulting on reputational risk management and fraud prevention programs
- Support with technological platforms to monitor compliance risks
- Forensic audits to investigate potential irregular situations, supported by e-discovery technology
- Forensic data analysis
- Support as technical experts for the settlement of disputes.
- Operation of reporting or grievance lines -"Ethics hotline"
- Due diligence advice on third-party compliance

Financial Consultancy Services

Consulting on International Financial Reporting Standards (IFRS)

- Diagnosis and implementation of new IFRSs (IFRS 9, IFRS 15, IFRS 16, and IFRS 17).
- Analysis of complex and unusual transactions in accordance with the IFRS practices.
- Review of concession agreements (IFRIC 12) and accounting model analysis.
- Analysis of the financial effect of tax transactions.
- Assistance in the classification and measurement of financial instruments under IFRS 9.
- Assistance in the impairment of financial instruments with the expected loss approach of IFRS 9.
- Hedge accounting strategy and its tax treatment.
- Review of accounting estimates: impairment of non-financial assets, provision for dismantling, differed income tax, real estate investments, etc.
- Specialized training programs for each industry.

Financial Reporting

- Operating and systems diagnosis to speed up or improve the financial reporting process.
- Development of governance (policies, processes, checks) for financial reporting presentation.

Mergers & Acquisitions - Deal Accounting

- Support or performance of accounting due diligence.
- Financial/accounting analysis of scenarios for acquisition structure.
- Counseling on Purchase-Price Allocation (PPA) under IFRS 3.

Sustainability and Climate Change Services

Sustainability and Climate Change Services

- Diagnosis and implementation of sustainability strategies.
- Preparation and verification of sustainability reports.
- Development of tools for measuring the impact of social and environmental investments.
- Value chain and climate change risk assessment.
- Consulting and verification on the issuing of green bonds.
- Climate risk management and disclosure.

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2. Consulting



Jorge Acosta Consulting Leader jorge.acosta@pe.ey.com

We believe in transforming businesses through the power of people, technology, and innovation. In the consulting area, we provide personalized help to our clients in handling each project, offering a oneof-a-kind experience. Our approach and support methodology, from strategy design to execution, allow us to understand their challenges and opportunities so we can then facilitate the achievement of tangible results that drive, optimize, and transform.

Strategic and Innovation Services

Corporate Strategy and Strategic Planning

- Definition of a value propositio ("playbook to win").
- Customer experience transformation.
- Innovation strategy, building innovation platforms, and accompaniment in agile tables.
- Ecosystem strategy and building.
- ▶ Route to market.
- Purpose led transformation: define and align the purpose of the organization.

Business Transformation Consulting

Redesign of business models

- Alignment of organizational strategy and structure (structure, roles, responsibilities, levels, positions, profiles, and number of FTEs per area).
- Balanced scorecard (BSC) design and implementation for strategy monitoring.
- Management and optimization of organizational structure, management and operation models.
- Design and drafting of corporate policies.
- Design, implementation, and preparation of business cases for shared service centers (SSCs) and corporate areas
- Design and implementation of family offices.
- Design and implementation of transformation offices (CTOs)

Advanced Technology Services

IT Strategy Planning

- Diagnosis and design of systems area management (governance, financial management, cost optimization, budges and projects, performance, and demand and productivity analysis).
- Software and vendor selection.
- Process automation and implementation through RPA, machine learning, chatbots, and solution development.
- Implementation and development of platforms using smart development (low-code and no-code), accompanied by emergent technologies such as artificial intelligence, blockchain, IoT, etc.
- Diagnosis, design, implementation and support for business tools and applications (ERP, CRM, SCM, BI, GRC, Cloud, IoT, automation and analytics).
- Quality diagnosis, cleanup and review of data migration process and data governance strategy.
- Analysis, design, and implementation of access roles and separation of duties (SoD).
- Co-creation, development, and maintenance of end-to-end technological solutions applying agile, waterfall, and continuous delivery methodologies.
- Digital architectures in on-premise and cloud environments
- Cybersecurity management (maturity model, penetration testing, and ethical hacking).
- Digital transformation and digital governance strategy
- Journey to Cloud: Services to help companies in their strategy for migration to the cloud
- Implementation of descriptive analytics models to aid in decision-making

Talent and Change Management Consulting

Reinforcement of leadership and talent management

- Change plan design: agile change for transformation projects (people, processes, organization, and/or technology).
- Design of organizational management instruments (regulations on organization and duties, manual of organization and duties, employee assignment charts, profiles).
- Design of organizational culture and change leadership modeling.
- Develop employee value propositions: employee experience & employee journey map.

Process Services

Improvement of operational and financial performance

- Design and implementation of a zero-based budget (ZBB).
- Design organizational optimization zero-based organization (ZBO).
- ▶ Revenue assurance & improvement
- Operational optimization of main cost and expense categories
- APRE: Cash payment and recovery analysis.
- Agile efficiency table desig and implementation.
- Diagnosis and optimization of business and support processes.
- Cost and expense management model (ABC responsibility and cost centers).
- Finance transformation.
- Finance analytics

Business Transformation

- Business intelligence and customer analytics.
- Optimization of business contribution margin: gross2net analysis, price and discount management, promotion and trade marketing management.
- Implementation of dynamic pricing tools with prescriptive price setting models by SKU and store
- Redesign of business models and improved effectiveness of the sales force.
- Design and implementation of CRM models.

Corporate Governance

- Diagnosis and implementation of good corporate governance practices.
- Director evaluation and self-evaluation.
- Assistance in improving board effectiveness.
- Documentation of corporate policies and regulations.

Supply Chain Management

- Supply Chain RoadMap transformation
- Strategic sourcing management.
- Design of strategic vendor management models.
- Sales and operation planning (S&OP) design and implementation.
- Production process optimization using predictive models with advanced analytics
- Optimization of plant processes using IWS
- Logistics optimization: Design and optimization of networks, distribution centers, and warehouses.
- nventory optimization and replenishment model design.
- SCM analytics.
- Internet of Things (IoT) applied to plants digital factoring.

Risk Management

Internal Audit

- ► AI function design and evaluation.
- Design of annual risk-based AI plan.
- Al outsourcing and co-sourcing.
- Risk data analytics

Risk Management and Internal Control

- Design of risk management and internal control function.
- Alignment of risk management with business strategy
- Identification, design, assessment, and monitoring of key risk indicators (KRIs)
- COSO ERM 2017 risk framework diagnosis and implementation
- Contractual risk management
- Diagnosis and implementation of ISO 22301-compliant business continuity management
- Control testing
- Adoption of and compliance with the Sarbanes Oxley Act (SOX)
- Mapping and improvement of processes and controls, policies, and procedures
- Diagnosis and implementation of COSO 2013 internal control framework

Compliance Management

- Implementation of compliance function
- Assistance in adapting to laws and regulations, such as:
 - Adaptation to Operational Risk Management (ORM) regulations
 - Personal Information Protection Act
 - Occupational Health and Safety Act
 - Act on the Determination of Essential Personnel and Minimum Services
 - Act for the Prevention and Punishment of Sexual Harassment

Peru's Business and Investment Guide 2022

3. Taxes



David de la Torre Tax Leader david.de.la.torre@pe.ey.com We help companies overcome business challenges through compliance with legal, tax, customs, and labor obligations, taking advantage of opportunities for tax management and minimizing their risks in a context of constant regulatory and legal changes.

Tax Advisory Services

- Constant consultancy on tax matters
- Tax planning
- Advice on audit processes
- Sector taxation
- Advice on reorganizations, mergers, etc.

Tax Compliance

- Review of Income Tax, Value Added Tax, Temporary Net Assets Tax Returns and other tax returns related to other applicable taxes
- Advice on assessment, improvement, and monitoring of tax processes
- Tax information report
- Analysis of tax implications related to the IFRS implementation
- Support in audit processes undertaken by the Tax Administration

Transfer Pricing

- Compliance
- Consultancy and strategic planning
- Disputes

Individual Labor and Tax Advice

- Labor, tax/labor, and social security law.
 Topics of contracting, occupational safety and health, union relations and negotiations, and design of special compensation systems
- Compliance on labor and tax/labor matters, including support for audits that the relevant authority may carry out
- Taxation of individuals
- Analysis and migration procedures from and to other countries
- Labor inspections and labor-related judicial proceedings

EY Law

- Corporate consulting: good corporate governance, establishment and extinction of companies and branches, corporate resolutions, reorganization, and general corporate consulting
- Bank financing and stock market consulting
- Legal support for Public-Private Partnerships (PPP), state contracts, and project financing.
- Legal support in contractual matters
- Consulting on regulatory matters: banking and finance, stock market, energy, telecommunications.
- Legal compliance: personal data, money laundering and terrorist financing prevention system, and antibribery system
- Seed by EY: Comprehensive consulting for startups

Customs and Indirect Taxes

- Consultancy on customs and customs taxation (customs assessment, compliance with customs systems, tariff classification, etc).
- Advice and management on customs audit proceedings, performance of diagnostics and preventive reviews, as well as advice on noncontentious and contentious proceedings
- Implementation of customs advantages, planning, taking advantage of commercial agreements, compliance with rules of origin, customs valuation studies, etc.
- Advice on procedures for mechanisms on balances owed to the exporter, early and final refunds and recovery of VAT, as well as recovery of VAT withholdings and reverse withholdings
- Analysis of the nature of services such as technical assistance and processes related to the certification thereof for income tax purposes in the case of non-domiciled parties

International Taxation

- Advice on the incorporation of the most efficient legal vehicle from a tax perspective, capitalization or financing of operations, repatriation of currencies, and efficient final supply chain management
- Advice on the most efficient structuring of the international businesses of economic groups
- Identification of the most advisable jurisdictions to establish holding companies or financial companies
- Application of double-taxation agreements

Tax Litigation

- Contentious tax proceedings for claims with the National Superintendency of Customs and Tax Administration (SUNAT), regulatory bodies, municipalities, and the Tax Court (complaints, appeals, claims and oral reports)
- Legal proceedings on tax matters before the Judicial Branch (contentious-administrative proceedings, legality control proceedings) and the Constitutional Court (amparo proceedings, enforcement proceedings and actions against constitutional rights)
- Refunds and compensation proceedings
- Issuance of expert reports and agreed procedures to introduce and support the defense
- Issuance of contingencies diagnostic reports
- Specific design of defense strategies
- Participation in the support of oral reports before the Tax Court, the Judiciary and the Constitutional Court
- Validation of the correct disclosure of tax contingencies related to tax procedures and processes in the financial statements

Taxes on transactions

- Advice on pre-transaction structuring in order to identify options that increase the value of transactions: reduction of tax costs in the financing of the transaction
- Advice on the optimization of tax benefits in the financing of the transaction
- Evaluation of the tax modeling in the projected cash flows of the transaction
- Tax, customs, labor, and transfer pricing due diligence

Outsourcing Services

- Accounting processing
- Statutory reports
- Tax compliance
- Payroll processing
- Personnel administration

Digital Tax

- Generation and review of monthly and annual electronic books
- Automated cleanup and reconciliation processes for accounting information.
- Design of analytical tools for tax, labor, and customs law compliance
- Development of systems to streamline tax compliance
- Internal control mechanisms aligned with tax administration systems
- Preparation of reports aimed at improving tax predictability and decision-making

Executive Training Program

 Training on technical topics (tax, custom, legal, labor, and finance/accounting) and soft skills: courses for companies, individuals, and in-house courses Peru's Business and Investment Guide 2022

4. Strategy and Transactions



Enrique Oliveros Strategy and Transactions Leader, Investment Banking Leader enrique.oliveros@pe.ey.com Managing Corporate Transactions and Finances means making the right decisions about the way to strategically manage capital in a changing world, with limited time and resources. At EY, we have a specialized team that helps organizations evaluate investment opportunities based on the Capital Agenda, in order to carry out efficient transactions and achieve their strategic goals.

We are able to advise you on the search for the right strategy for your company in merger and acquisition processes, the identification of synergies, support in financial modeling, and the measurement of the transaction implications, so that your business is more competitive, profitable, and faster growing.

Likewise, our EY Parthenon team has extensive experience in consulting for corporate clients and investment funds on market studies, value creation strategies, strategic planning, and commercial due diligence processes.

Strategy & Transactions Services

Mergers and Acquisitions

- Valuation of the target company (buy side or sell side)
- Advice on the identification of targets and buyers, with a special emphasis on the identification of synergies that make it possible to create greater added value for the transaction
- Preparation of information teasers and memorandums
- Management of proposal outlines and binding proposals
- Accompaniment in negotiation with possible buyers and/or sellers
- Advice on sale agreements and the negotiation of terms and conditions to close the transaction

Financial Valuation and Modeling

- Valuation of companies, business units, intangible assets for transactional, tax or financial processes
- Fairness opinion: independent opinion on the market value of companies and assets and/or reasonability of a proposed transaction
- Financial modeling: Preparation and review of financial models for management, financing, and transactional purposes.
- Purchase price allocation: valuation of individual net assets and assignment of purchase prices as part of business combination transactions under IFRS 3
- Impairment test: Valuation of investments and cash generating units for IAS 36 compliance.

Reorganizations

- Liquidity and working capital optimization.
- Independent assessment of business plans and strategic alternatives for debtors.
- Identification and structuring of debt/capital financing alternatives

Structuring of Debt and Equity Instruments

- Consulting on fixed- and variable-income issues
- Financial modeling of the optimal instrument structure for financing
- Consulting on capital raising processes
- Design of structured financing alternatives (securitization of product flows)
- Review of legal features of the transaction
- IPO readiness accompaniment

Project Finance, Concessions and Public-Private Partnerships (PPP)

- Development of feasibility studies
- Preparation of financial modeling
- Risk analysis and mitigation
- Advice on the definition of the optimal financial structure
- Support in negotiation with possible financiers and contractual closure
- Design of optimal (tax and financial) structuring models
- Review and analysis of public and private projects
- Comprehensive advice on tender processes and PPPs (buy side or sell side)
- Advice on renegotiation of concessions agreements and PPPs

Working Capital Management

- Diagnosis, design, and implementation of an integrated strategy
- Quantification of opportunities for improvement in the three main components of working capital
- Quantification of the release of cash and increased profitability of the business
- Determination of policies for suppliers and implementation of best practices for working capital management

Operational Transaction Services (OTS)

- Preparation and support in carve-out and integration processes
- Identification and realization of synergies identified
- "Day One" diagnostic and "First 100 Days" plan in integration processes
- Support in business continuity management

Financial, Accounting, Tax, Labor, and Legal Due Diligence

- Development of comprehensive due diligence: financial, accounting, tax, labor, and legal
- Evaluation of financial statements and application of good financial, accounting, tax, labor, and legal practices
- EBITDA normalization analysis
- Identification of key financial factors that could impact the transaction pricing
- Quantification of contingencies identified
- Analysis of the calculation of price adjustments for the closure of transactions and advice on the negotiation of the Share Purchase Agreement (SPA)
- Review of the financial model

Commercial Due Diligence

- Performance of a pre-sale diagnostic for the competitive sustainability of the target's goods and services
- Evaluation of the stability and growth of the customer base
- Assistance in the evaluation of the competitive environment, supply and demand of the company's goods and services
- Evaluation of key suppliers and distributors as part of the target's business
- Assistance in takeovers for integration and carve-out processes

Operational Due Diligence

- Determination of operational and IT deficiencies in the target
- Understanding the risks and costs of integration
- Identification of priority areas for an adequate planning of the integration
- Identification of synergies
- Understanding operational systems, including base software and hardware as well as applications developed by in-house staff
- Understanding processes for risk management and information security

Tax Structure

- Advice on pre-transaction structuring to identify options that increase the transaction's value: reduction of tax costs and design of future exit strategies
- Advice on the optimization of tax benefits in the financing of the transaction
- Structuring of transactions for the optimization of tax benefits
- Evaluation of tax modeling in the projected cash flows of the transaction

Strategy

- Commercial due diligence
- Growth strategies
- Value creation strategies
- Route to market
- Digital transformation strategy
- Strategic planning
- Strategic reflection

Consumer Understanding and New Business Models

- Value proposition ("playbook to win")
- Customer experience
- Ecosystem strategy and design
- New business model strategy and design
- Market studies

Peru's Business and Investment Guide 2022

5. Financial Services Office (FSO)



José Carlos Bellina Financial Services Office Leader jose.bellina@pe.ey.com Our vision guarantees the most complete value proposition in business transformation area for the financial industry. We help align your strategy, organization, processes, and technology to achieve results that surpass your expectations.

Business transformation

- Digital transformation
- Diagnosis and design of innovation and growth strategies
- Innovation of the experience and customer relationship
- Optimization of distribution, products and channels
- Improvement of the customer experience
- Distribution management

Business Protection

- Governance, risk and control
- Internal audit and SOX
- Cyber risk management
- Actuarial services
- Management of business continuity and information security
- Systems audit
- Management of regulations and compliance
- Integrated tests and internal control transformation

Value for the Client

- Revenue assurance and improvement
- Cost reduction and performance improvement
- Structural reform and reform of business operating models and support areas
- Improvement of the customer acquisition process
- Claims advice
- Connecting the business with technology
- Redesign of the core business
- Transformation of consumer, wholesalers and capital markets banking
- IT Transformation: Efficient integration of processes and technology
- Improvement of the supply chain and suppliers' management
- Consultancy and transformation of policies and products
- Consultancy and transformation of general, life and health insurance
- Business transformation (front, middle and back office)

Financial Performance and Risks

- Treasury services and liquidity risk management
- CCAR Capital adequacy and stress testing
- Structured finance
- Economic regulatory capital
- Transformation of integrated risk management
- Optimization of profitability and costs
- Commercial optimization
- Credit and market risk management
- Planning and improvement of the performance of financial risks
- Compliance consultancy
- Financial, risks and reports improvement
- Regulatory reports

Directory of Peruvian Embassies and Consulates



Algeria

Embassy of Peru in the People's Democratic Republic of Algeria

- Address: N° 14, Rue 3, Parc Paradou Hydra 16016 Argel, Algeria
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Argentina

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Argentina

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Australia

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Austria

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Azerbaijan

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Belgium

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Bolivia

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Bolivia

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Consular Office in Santa Cruz

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Brazil

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- E-mail: embperu@embperu.org.br
- Web: www.gob.pe/embajada-del-peru-en-brasil



Brazil

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Canada

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Consular Office in Toronto

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Chile

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Chile

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Ecuador

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Egypt

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El Salvador

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France

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Consular Office in Hamburg

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Germany

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- E-mail: info@conperumunich.de
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Ghana

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Great Britain

Embassy of Peru in the United Kingdom of Great Britain and Northern Ireland

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Consular Office in London

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Greece

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Guatemala

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Holy See

Embassy of Peru to the Holy See

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Consular Office in Tegucigalpa

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Hungary

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India

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- E-mail: embaperu-jakarta@rree.gob.pe embassy@embaperujak.org
- Web: www.consulado.pe/es/NuevaDelhi/ Paginas/Inicio.aspx

Consular Office in Jakarta

- Tel: (+62) 21 576 1820
- E-mail: conperjakarta@gmail.com
- Web: www.consulado.pe/es/Jakarta/Paginas/

Ireland

Embassy of Peru in Ireland

- Address: 46 Fitzwilliam Square West, Dublín 2 -D02 PY01 Dublin
- Tel: (+353) 1 567 6951
- E-mail: embassyofperu@peruembassy.ie
- Web: www.gob.pe/embajada-del-peru-en-irlanda

Consular Office in Dublin

- Tel: (+353) 8337 477 47
- E-mail: consulate@peruembassy.ie
- Web: www.consulado.pe/es/Dublin/Paginas/

Israel

Embassy of Peru in State of Israel

- Address: Medinat Hayehudim ST 89, Herzliya Pituach 46766 Tel Aviv, Israel
- Tel: (+972) 99706400
- E-mail: emperu@012.net.il

embaperu-telaviv@rree.gob.pe

- Web: www.gob.pe/embajada-del-peru-en-israel

Israel

Consular Office in Tel Aviv

- Tel: (+972) 9 9578835
- E-mail: consuladop@hotmail.com

Italy

Embassy of Peru in Republic of Italy

- Address: Vía Siacci 2/B segundo piso 00197 Rome
- Tel: (39-06) 80691510 (39-06) 80691534
- E-mail: embperu@ambasciataperu.it
- Web: www.gob.pe/embajada-del-peru-en-italia

Consular Office in Rome

- Address: Vía Sibari, 4 00183 Rome
- Tel: (+39) 068 848 063 (+39) 068 841 442
- E-mail: conper.florencia@yahoo.it
- Web: www.consulado.pe/es/Roma/Paginas/ Inicio.aspx

Consular Office in Florence

- Address: Via De' Bardi 28, Cap 50125, Firenze, Italy
- Tel: (+39) 055 2608803
- E-mail: conper.florencia@yahoo.it
- Web: www.consulado.pe/es/florencia/Paginas/

Consular Office in Genoa

- Address: Piazza Della Vittoria 15/AMM -E,16121 Genoa
- E-mail: conper.genova@tiscali.it
- Web: www.consulado.pe/es/Genova/Paginas/

Consular Office in Milan

- Address: Vía Fabio Filzi 23, 20124, Milan
- Tel: (+39) 028 3557550
- E-mail: consulado@conpermilan.com
- Web: www.consulado.pe/es/Milan/Paginas/ Inicio.aspx

Italy

Consular Office in Turin

- Address: Vía Pastrengo 29, 10128 Turin, Italy
- Tel: (+39) 011 581 9762
- E-mail: informes@conperturin.org
- Web: www.consulado.pe/es/milan/Paginas/ Sobre-el-Consulado-General.aspx

Japan

Embassy of Peru in Japan

- Address: 2-3-1, Hiroo, Shibuya ku, Tokyo 150-0012
- Tel: (+81) 3 34064243 (+81) 3 34064249 (+81) 3 54670755
- E-mail: embtokyo@embperujapan.org
- Web: www.gob.pe/embajada-del-peru-en-japon ج

Consular Office in Tokyo

- Address: Tokyo-To, Shinagawa-Ku, Higashi
 Gotanda 1-13-12 Ichigo Gotanda Bldg.
 6F Código Postal 141-0022
- Tel: (+80) 35 793 4444
- E-mail: informacion@consuladoperutokio.org
- Web: www.consulado.pe/es/Tokio/Paginas/

Consular Office in Nagoya

- Address: Aichi Ken, Nagoya Shi, Naka Ku, Sakae
 2-2-23, ARK Shirakawa Koen Building
 3F
- Tel: (+81) 52 209 7851
- E-mail: info@conpernahoya.org
- Web: www.consulado.pe/es/Nagoya/Paginas/

Kuwait

Embassy of Peru in the State of Kuwait

- Address: Al Arabiya Tower Building, 6to. Piso, Ahmed Al Jaber Street, Distrito de Sharg, Kuwait City
- Tel: (+965) 22267250
- E-mail: embassy.peru.kw@gmail.com
- Web: www.gob.pe/embajada-del-peru-en-kuwait 🗢

Consular Office in Kuwait

- Tel: (+96) 565 860 007
- E-mail: consularsectionperu.kuwait@gmail.com
- Web: www.consulado.pe/es/Kuwait/Paginas/ Inicio.aspx

Malaysia

Embassy of Peru in Malaysia

- Address: Wisma Selangor Dredging, 6th Floor, South Block 142-A, Jalan Ampang 50450 Kuala Lumpur, Post Box Nº 18
- Tel: (603) 21633034 (603) 21633035
- E-mail: perumalasia@gmail.com embaperu-kualalumpur@rree.gob.pe
- Web: www.gob.pe/embajada-del-peru-enmalasia



Consular Office in Kuala Lumpur

- Tel: (+60) 32 163 3034
- E-mail: consulperumalasia@gmail.com
- Web: www.consulado.pe/es/KualaLumpur/ Paginas/Inicio.aspx

Mexico

Embassy of Peru in the United Mexican States

- Address: Paseo de la Reforma 2601, Colonia Lomas Reforma - Delegación Miguel Hidalgo C.P. 11020 - Mexico, D.F.
- Tel: (+52) 55 11052270 # 100 109
- E-mail: embaperu@prodigy.net.mx confirmaciones.embaperu@gmail.com
- Web: www.gob.pe/embajada-del-peru-en-mexico

Mexico

Consular Office in Mexico

- Address: Av. President Masarvk Nº 29, 2do. Piso, Colonia Chapultepec Morales, Delegación Miguel Hidalgo, CP 11570, Mexico, D.F.
- Tel: (+52) 55 520 34838
- E-mail: contacto@consuladodelperu.com.mx
- Web: www.consulado.pe/es/Mexico/Paginas/ Inicio.aspx

Morocco

Embassy of Peru in the Kingdom of Morocco

- Address: 16, Rue Dilfrane Plaza Perú Rabat, Morocco
- Tel: (212-537) 723236 (212-537) 723284
- E-mail: embaperu-rabat@rree.gob.pe
- Web: www.gob.pe/embajada-del-peru-en marruecos

Consular Office in Rabat- E-mail:

embaperurabat@gmail.com

- Web: www.consulado.pe/es/rabat/Paginas, Inicio.aspx

Netherlands

Embassy of Peru in the Kingdom of Netherlands

- Address: Nassauplein 4, 2585 EA, La Haya
- Tel: (+3170) 365 3500 (+3170) 311 0906
- E-mail: info@embassyofperu.nl
- Web: www.gob.pe/embajada-del-peru-en-paises baios

Consular Office in Amsterdam

- Address: De Boelelaan 7, 1083 HJ, Amsterdam
- Tel: (+31) 206 228 580
- F-mail:
 - informacion@consuladoperuamsterdam.com
- Web: www.consulado.pe/es/amsterdam, Paginas/Contactenos.aspx

New Zealand

Embassy of Peru in New Zealand

- Address: Level 5, 11 Chews Lane, Wellington 6011, New Zealand, Apartado de Correos/Casilla Postal: PO Box 2566 Wellington 6140
- Tel: (+64) 4 213 8943
- E-mail: info@embassyperu.org.nz
- Web: www.gob.pe/embajada-del-peru-en-nueva-

Consular Office in Wellington

- Tel: (+64) 4213 8943
- E-mail: consular@embassyperu.org.nz
- Web: www.consulado.pe/es/Managua/Paginas/

Nicaragua

Embassy of Peru in the Republic of Nicaragua

- Address: Hospital Militar (1 Cuadra al Lago, 2 Cuadras Abajo) Casa Nº 325, Barrio Bolonia, Managua, Nicaragua -PO Box: 211
- Tel: (+505) 22666757 (+505) 22668678
- E-mail: infoembajada@peruennicaragua.com.ni
- Web: www.gob.pe/embajada-del-peru-ennicaragua

Consular Office in Managua

- E-mail: sconsular@peruennicaragua.com.ni
- Web: www.consulado.pe/es/Managua/Paginas/ Sobre-el-Consulado-General.aspx

Norway

Embassy of Peru in the Kingdom of Norway

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- Tel: (+47) 21992220
- E-mail: peruembassyinnorway@gmail.com
- Web: www.gob.pe/embajada-del-peru-en-

Norway

Consular Office in Oslo

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- E-mail: seccionconsular@peruembassy.no
- Web: www.consulado.pe/es/Oslo/Paginas/Inicio.

Panama

Embassy of Peru in the Republic of Panama

- Address: Calle 53 Marbella, Edificio "World Trade Center" Piso 12, Oficina 1203, Apartado Postal 4516, Zona 5 -Panama City
- Tel: (+507) 2699053
 - (+507) 2638901
- E-mail: info@embaperupanama.com eventos1@embaperupanama.com
- Web: www.gob.pe/embajada-del-peru-enpanama#contacto

Consular Office in Panama

- Address: Edificio Torre de Las Américas, Torre "C", Piso 15, Oficina 1507, Punta Pacífica, Panama City
- Tel: (+507) 215-3016
- E-mail: info@conperpanama.com
- Web: www.consulado.pe/es/panama/Paginas/

Paraguay

Embassy of Peru in the Republic of Paraguay

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- Tel: (+595) 21 607 431 (+595) 21 606 460
- E-mail: embperu@embperu.com.py
- Web: www.gob.pe/embajada-del-peru-enparaguay

Paraguay

Consular Office in Asuncion

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- E-mail: consulado.py@hotmail.com
- Web: www.consulado.pe/es/Asuncion/Paginas/ Inicio.aspx

Poland

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- Tel: (+48) 22 6468807 (+48) 22 6468806
- E-mail: embperpl@perupol.pl
- Web: www.gob.pe/embajada-del-peru-en-polonia

Consular Office in Warsaw

- Tel: (+48) 22 646 8807
- E-mail: consulado@perupol.pl
- Web: www.consulado.pe/es/Varsovia/Paginas/ Inicio.aspx

Portugal

Embassy of Peru in the Portuguese Republic

- Address: Av. Liberdade Nº 144, 8º-Esg. 1250-
 - 146. Lisbon
- Tel: (+351) 213827470
- (+351) 213827473
- E-mail: info@embaixadaperu.pt
- Web: www.gob.pe/embajada-del-peru-en portugal

Consular Office in Lisbon

- Tel: (+351) 213 827 470
- E-mail: seccionconsularportugal@gmail.com
- Web: www.consulado.pe/es/Lisboa/Paginas/ Inicio.aspx

Qatar

Embassy of Peru in the State of Qatar

- Address: Street 835, Building 42, Lejbailat -Zone 64 P.O. Box 24062, Doha - Qatar
- Tel: (+974) 44915944 (+974) 44915945
- E-mail: info@peruembassy.com.ga
- Web: www.gob.pe/embajada-del-peru-en-qatar

Consular Office in Doha

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- E-mail: info@peruembassy.com.ga
- Web: www.consulado.pe/es/Doha/Paginas/ Inicio.aspx

Romania

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- Tel: (+40) 21 2111819 (+40) 21 2111816
- E-mail: embajadaperu@embajadaperu.ro
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 - consuladodelperuenrumania@embajadaperu.ro
- Web: www.consulado.pe/es/bucarest/Paginas/ Inicio.aspx

Russia

Embassy of Peru in the Russian Federation

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Russia

Consular Office in Moscow

Tel: (+7) 495 662 1868

- E-mail: sconsularperu@mail.ru
- Web: www.consulado.pe/es/Moscu/Paginas/

Saudi Arabia

Embassy of Peru in the Kingdom of Saudi Arabia

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- Tel: (+966) 11 4822474 (+966) 11 4810778 (+966) 11 4827078
- E-mail: lepru.riyad@gmail.com
- Web: www.gob.pe/embajada-del-peru-en-arabiasaudita

Singapore

Embassy of Peru in the Republic of Singapore

- Address: 390, Orchard Road Nº 12-03 Palais Renaissance Singapore 238871
- Tel: (+65) 67388595 (+65) 67381824
- E-mail: peru@embassyperu.org.sg
- Web: www.gob.pe/embajada-del-peru-en-

Consular Office in Singapore

- Tel: (+65) 6738 8595
- E-mail: consular@embassyperu.org.sg
- Web: www.consulado.pe/es/Singapur/Paginas/

South Africa

Embassy of Peru in the Republic of South Africa

- Address: 200 Saint Patricks Street, Muckleneuk Hill, Pretoria 0083
- Tel: (+27) 12 4401030 (+27)12 4401031
- E-mail: embaperu6@telkomsa.net
- Web: www.gob.pe/embajada-del-peru-ensudafrica

Consular Office in Pretoria

- Tel: (+27) 12 4401030
- E-mail: consularsection@embaperu.co.za
- Web: www.consulado.pe/es/pretoria/Paginas/ Sobre-el-Consulado-General.aspx

South Korea

Embassy of Peru in the Republic of Korea

- Address: 19F, Booyoung Teapyung, 55, Sejongdaero, Jung-gu, Seoul, Korea
- Tel: (+82) 2 757 1735 (+82) 2 757 1736
- E-mail: embaperu@peruembassy.kr
- Web: www.embajada.pe/sites/corea/paginas/

Consular Office in Seoul

- Tel: (+82) 2 757 1735
- E-mail: consul@peruembassy.kr

Spain

Embassy of Peru in the Kingdom of Spain

- Address: Calle Zurbano, 70, 28010, Madrid, Spain
- Tel: (34-91) 4314242
- E-mail: lepru@embajadaperu.es
- Web: www.gob.pe/embajada-del-peru-en-espana

Spain

Consular Office in Madrid

- Address: Paseo del Pintor Rosales 30 Madrid 28008
- Tel: (+34) 91 5629022
- E-mail: info@consuladoperumadrid.org
- Web: www.consulado.pe/es/madrid/Paginas/

Consular Office in Barcelona

- Address: Calle Tarragona 110-112, Código Postal 08015, Barcelona
- Tel: (+34) 934 154 999
- E-mail: consulado@consulperubarcelona.com
- Web: www.consulado.pe/es/barcelona/Paginas/ Inicio.aspx

Consular Office in Bilbao

- Address: Calle Colón de Larreategui Num. 26, 6ºB, Bilbao
- Tel: (+34) 94 6413 040
- E-mail: informacion@consuladoperubilbao.es
- Web: www.consulado.pe/es/Bilbao/Paginas/

Consular Office in Sevilla

- Address: Av. de María Luisa S/N Pabellón de Perú. CP: 41013, Sevilla
- Tel: (+34) 95 4232819
- E-mail: consuladoperusevilla@yahoo.es
- Web: www.consulado.pe/es/sevilla/Paginas/

Consular Office in Valencia

- Address: Plaza Los Pinazos 2, piso 3, 46004, Valencia
- Tel: (+34) 96 3524463
- E-mail: info@consuladoperuvalencia.org
- Web: www.consulado.pe/es/valencia/Paginas/

Sweden

Embassy of Peru in the Kingdom of Sweden

- Address: Kommendörsgatan 35 NB, 114 58 Stockholm, Sweden
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- E-mail: info@peruembassy.se
- Web: www.gob.pe/embajada-del-peru-en-suecia >

Consular Office in Stockholm

- Tel: (+46) 844 08740
- E-mail: info@peruembassy.se
- Web: www.consulado.pe/es/Estocolmo/Paginas/ Inicio.aspx

Switzerland

Embassy of Peru in the Swiss Confederation

- Address: Thunstrasse Nº 36, 3005, Berna
- Tel: (+41 31) 3518555
- E-mail: info@embaperu.ch
- Web: www.gob.pe/embajada-del-peru-en-suiza 💫

Consular Office in Bern

- Tel: (+41) 313 518 555
- E-mail: consulado@embaperu.ch
- Web: www.consulado.pe/es/Berna/Paginas/

Consular Office in Geneva

- Address: Rue des Pierres du Niton 17, 1207, Geneva, Switzerland
- Tel: (+41) 22 707 4917
- E-mail: consuladoperu@conperginebra.ch
- Web: www.consulado.pe/es/Ginebra/Paginas/

Consular Office in Zurich

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- Tel: (+41) 44 211 8211
- E-mail: consulado@conperzurich.ch
- Web: www.consulado.pe/es/Zurich/Paginas/

Thailand

Embassy of Peru in the Kingdom of Thailand

- Address: Glass Haus Building 16th Floor, N° 1, Sukhumvit 25 Road, Bangkok 10110
- Tel: (+66) 2260 6243
- E-mail: info@peruthai.or.th
- Web: www.gob.pe/embajada-del-peru-en-

Consular Office in Bangkok

- Tel: (+66) 22606245
- E-mail: info@peruthai.or.th
- Web: www.consulado.pe/es/bangkok/Paginas/ Sobre-el-Consulado-General.aspx

Trinidad and Tobago

Embassy of Peru in the Republic of Trinidad and Tobago

- Address: 4 Trinidad Crescent, Federation Park, Port of Spain, Trinidad and Tobago
- Tel: (+1 868) 628 7773 (+1 868) 221 2939
- E-mail: missiontt@embassyofperutt.net
- Web: www.gob.pe/embajada-del-peru-entrinidad-y-tobago

Consular Office in Port of Spain

- Tel: (+1 868) 628 7773 (+1 868) 221 2939
 - (+1 000) 221 2939
- E-mail: consular@embassyofperutt.net
- Web: www.consulado.pe/es/PuertoEspana/ Paginas/Inicio.aspx

Turkey

Embassy of Peru in the Republic of Turkey

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- Tel: (+90) 312 4481436 (+90) 312 4469039
- E-mail: peruankara@gmail.com
- Web: www.gob.pe/embajada-del-peru-en-turquia

Turkey

Consular Office in Ankara

- Tel: (+90) 312 448 1436
- E-mail: peruvize@gmail.com
- Web: www.consulado.pe/es/Ankara/Paginas/

United States of America

Embassy of Peru in the United States of America

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- Tel: (+202) 8339860 (+202) 8339869
- E-mail: comunica@embassyofperu.us webadmin@embassyofperu.us
- Web: www.gob.pe/embajada-del-peru-en-

Consular Office in Atlanta

- Address: 4360 Chamblee Dunwoody Rd. Suite 580, Atlanta, GA 30341
- Tel: (+1) 678 336 7010
- E-mail: info@consulperuatlanta.com legal@consulperuatlanta.com
- Web: www.consulado.pe/es/Atlanta/Paginas/

Consular Office in Boston

- Address: 20 Park Plaza, Suite 511, Boston, Massachusetts 02116
- Tel: (+1) 617 3382227
- E-mail: consuladogeneral@conperboston.com
- Web: www.consulado.pe/es/Boston/Paginas/

Consular Office in Chicago

- Address: 180 North Michigan Ave. Suite 401, Chicago, IL 60601
- Tel: (+1) 872 239-6049
- E-mail: central@conpercg.com
- Web: www.consulado.pe/es/chicago/Paginas/

United States of America

Consular Office in Dallas

- Address: 13601 Preston Rd. Suite E-650 Dallas, Tx, 75240 "Carillon Towers - Torre Este"
- Tel: (+1) 972 234 0005
- E-mail: consulado@conperdallas.com
- Web: www.consulado.pe/es/Dallas/Paginas/

Consular Office in Denver

- Address: 6795 East Tennessee Avenue, Suite 550, Denver CO 80224
- Tel: (+1) 303 355 8555
- E-mail: conperdenver@consuladoperu.net
- Web: www.consulado.pe/es/Denver/Paginas/

Consular Office in Hartford

- Address: 19 High St., Hartford CT. 06103
- Tel: (+1) 860 548 0266
- E-mail: consultas@consuladohartford.com
- Web: www.consulado.pe/es/Hartford/Paginas/

Consular Office in Houston

- Address: 5177 Richmond Avenue, Suite 695, Houston, Texas 77056
- Tel: (+1) 713 355 9517
 - (+1) 713 355 9438
- E-mail: conperu@sbcglobal.net
- Web: www.consulado.pe/es/Houston/Paginas/

Consular Office in Los Angeles

- Address: 3450 Wilshire Boulevard, Suites 800 y 830, Los Angeles, CA 90010
- Tel: (+1) 213 988 6043
 - (+1) 213 988 6047
- E-mail: conperla@conperla.org
- Web: www.consulado.pe/es/LosAngeles/

United States of America

Consular Office in New York

- Address: 241 East 49th Street, New York, NY 10017 USA
- Tel: (+1) 646 735 3901
- E-mail: consuladoNY@conperny.org
- Web: www.consulado.pe/es/nuevayork/Paginas/

Consular Office in San Francisco

- Address: 870 Market Street, Suite 1075 San Francisco. CA 94102
- Tel: (+1) 415 981 7378
 - (+1) 415 362 5647
 - (+1) 415 362 5185
- E-mail: informacion@conpersf.com
- Web: www.consulado.pe/es/SanFrancisco/ Paginas/Inicio.aspx

Consular Office in Paterson

- Address: 100 Hamilton Plaza Suite 1220, Paterson, New Jersey 07505, U.S.A
- Tel: (+1) 973 278 3324
- E-mail: consulado@conpernj.org
- Web: www.consulado.pe/es/Paterson/Paginas/

Consular Office in Miami

- Address: 1401 Ponce de León Blvd Coral Gables, Florida 33134
- Tel: (+1) 786 713 2400
- E-mail: informacion@consulado-peru.com
- Web: www.consulado.pe/es/miami/Paginas/

Consular Office in Washington

- Address: 1225 23rd St. NW, Washington, DC 20037
- Tel:(202) 774-5450
- E-mail: consulado@conperdc.org
- Web: www.consulado.pe/es/Washington/

Uruguay

Embassy of Peru in the Oriental Republic of Uruguay

- Address: Plaza Independencia 737, Piso 4, Montevideo
- Tel: (+598) 2902 2496 (+598) 2908 2825 (+598) 2908 8870
- E-mail: embamontevideo@embaperu.org.uy
- Web: www.gob.pe/embajada-del-peru-enuruguay

Consular Office in Montevideo

- Tel: (+598) 92 783 547
- E-mail: consuladomontevideo@embaperu.org.uy
- Web: www.consulado.pe/es/Montevideo/ Paginas/Inicio.aspx

Venezuela

Embassy of Peru in the Bolivarian Republic of Venezuela

- Address: Av. San Juan Bosco con 2da. Transversal, Edificio San Juan, Piso 5, Altamira, Caracas (Zona Postal 1060) - Venezuela
- Tel: (+58) 212 2641483
 - (+58) 212 2641420
- E-mail: embaperu-caracas@rree.gob.pe
- Web: www.gob.pe/embajada-del-peru-en-

Consular Office in Caracas

- Address: 4ta. Avenida de la Urbanización
 - Altamira, (entre 5ta. y 6ta.
 - transversales) Quinta Perú, Caracas
- Tel: (+58) 212 261 9389 (+58) 212 261 7568
- E-mail: consulperu-caracas@rree.gob.pe
- Web: www.consulado.pe/es/Caracas/Paginas/

Venezuela

Consular Office in Puerto Ordaz

- Tel: (+58) 286 9614 945
- E-mail: copordaz@gmail.com
- Web: www.consulado.pe/es/PuertoOrdaz/

Vietnam

Embassy of Peru in the Socialist Republic of Vietnam

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- Tel: (+84) 24 3936 3082
- E-mail: hanoi@peruembassy.vn
- Web: www.gob.pe/embajada-del-peru-envietnam

Consular Office in Hanoi

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- E-mail: consulate@peruembassy.vn
- Web: www.consulado.pe/es/hanoi/Paginas/ Sobre-el-Consulado-General.aspx

Directory of Regional Governments



Amazonas

Address: Jr. Ortiz Arrieta 1250, Chachapoyas -Amazonas Tel: (041) 477185 (041) 478131 Ext. 257 E-mail: oaltamirano@regionamazonas.gob.pe

Oscar Ramiro Altamirano Regional Governor

Áncash

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Henry Borja Cruzado Regional Governor

Apurímac

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Baltazar Lantarón Núñez Regional Governor

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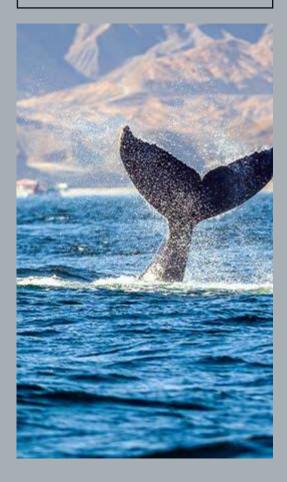
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